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**GRAND JUNCTION CITY COUNCIL
MONDAY, OCTOBER 6, 2025
WORKSHOP, 4:00 PM
FIRE DEPARTMENT TRAINING ROOM
625 UTE AVENUE**

1. Discussion Topics

- a. 2026 City Manager's Recommended Budget
- b. Strategic Plan Draft Overview

2. City Council Communication

An unstructured time for Councilmembers to discuss current matters, share ideas for possible future consideration by Council, and provide information from board & commission participation.

3. Next Workshop Topics

4. Other Business

- a. Request for White Cane Awareness Day Proclamation

What is the purpose of a Workshop?

The purpose of the Workshop is to facilitate City Council discussion through analyzing information, studying issues, and clarifying problems. The less formal setting of the Workshop promotes conversation regarding items and topics that may be considered at a future City Council meeting.

How can I provide my input about a topic on tonight's Workshop agenda?

Individuals wishing to provide input about Workshop topics can:

- 1. Send input by emailing a City Council member ([Council email addresses](#)) or call one or more members of City Council (970-244-1504)

2. Provide information to the City Manager (citymanager@gjcity.org) for dissemination to the City Council. If your information is submitted prior to 3 p.m. on the date of the Workshop, copies will be provided to Council that evening. Information provided after 3 p.m. will be disseminated the next business day.

3. Attend a Regular Council Meeting (generally held the 1st and 3rd Wednesdays of each month at 5:30 p.m. at City Hall) and provide comments during "Public Comments."



Grand Junction City Council

Workshop Session

Item #1.a.

Meeting Date: October 6, 2025
Presented By: Mike Bennett, City Manager
Department: City Manager's Office
Submitted By: Jay Valentine, CFO

Information

SUBJECT:

2026 City Manager's Recommended Budget

EXECUTIVE SUMMARY:

The purpose of this item is for the presentation of the 2026 Recommended Budget. Please see the attached Transmittal Letter as well as other supporting budget documents.

BACKGROUND OR DETAILED INFORMATION:

The City Manager will present the City of Grand Junction 2026 Recommended Budget (the Budget). The Budget reflects the City of Grand Junction's continued commitment to aligning financial resources with the strategic vision established by the City Council. Guided by the five pillars of the Strategic Plan, the Budget emphasizes both operational and capital investments that allow the City to maintain and strengthen its core service infrastructure following several years of significant growth and expansion. It also provides for ongoing investment in public safety personnel and equipment, ensuring the protection of our community remains a top priority. Additionally, the Budget advances the City's efforts to enhance transparency and improve service delivery efficiencies. The five pillars of the Strategic Plan include (1) Core Services, (2) Housing, (3) Fiscal Policy & Position, (4) Government Transparency & Accountability, and (5) Government Efficiency.

The Budget totals \$314.8 million. This is a \$44.3 million or 12.3 percent decrease from the 2025 Adopted Budget. This decrease is primarily due to the completion of Phase 1 of the Persigo Wastewater Treatment Plant expansion and rehabilitation as well as the major phase of the Community Recreation Center in 2025.

Through staff's dedicated and collaborative efforts the 2026 Budget is balanced, with a modest General Fund surplus of \$163,642. The projected ending General Fund

balance for 2026 is \$47.5 million, including a minimum reserve of \$28.8 million, internal loans totaling just under \$1 million, and \$17.7 million remaining for future needs and one-time funding.

The Budget documents for this workshop will be available online and include the following:

- 2026 Recommended Budget Transmittal Letter, which provides a detailed discussion of the components of the Budget as it aligns with the City Council's strategic pillars as well as a financial overview.
- 2026 Recommended Budget Fund Balance Worksheet, which is a high-level summary of the recommended budget by fund and by expense classification and includes projected fund balances
- 2026 Recommended Budget Line Item Budget by Department, Fund, and Account Classification
- 2026 Recommended Budget Line Item Budget by Fund and Account Classification
- 2026 Recommended Capital Plan List
- 2026 Recommended Capital Descriptions
- 2026 Recommended 10 Year Capital Plan

FISCAL IMPACT:

This item is for discussion. City Council will consider adoption of the City's 2026 Budget at two public hearings during regularly scheduled City Council meetings.

SUGGESTED ACTION:

This item is for discussion.

Attachments

1. 2026 Recommended Budget Transmittal Letter
2. 10-6-2025 Workshop 2026 Recommended Fund Balance Worksheet
3. 10-6-2025 Workshop - Line Item Budget by Department, By Fund, By Classification
4. 10-6-2025 Workshop - Line Item Budget By Fund, By Classification
5. 10-6-2025 - 2026 Recommended Capital Project List
6. 10-6-2025 - 2026 Recommended Capital Descriptions
7. 10-6-2025 - 10 Year Capital Plan 2026-2035

October 3, 2025

Honorable City Council:

As the Chief Executive Officer (City Manager), and in accordance with the distinct City of Grand Junction Charter duty to “prepare the annual budget”, I present to you the balanced 2026 Recommended Budget.

The 2026 Recommended Budget (the Budget) reflects the City of Grand Junction’s continued commitment to aligning financial resources with the strategic vision established by the City Council. Guided by the five pillars of the Strategic Plan, the Budget emphasizes both operational and capital investments that allow the City to maintain and strengthen its core service infrastructure following several years of significant growth and expansion. It also provides for ongoing investment in public safety personnel and equipment, ensuring the protection of our community remains a top priority. Additionally, the Budget advances the City’s efforts to enhance transparency and improve service delivery efficiencies. The five pillars of the Strategic Plan include (1) **Core Services**, (2) **Housing**, (3) **Fiscal Policy & Position**, (4) **Government Transparency & Accountability**, and (5) **Government Efficiency**.

The 2026 Budget totals \$314.8 million, a decrease of \$44.3 million (12.3 percent) from the 2025 Adopted Budget of \$359.1 million. This decrease is primarily due to the completion of Phase 1 of the Persigo Wastewater Treatment Plant expansion and rehabilitation as well as the major phase of the Community Recreation Center in 2025.

To achieve a balanced budget and prioritize annual wage adjustments for existing staff, as well as for new positions and public safety personnel several difficult decisions were made. These include reducing operating spending by 14 percent, eliminating programs that do not align with the strategic pillars, and holding or eliminating vacant positions.

Through staff’s dedicated and collaborative efforts, the 2026 Budget is balanced, with a modest General Fund surplus of \$163,642. The projected ending General Fund balance for 2026 is \$47.5 million, including a minimum reserve of \$28.8 million, internal loans totaling just under \$1 million and \$17.7 million remaining for future needs and one-time funding. During the budget workshop, staff will present for Council discussion and direction several funding requests from non-profit entities as well as housing incentives. These requests could not be funded with ongoing resources and therefore if Council chooses to allocate funding, it would be the recommendation of staff to use General Fund reserves.

The development of the 2026 Budget is an eight-month-long, collaborative process involving all City Departments and over 30 employees, contributing a total of more than 3,000 hours of staff time. This effort begins with evaluating the local economy, market conditions, and emerging trends, which are used to develop revenue forecast models that serve as the foundation for budget development.

Throughout the process, staff develop labor, operating, and capital budgets, culminating in a detailed, line-item review of each department’s budget by the City Manager and an internal review team. To ensure transparency and thoroughness, two budget workshops are scheduled with City Council, and detailed

budget documents are provided for each workshop. These documents are also made available to the public online.

City Council authorizes the annual budget through the appropriation of funds at the fund level. A key supporting document, the Fund Balance Worksheet, outlines the City's total budget and the allocation of funds. The 2026 Budget of \$314.8 million includes internal service operations—such as Information Technology, Fleet, Insurance, and Facilities—within each department's expenses.

Budget By Strategic Pillars



Core Services

The 2026 Budget prioritizes investment in Core Services to ensure that Grand Junction continues to deliver reliable, high-quality emergency response and well-maintained infrastructure that supports community safety and satisfaction. The Budget reflects key investments in maintenance of existing assets, including roads, utilities, and other public spaces.

Funding is dedicated to maintaining and enhancing police, fire, and emergency medical services, ensuring responsiveness and public confidence in essential emergency functions. The 2026 Budget includes the authorization of hiring five additional police officers to strengthen frontline police capacity. The budget also includes modifications to the police pay structure designed to ensure the City remains competitive in attracting and retaining police officers.

Enhancing police services includes other key investments that will improve GJPD's ability to carry out its mission. In 2026, the City will utilize police impact fees to purchase a BearCat tactical vehicle. Currently, the GJPD relies on a limited number of shared armored vehicles, which can create delays and heightened risk when those resources are unavailable. The BearCat will add to GJPD's response capabilities and help protect civilians and officers. The City will also continue its investment in the Advanced Real-Time Information Center (ARTIC), which has proven highly effective in enhancing operations and improving decision-making. In 2026, Phase 1 of the camera system build-out will be complete. The City is also proposing the use of certificates of participation (COPs) for the construction of a Police annex to relieve capacity in the administration building. This building will provide critical space for staff, equipment, and operations. Other investments include replacement of handheld radios/consoles and Communications Center tower site upgrades, which are critical components to GJPD's operations.

While Station 7 (located at 2351 H Road) has been built in response to the community's expectations for utilizing the voter-approved First Responder Tax (2B) approved in 2019, the area has not seen the level of development previously projected. Instead, development over the past few years has been concentrated in and around the city's core, resulting in increased call volume demand at existing stations, particularly at Station 2, located at 2825 Patterson. The significant increase in call volume at more centrally located stations necessitated the City's focus on prioritizing staffing at existing stations and evaluating strategies to increase emergency medical services (EMS). The Budget invests in improving service delivery for Fire and EMS, focusing on areas where these services are seeing the highest demand for service.

The 2026 Recommended Budget prioritizes investments in core services by first addressing the rise in EMS calls through an Advanced Practice Paramedic, or Community Paramedic Program, with a total of three new positions. The traditional 911 EMS model is designed for acute emergencies and hospital transport, but many calls involve non-emergency or chronic conditions that are better managed through alternative care. These calls account for 30 percent of total calls for service per year. Since May, the department has tracked calls that may directly benefit from community paramedic interventions, rather than hospital transport, which total more than 400. Like many U.S. communities, Grand Junction faces rising healthcare costs, crowded hospitals, and underserved populations with complex needs. Community paramedicine offers a proactive solution, utilizing paramedics' expertise to deliver in-home care and follow-up services that reduce the frequency of repeat 911 calls for service and hospital use. This program complements the Police Department's Co-Responder program and is expected to lower systemwide call volume. Operations will be based at Station 7, with most work conducted in the field.

In addition to implementing community paramedicine, five positions are budgeted to address capacity and high service call volumes. This includes three Firefighter/EMT positions, the addition of a Battalion Chief, Fire Inspector, and the establishment of a Fire Academy in 2026 with up to an additional six positions to proactively address natural attrition and maintain staffing stability.

The budget also emphasizes proactive care for existing municipal infrastructure, with resources directed toward maintaining streets, facilities, and utilities to protect public safety, extend asset life, and sustain the high level of service our residents expect. Street maintenance remains a priority in 2026, with a \$1.3 million budget allocated for crack filling and chip sealing. This approach reduces moisture penetration into streets, extends the life of existing infrastructure, and lowers the need for more expensive reconstructions. \$3.7 million is budgeted for contracted street maintenance overlays and minor reconstructions. These projects will ensure the City continues to meet its goal of maintaining a Pavement Condition Index (PCI) of 73. A PCI of 73 typically indicates a "Good" condition, meaning the pavement is in a state that generally requires routine maintenance but doesn't necessitate extensive and costly repairs in the immediate future. Curb, gutter, and sidewalk replacements are recommended, which significantly reduces the likelihood of potential hazards to community members, such as trips and falls.

Transportation road expansion is critical to ensuring the safe and efficient movement of traffic throughout the City as growth and development occur. In 2026, the City expects to continue working on high-priority expansion projects as part of the transportation capacity expansion approved by Ballot Initiative 2A in 2019.

The delivery of water and wastewater services is critical to the City's mission. The City recognizes the importance of protecting public health through the collection and treatment of wastewater, as well as delivering high-quality, reliable drinking water. In 2026, the City's focus is on maintaining these assets through infrastructure asset management and planning. Additionally, infrastructure work will commence in Phase II of the Wastewater Treatment Plan expansion project, ensuring the City can meet the needs of future growth.

Water Services projects will focus on maintenance and water conservation programs designed to extend the City's primary water supplies, allowing for the deferral of infrastructure investment needs to draw from the Gunnison River water supply. Maintenance projects include lead service line replacements and the replacement of aging waterlines.

The annual spring cleanup program will remain a priority, ensuring residents continue to have access to a valued community program that has been provided since the early 1900s. The leaf pickup program is also continuing, providing residents with a convenient means of disposing of seasonal leaves, which helps keep debris out of the City's storm drainage infrastructure. Additionally, the development of a state-of-the-art regional recycling facility, or Materials Recovery Facility (MRF), will significantly increase the City's recycling capacity, while expanding and enhancing services to both residents and surrounding communities that currently lack access to this type of service. Enhanced service includes enabling single-stream recycling and full deployment of recycling services throughout the city.

Parks and Recreation funding will prioritize maintenance of the City's 35 developed parks. The Budget includes capital projects specifically focused on maintenance for existing parks and recreation assets, in response to sizeable increases in program participation projected in 2026. The budget includes a range of maintenance projects, including planned playground repairs, parking improvements, and tennis court enhancements at Canyon View Park, as well as a pumphouse replacement at this park to meet increasing demands and provide system redundancy. Additional major projects include a gel coat for the Lincoln Park pool to ensure the safety and comfort of community members. The City also plans to complete additional improvements to Lincoln Park Stadium in 2026. With the Community Recreation Center (CRC) scheduled to open in late 2026, the Budget focused on ensuring staffing needs, membership rates, and other project details are in place prior to the grand opening.

Housing



The 2026 Budget advances the City's commitment to addressing housing needs by supporting efficient processes and policies that encourage responsible development and increased housing opportunities for the community. By investing in staff capacity and piloting new technologies, the budget supports a plan review team that supports private development of diverse and attainable housing options.

Staff will continue ongoing efforts to streamline the planning and approval processes, reduce turnaround times, and, at the discretion of the City Council, eliminate identified regulatory barriers. In addition, the Council-established Housing Affordability Code Task Force will continue its efforts into mid-2026 to provide recommendations to the City on opportunities to increase housing affordability through the rolling adoption of approved recommendations. The City will participate in a grant-funded artificial intelligence (AI) pilot project in 2026 to determine if technology can be leveraged in the development review process to decrease review times, reduce staff workload, and ultimately result in a more expedient process for the development community. This project will be in coordination with Mesa County.

In 2026, staff will also focus on completing an update to the State-required Housing Needs Assessment and Housing Action Plan, funded by grant dollars. Additionally, the City's 5-year Consolidated Plan, which is required as part of federal compliance for the Community Development Block Grant (CDBG) program, will be updated. The City also intends to continue to invest in the Salt Flats affordable housing project, including ongoing collaboration with selected developers by expanding the necessary infrastructure to support the development of affordable and workforce housing options – to meet both the City's grant obligations and to work towards its Proposition 123 commitment. This work will result in the development of more than 324 affordable

housing units over the next several years, pending the success of private developers in securing funding through federal and state programs for the vertical construction.



Fiscal Policy and Position

The 2026 Budget underscores the City's commitment to fiscal stewardship and long-term financial health. Through strategic investments and disciplined management, the budget positions Grand Junction to remain resilient while supporting economic growth and organizational sustainability. The budget also supports collaboration with economic development partners to encourage job growth and attract new industries that diversify the economy and strengthen the sales tax base.

In 2026, the Budget preserves funding to the City's key economic partners, including the Grand Junction Economic Development Partnerships (GJEP), the Business Incubator Center (BIC), and the Chamber of Commerce. Additionally, the City intends to begin developing quarterly reports for the City Council that highlight how these investments are bringing positive results for the community.

Tourism is a critical driver of the City's economy. The 2023 Economic Impact of Tourism in Grand Junction & Mesa County Study by Tourism Economics (an Oxford Economics Company) reported \$366.7 million in direct visitor spending, \$52.5 million in state and local taxes, and 4,746 jobs sustained by tourism in Grand Junction. Three independent reports—Tourism Economics, BBC Research & Consulting, and The Adams Group—confirmed that tourism generates between 27 and 30 percent of the City's sales tax collections. The Budget reaffirms Visit Grand Junction's role as both brand advocate and economic engine. Through strategic marketing rooted in data science, the department bolsters the City's financial foundation and positions Grand Junction as a premier destination and dynamic community.

The Budget prioritizes innovative, data-driven marketing initiatives that deliver measurable results by attracting high-value visitors and elevating the Grand Junction brand. As the City's Destination Marketing Organization (DMO), Visit Grand Junction operates under destination management principles that have consistently delivered proven impacts and enhanced the quality of life for residents. Visit Grand Junction leverages consumer travel intent by applying machine learning, artificial intelligence, and advanced attribution models to optimize campaigns and maximize return on investment. This ensures marketing efforts remain accountable, efficient, and performance-driven.

Lodging tax revenues, which primarily fund Visit Grand Junction, face a growing challenge from lodging cannibalization—where lodging rooms intended for short-term stays are converted into rentals of 30 days or longer, rendering them non-taxable. While lodging tax collections have shown consistent growth for seven years, revenues in 2026 are expected to be negatively impacted by this issue. In response, the department reduced its marketing budget by 11 percent while maintaining analytics-based insights with targeted campaigns that protect ROI.

Resources in the 2026 Budget are allocated with an emphasis on fiscal responsibility, including right-sizing the organization and efficient service delivery. It also preserves adequate budget reserves, maintains creditworthiness, and ensures that projects and services are delivered on time, within budget, and with measurable outcomes that reflect the City's commitment to accountability.

The City conducted a thorough analysis of personnel needs during the budget development process, aligning with the City Council's goals of ensuring that departments and divisions are appropriately sized

for the services they provide. The 2026 Budget recommends a net increase of 29 positions, while keeping 11 General Fund positions frozen. Of the new positions, 24 are dedicated to core service operations—13 for public safety and 11 for the Community Recreation Center. These investments strengthen frontline services and prepare the City for the opening of the CRC in late 2026. All staffing recommendations reflect a disciplined approach to fiscal responsibility, ensuring that the organization has the right capacity to meet community needs while maintaining long-term sustainability.

To balance the budget while meeting increasing maintenance responsibilities, the Parks and Recreation budget includes targeted reductions. The scope of the goat grazing program is being scaled back after substantial progress in fire mitigation areas and other open space properties, with sufficient funds remaining to manage anticipated needs in 2026. Additional adjustments include a reduced contracted tree removal budget following significant work completed in 2024 and 2025, delaying irrigation infrastructure improvements in favor of focused repairs, and deferring silt removal at the River Park, where patron feedback has been supportive of more natural conditions along the beaches.

Looking ahead, the City will need to carefully weigh funding decisions to ensure that ongoing general government operations remain sustainable within existing revenues. The lasting effects of the pandemic, two years of unprecedented inflation, a highly competitive labor market, and rising service demands all contribute to expenditure pressures that outpace revenue growth. These conditions underscore the need to begin exploring new sources of revenue in order to sustain operations and continue meeting the expectations of a growing community.

Government Transparency and Accountability



The 2026 Budget emphasizes the importance of open communication, accessible information, and strong community relationships. The City is committed to building trust with the community by ensuring that projects, decisions, and services are communicated in clear, timely, and meaningful ways. Investments in communications and engagement resources directly support the Council's strategic pillars by making it easier for residents to access information, understand complex initiatives, and provide input on matters that affect them.

Budgeted resources will strengthen the City's ability to deliver consistent, multi-channel messaging on projects and initiatives. Tools and tactics that enhance digital platforms, expand outreach channels, and streamline reporting mechanisms will enable staff to measure reach, impressions, and engagement, positioning the City to reach farther across the community and connect with residents in every district and neighborhood. These improvements will expand our communication networks and ensure that information related to our municipality is easily accessible and comprehensible. With this support, the City can commit to ensuring that every major project has a comprehensive communications plan, is promoted through multiple channels, and the public is informed in a timely manner of major decisions.

Funding for community engagement activities will allow the City to expand opportunities for two-way dialogue, creating more forums and early touchpoints on high-impact projects. This includes designing engagement opportunities before project approval or construction and facilitating partnerships with community organizations to broaden reach beyond traditional City channels. These efforts are expected to increase resident satisfaction with public engagement, enhance transparency in decision-making, and ensure stakeholders are included throughout the process. Initiatives like Meet You There reinforce the City's commitment to transparency, accountability, and building public trust. With this support, the

Communications team can move from meeting basic requirements to providing proactive, data-driven, and holistic engagement aligned with the Council's strategic direction.

Investments are directed toward enhancing communication tools and practices to ensure timely, clear, and accessible information about City projects and decisions. The budget also supports expanded opportunities for early and meaningful community engagement, ensuring stakeholders are informed and involved in high-impact, high-visibility initiatives that shape Grand Junction's future.



Government Efficiency

The budget supports the development of key performance indicators and benchmarking tools to measure departmental efficiency in cost, time, and service outcomes. Additionally, the use of technology and long-term financial modeling will enhance core services and expand public access to information.

In 2026, the City will expand its use of building management software to monitor and track the condition of its 39 primary buildings, ensuring proactive maintenance and reducing long-term costs. General Services will also assume responsibility for maintenance at the Community Recreation Center to provide consistency and effectiveness of service delivery. Additionally, the integration of the General Services weed abatement crew with the Parks maintenance team consolidates similar operations, reduces duplication, and provides efficiency in management, equipment, and work product. Consolidating and centralizing communications and engagement within the City Manager's Office, while continuing to coordinate with public safety communications roles, also increases efficiency, transparency, and effectiveness, enabling our departments to focus on their areas of expertise.

The City will implement an electronic-ticketing system, which is anticipated to create significant efficiencies across the Police Department, Municipal Court, and the City Attorney's office. Currently, officers spend valuable time manually writing citations, and processing those tickets requires manual entry into separate systems by the Records and Municipal Court divisions. Implementing the e-ticketing system will consolidate processes across these divisions and eliminate the need for manual ticket entry. This will reduce staff workload, improve accuracy, and enable officers to devote more time to proactive enforcement. The system will also enhance the experience for community members by enabling them to address and make ticket payments more efficiently.

In 2026, we will reevaluate our warehousing model, moving away from bulk purchasing and dedicated inventory management. With most items available locally or through just-in-time ordering, bulk savings are minimal while staffing and software costs exceed \$100,000 annually. Going forward, only cost-effective bulk items will be stocked, eliminating the need for warehouse staff and ongoing software expenses. The delivery vehicle previously assigned to the warehouse will be repurposed for maintenance operations at the Community Recreation Center.

The Fleet Division is also applying a right-sizing philosophy to vehicle and equipment replacements. In 2026, this includes purchasing three smaller street sweepers instead of two larger ones. This shift will improve efficiency, expand service coverage, and reduce costs compared to the traditional model.

Utilizing grant funding from the Colorado Water Conservation Board to convert Lilac Park from Kentucky Bluegrass to native grass, the City is projected to see an approximate 60 percent reduction in watering and staffing costs.

Another key initiative planned for 2026 is the implementation of process mapping, which will be made available to departments through the City Manager's Office staff. The goal of process mapping is to evaluate key functional processes throughout the City over the next several years to create efficiencies, reduce costs, and/or enhance the experience of services provided.

Financial Overview

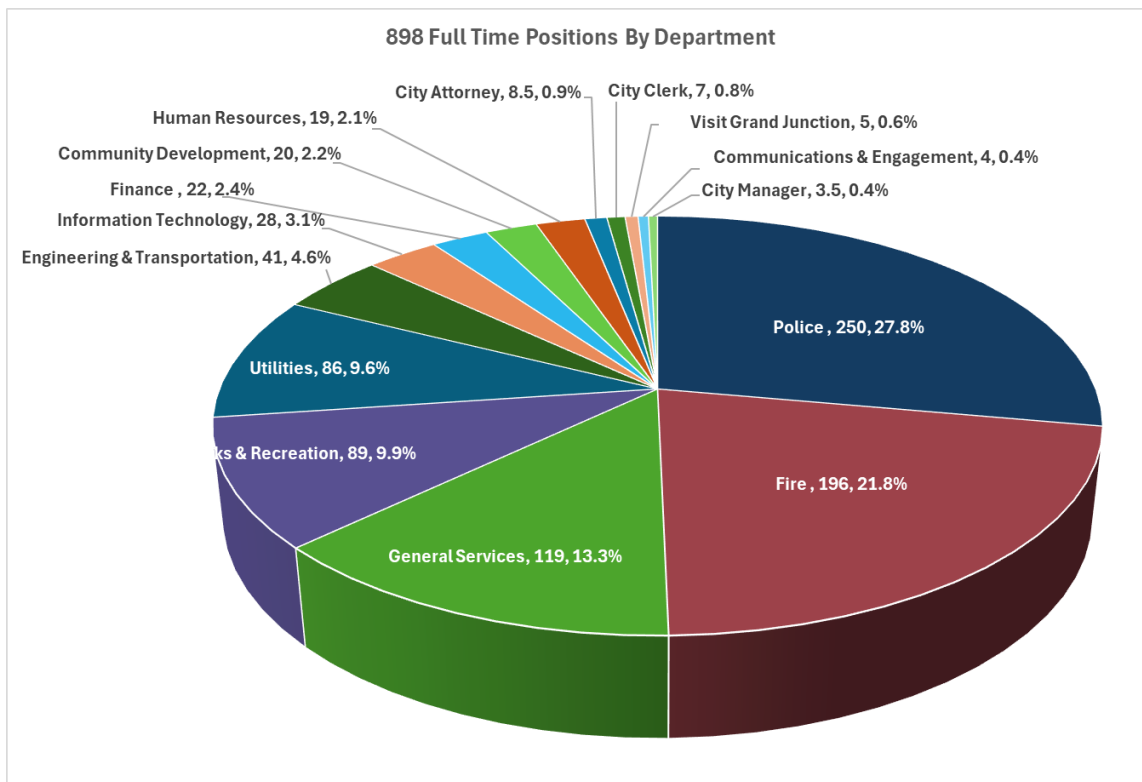
Sales and use tax revenues remain the City's primary source of funding for general government operations and capital projects, with the 3.39 percent sales and use tax allocated across general operations, capital investment, and restricted purposes such as police, fire, and the Community Recreation Center. The City evaluates all rates, fees, and charges, applying philosophies that balance community benefit with cost recovery, market competitiveness, and legal requirements. Water and sewer rates, for instance, are guided by periodic rate studies and long-term financial plans to maintain reliable service and infrastructure. In parallel, the City regularly reviews fee structures across departments to determine whether adjustments are warranted to reflect service delivery costs and changing community needs. Coupled with proactive forecasting of sales tax revenues, this comprehensive approach helps the City responsibly fund essential services, expand public safety, provide recreational opportunities and invest in long-term capital priorities while maintaining affordability and fairness for taxpayers.

For 2026, sales tax revenues are budgeted to increase 3 percent over projected ending 2025. While growth was uneven earlier in the year, recent months show a steadier upward trend that supports this forecast. The August consumer spending report reflected a 0.6 percent month-over-month increase—the strongest gain since March and slightly above expectations—while year-over-year consumer spending rose 5.6 percent, the largest annual gain in five months. Personal income also climbed 5.1 percent over the past year, its strongest increase in four months. These positive indicators reinforce the expectation of moderate, sustained growth in sales tax revenues for 2026.

New in 2026, the State of Colorado has eliminated the vendor's fee that retailers were previously allowed to retain for collecting, reporting, and remitting sales tax, and the City will follow suit to remain consistent with state policy and surrounding municipalities such as Palisade, Fruita, Delta, and Montrose. The vendor's fee originated as a way to offset administrative costs when reporting was done manually; however, with modern electronic filing systems, the practice is outdated. Among Colorado's home rule municipalities, many full-service cities—including Westminster, Fort Collins, Colorado Springs, Lakewood, and Loveland—no longer allow vendor compensation. Aligning with this approach ensures Grand Junction remains consistent with both its regional neighbors on the Western Slope and comparable full-service municipalities across the state, while also reflecting best practices in fiscal management.

After evaluating resources, staff develops the spending budget. As noted earlier, the City's total 2026 Budget of \$314.8 million continues to deliver excellent service to our growing community prioritizing the Council's strategic pillars. The following charts depict the key components of the budget.

The Full Time Positions by Department shows the investment in labor by department, demonstrating the focus on core services in public safety (Police and Fire) and the maintenance of existing infrastructure assets (General Services, Parks & Recreation, Utilities, and Engineering & Transportation). The balance of positions in internal support functions such as Finance, Human Resources, and Information Technology, along with leadership and administrative offices, reinforces the pillars of fiscal responsibility, transparency, and efficiency. Smaller teams in Communications and Engagement, Visit Grand Junction, and Community Development advance housing, community trust, and economic vitality. Together, this distribution of personnel reflects a clear alignment of staffing with the Council’s strategic priorities.

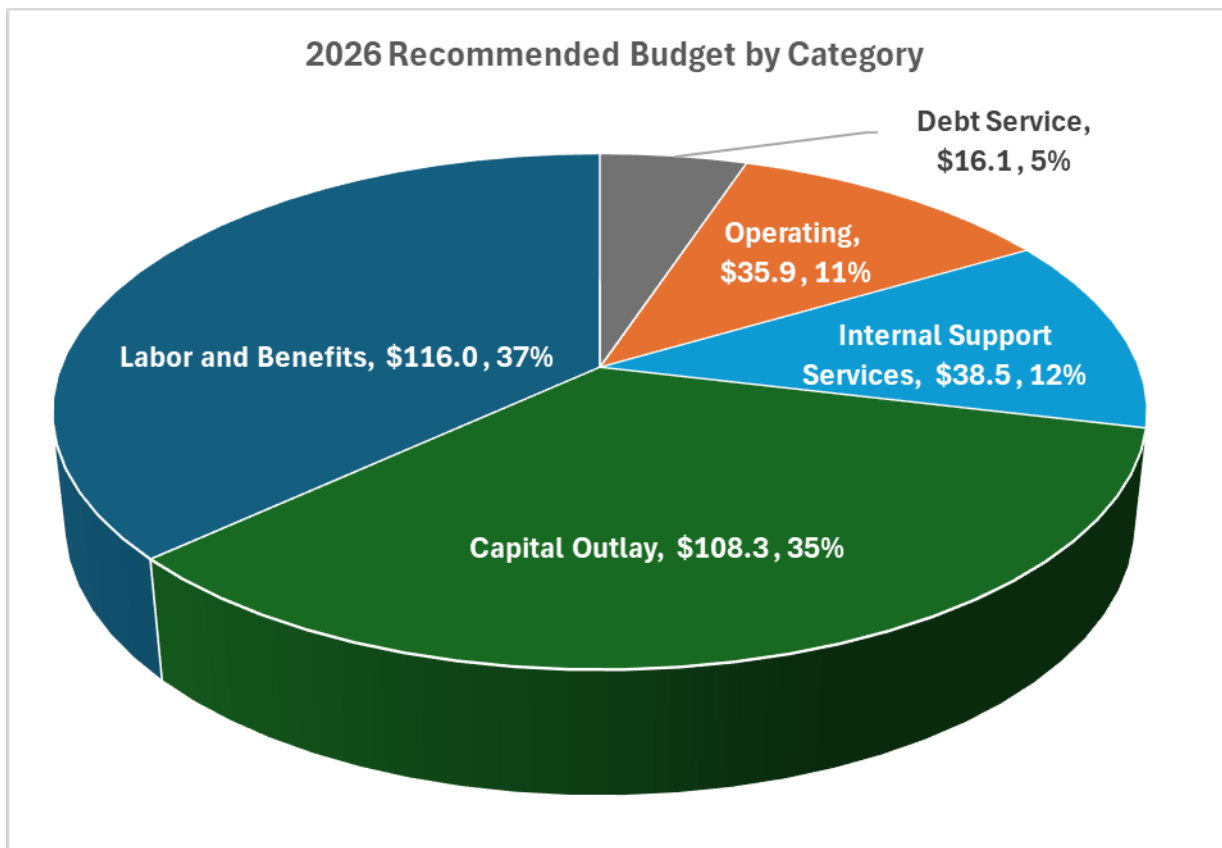


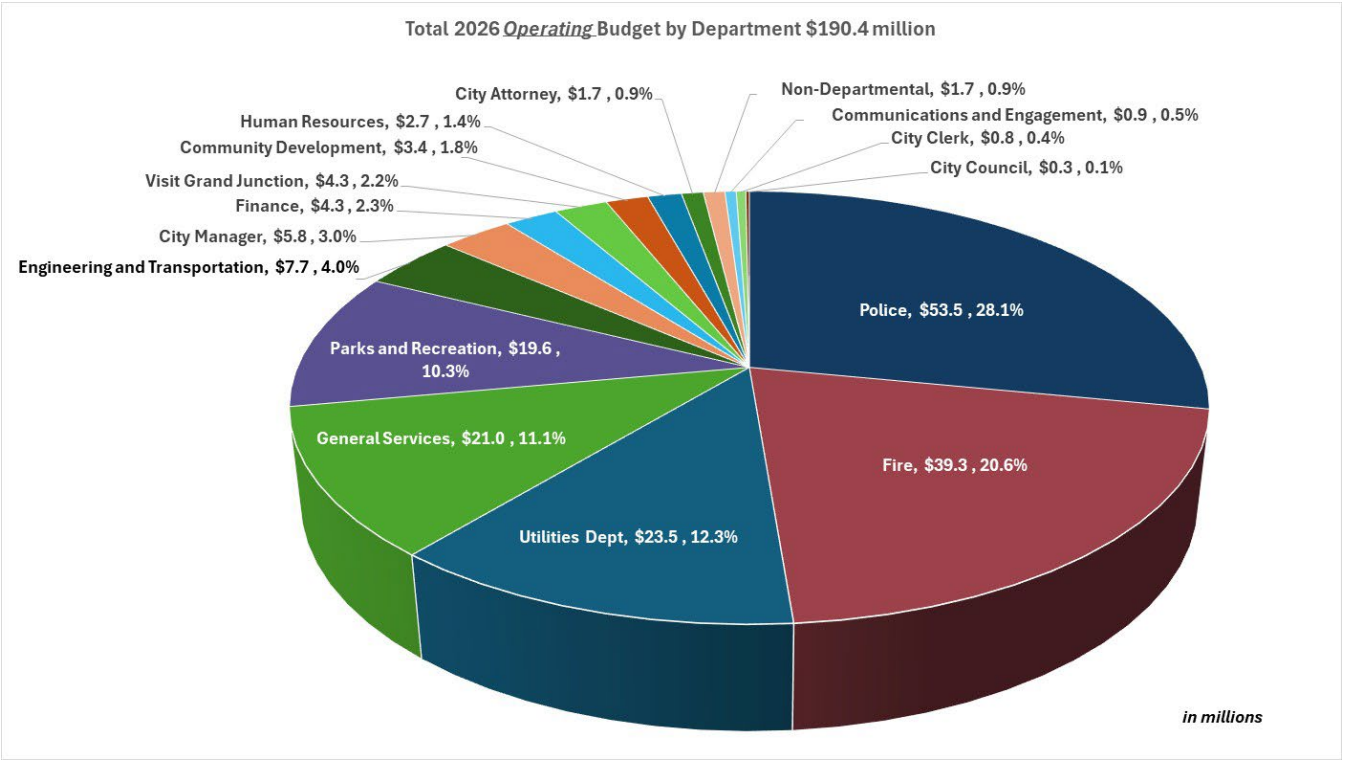
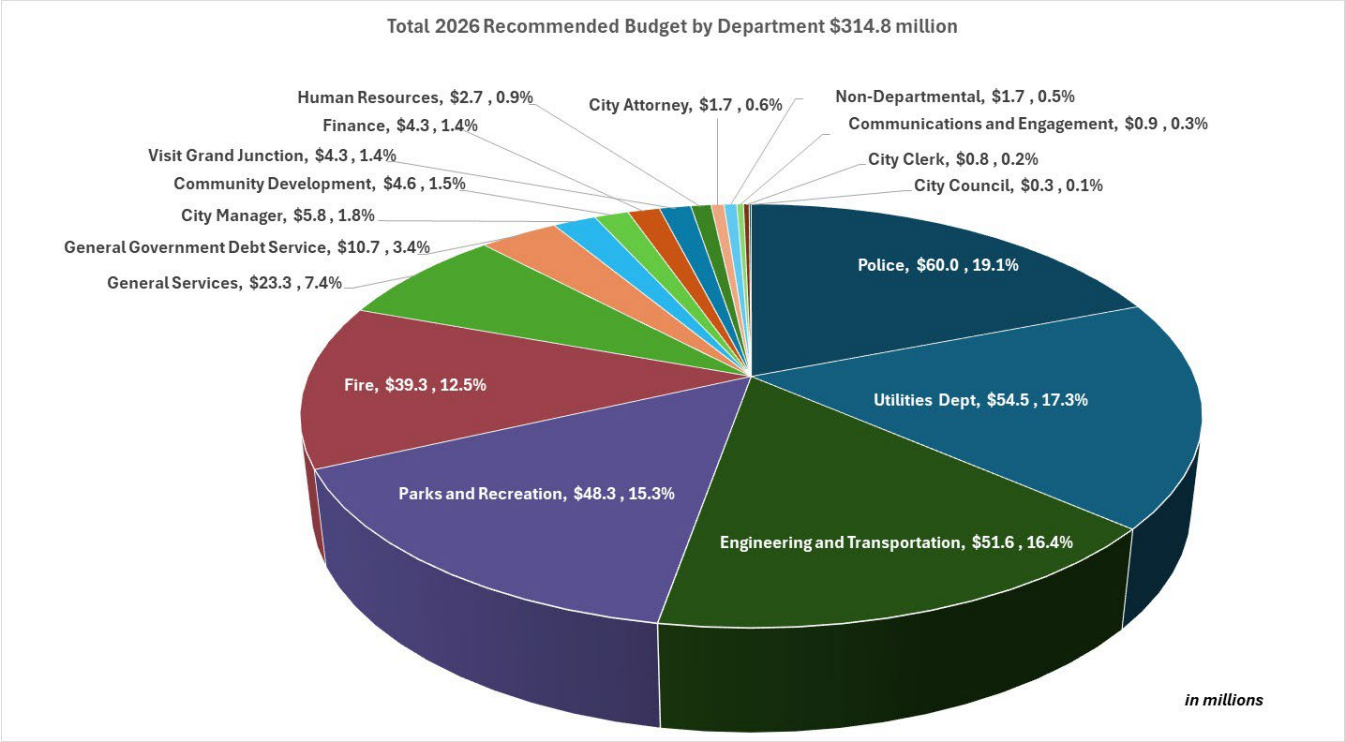
The following three charts—total budget by category, total budget by department, and operating budget by department—illustrate the City’s 2026 Recommended Budget from three perspectives:

- **By Category:** The City’s total budget is made up of labor and benefits, operating, internal support services (such as fleet, technology, facilities, dispatch, and insurance), capital, and debt service. As a service provider, the largest share of resources is devoted to people, with labor and benefits comprising 37 percent of the total budget. The next largest share is capital outlay at 35 percent, which fluctuates from year to year depending on major projects and available resources. Internal support services and operating costs together represent 23 percent, while debt service accounts for 5 percent.
- **By Department:** When viewed by department, the 2026 budget reflects significant investment in capital projects within Utilities, Engineering & Transportation, and Parks & Recreation. The Non-Departmental category represents citywide revenues (such as general taxes) and organization-wide

expenses that are not tied to a single department's operations. Examples include treasurer fees paid to Mesa County for property tax collection and the largest non-departmental expense of \$1.4 million, which allocates the 3 percent lodging tax to Air Alliance and the Sports Commission. Visit Grand Junction's lodging tax share is accounted for separately through an interfund transfer.

- By Operating Department: Excluding capital and debt service, the operating budget highlights the concentration of funding in core services. Police and Fire, funded primarily with tax revenues, make up 49 percent. Utilities, supported by rate payers, account for 13 percent. General Services, funded through a mix of tax dollars and user fees (such as Solid Waste and Recycling), comprise 11 percent. Parks and Recreation, funded by tax dollars including the dedicated CRC tax and user fees, represent 10 percent. Taken together, these four largest departments comprise 83 percent of the total operating budget.

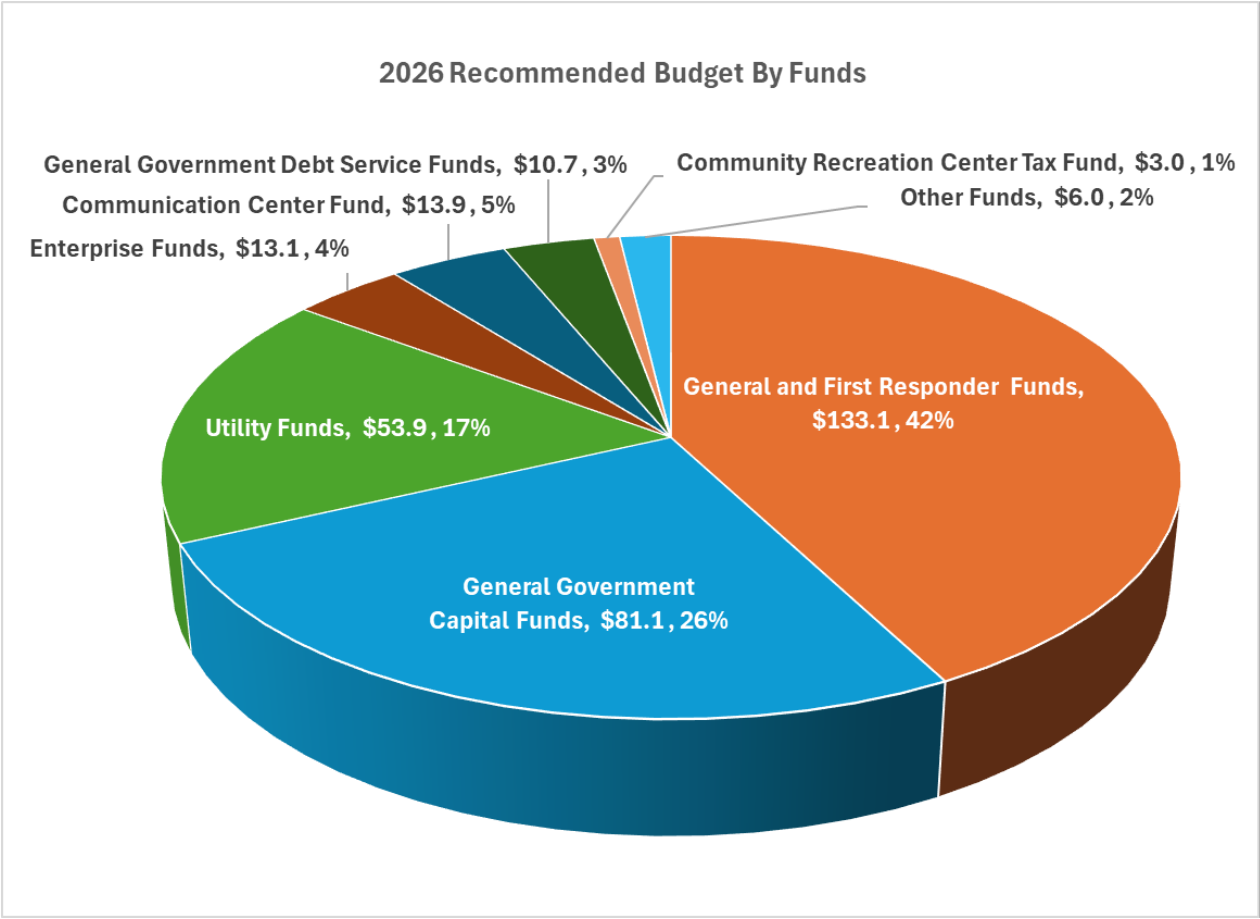




As Council is aware, Municipal governments are required by law to budget and account for their activities through the use of funds. Each fund functions as a separate financial entity with its own revenues, expenditures, and balance, ensuring transparency and accountability. This fund accounting ensures that revenues are used only for their intended or legally restricted purposes.

- **General Fund & First Responder Fund:** The General Fund is the City's largest operating fund, supporting core services. The First Responder Fund accounts for the dedicated tax revenue supporting public safety expansion. In this presentation, the two are shown together, since the majority of resources in both funds support Police and Fire.
- **Government Capital Funds:** These funds support major capital projects, such as transportation and facilities, financed through sales taxes, grants, fees, or debt proceeds repaid with tax revenues (e.g., the 0.75 percent sales tax capital fund).
- **Utility & Enterprise Funds:** Water, sewer, and other enterprise operations are funded entirely by user fees, not tax dollars. These revenues are used only for their own operations, capital projects, and debt service.
- **Communication Center Fund:** Supports the regional E911 communication center, managed within the Police Department and governed by a multi-agency board of law enforcement and fire service partners.
- **General Government Debt Service Funds:** Provide for repayment of general government debt. Enterprise debt is shown separately within each enterprise fund.
- **Community Recreation Center Tax Fund:** Accounts for the dedicated tax supporting the CRC, including its future operations.
- **Other Funds:** Include Visit Grand Junction, the Lodging Tax Share Fund, and the Community Development Block Grant.

As shown in the chart, 42 percent of the total budget is in the General and First Responder Funds, followed by 26 percent in Government Capital Funds, 17 percent in Utility Funds, and a combined 15 percent across all other funds.



The 2026 Recommended Budget reflects the City’s continued commitment to fiscal responsibility, service excellence, and transparency. It balances the need to maintain core services with the opportunity to invest in long-term priorities that will shape Grand Junction’s future. With Council’s leadership and the community’s partnership, this Budget positions our City to remain resilient, innovative, and well-prepared for the opportunities ahead.

Respectfully submitted,

Mike Bennett
City Manager



October 6, 2025

	PROJECTED BEGINNING FUND BALANCES	TOTAL REVENUE	LABOR	NON PERSONNEL OPERATING	TOTAL OPERATING EXPENSE	DEBT SERVICE	MAJOR CAPITAL	TOTAL EXPENSE	TRANSFERS IN	TRANSFERS OUT	NET SOURCE (USE) OF FUNDS	CONTINGENCY	NET CHANGE IN FUND BALANCE	PROJECTED ENDING FUND BALANCE
General Government														
100 - General Fund	47,361,749	115,747,401	76,715,905	39,751,309	116,467,214	-	30,000	116,497,214	1,338,455	-	588,642	425,000	163,642	47,525,391
101 - Enhanced 911 Fund	6,596,305	4,679,966	-	-	-	-	-	-	-	6,985,648	(2,305,682)	-	(2,305,682)	4,290,623
102 - Visit Grand Junction Fund	120,417	3,616,365	919,907	3,332,043	4,251,950	-	-	4,251,950	985,168	220,000	129,583	150,000	(20,417)	100,000
104 - Community Development Block Grant Fund	-	611,101	-	279,564	279,564	-	-	279,564	-	331,537	-	-	-	-
105 - Parkland Expansion Fund	826,375	728,349	-	-	-	-	-	-	-	1,466,292	(737,943)	-	(737,943)	88,432
106 - Lodging Tax Share Fund	41,328	2,376,403	-	1,379,235	1,379,235	-	-	1,379,235	-	985,168	12,000	-	12,000	53,328
107 - First Responder Tax Fund	3,659,655	13,806,514	13,389,410	2,426,922	15,816,331	-	415,000	16,231,331	1,000,000	383,159	(1,807,976)	-	(1,807,976)	1,851,679
110 - Conservation Trust Fund	321,981	809,575	-	-	-	-	-	-	-	1,128,794	(319,219)	-	(319,219)	2,762
111 - Cannabis Tax Fund	2,798,332	1,808,324	-	-	-	-	-	-	-	1,756,193	52,131	-	52,131	2,850,463
114 - American Rescue Plan Fund	141,744	-	-	-	-	-	-	-	-	-	-	-	-	141,744
115 - Public Safety Impact Fee Fund	2,351,347	723,603	-	-	-	-	-	-	-	470,000	253,603	-	253,603	2,604,950
116 - Community Recreation Center Tax Fund	1,283,174	4,699,028	1,600,640	1,400,647	3,001,288	-	-	3,001,288	-	2,663,317	(965,577)	-	(965,577)	317,597
201 - Sales Tax Capital Improvements Fund	4,088,834	30,917,927	-	3,345,919	3,345,919	-	24,441,323	27,787,242	2,920,274	7,919,347	(1,868,388)	-	(1,868,388)	2,220,446
202 - Storm Drainage Development Fund	149,689	21,000	-	-	-	-	96,000	96,000	-	-	(75,000)	-	(75,000)	74,689
204 - Major Projects Fund	24,654,021	1,631,000	-	-	-	-	25,740,000	25,740,000	-	-	(24,109,000)	-	(24,109,000)	545,021
207 - Transportation Capacity Fund	34,882,243	7,756,527	-	-	-	-	27,435,437	27,435,437	-	-	(19,678,910)	-	(19,678,910)	15,203,333
405 - Communications Center Fund	1,418,254	6,815,016	7,008,808	3,196,558	10,205,366	-	3,664,640	13,870,006	6,485,648	-	(569,342)	-	(569,342)	848,912
610 - General Debt Service Fund	3,251	-	-	4,000	4,000	9,948,553	-	9,952,553	9,952,553	-	-	-	-	3,251
614 - Grand Junction Public Finance Corporation Fund	24,188	400,000	-	2,500	2,500	696,500	-	699,000	279,812	-	(19,188)	-	(19,188)	5,000
Subtotal	\$ 130,722,887	\$ 197,148,100	\$ 99,634,670	\$ 55,118,697	\$ 154,753,367	\$ 10,645,053	\$ 81,822,400	\$ 247,220,820	\$ 22,961,910	\$ 24,309,455	\$ (51,420,265)	\$ 575,000	\$ (51,995,265)	\$ 78,727,622
Enterprise Operations														
301 - Water Fund	1,471,663	17,009,649	5,576,791	4,799,126	10,375,917	1,388,934	5,650,000	17,414,851	-	-	(405,202)	-	(405,202)	1,066,461
302 - Solid Waste Fund	518,523	8,352,448	3,308,154	4,302,846	7,611,000	-	435,000	8,046,000	-	220,000	86,448	-	86,448	604,971
305 - Golf Courses Fund	666,096	2,965,150	1,194,239	1,855,666	3,049,905	87,797	150,000	3,287,703	120,000	-	(202,553)	-	(202,553)	463,543
308 - Parking Fund	123,828	1,186,984	498,765	444,535	943,300	243,767	-	1,187,067	-	-	(83)	-	(83)	123,745
309 - Irrigation Fund	204,742	461,124	169,957	272,715	442,672	16,162	200,000	658,834	-	-	(197,710)	-	(197,710)	7,032
900 - Joint Sewer System Fund	10,459,042	51,501,709	5,616,436	7,019,271	12,635,707	3,748,000	20,060,000	36,443,707	-	-	15,058,002	-	15,058,002	25,517,044
Subtotal	\$ 13,443,894	\$ 81,477,064	\$ 16,364,343	\$ 18,694,158	\$ 35,058,501	\$ 5,484,660	\$ 26,495,000	\$ 67,038,161	\$ 120,000	\$ 220,000	\$ 14,338,903	- \$	14,338,903	\$ 27,782,797
Total \$ 144,166,781 \$ 278,625,164 \$ 115,999,013 \$ 73,812,855 \$ 189,811,868 \$ 16,129,713 \$ 108,317,400 \$ 314,258,981 \$ 23,081,910 \$ 24,529,455 \$ (37,081,363) \$ 575,000 \$ (37,656,363) \$ 106,510,418														
							Contingency	\$575,000						
								City of Grand Junction 2026 Recommended Budget \$314,833,981						
*General Fund Balance	\$ 47.5	million												
Internal Loans	\$ 1	million												
Minimum Reserve	\$ 28.8	million												
Internal Service Operations														
401 - Information Technology Fund	3,324,689	14,528,506	4,123,623	12,268,490	16,392,113	-	436,000	16,828,113	-	-	(2,299,607)	-	(2,299,607)	1,025,082
402 - Equipment Fund	3,533,578	11,392,973	2,078,655	4,352,004	6,430,659	-	5,754,510	12,185,169	-	-	(792,196)	-	(792,196)	2,741,382
406 - Facilities Management Fund	138,945	4,551,226	1,442,226	3,232,111	4,674,337	-	1,500,000	6,174,337	1,500,000	-	(123,111)	-	(123,111)	15,834
440 - Insurance Fund	5,352,269	28,766,396	716,240	28,746,493	29,462,734	-	-	29,462,734	-	-	(696,338)	-	(696,338)	4,655,931
Subtotal	\$ 12,349,481	\$ 59,239,101	\$ 8,360,745	\$ 48,599,098	\$ 56,959,843	- \$	7,690,510	\$ 64,650,353	\$ 1,500,000	-	\$ (3,911,252)	- \$	(3,911,252)	\$ 8,438,229
Total Appropriated City Funds \$404,013,789														



2026 Recommended Budget
By Department, By Fund, By Account Classification
October 6, 2025

Line Item Ref #	By Department By Fund By Classification	2023 Actual	2024 Actual	2025 Adopted	2025 Actual YTD	2025 Amended	2026 Recommended
1	City Council						
2	100 - General Fund	\$ (349,701)	\$ (1,244,871)	\$ (270,525)	\$ (54,448)	\$ (570,274)	\$ (282,397)
3	Revenue	\$ 500	-	-	\$ 201,250	-	-
4	Intergovernmental	-	-	-	201,250	-	-
5	Other Revenue	500	-	-	-	-	-
6	Expenses	\$ 350,201	\$ 1,244,871	\$ 270,525	\$ 255,698	\$ 570,274	\$ 282,397
7	Labor and Benefits	51,442	54,204	56,039	41,949	56,039	60,204
8	Employment Taxes	3,648	3,843	3,975	2,974	3,975	4,271
9	Other Compensation	4,800	5,040	6,960	4,080	6,960	7,085
10	Part-Time Wages	42,880	45,195	45,000	34,800	45,000	48,750
11	Workers Compensation Insurance	114	126	104	95	104	98
12	Operating	232,610	1,110,770	134,613	140,526	434,362	122,000
13	Contract Services	46,211	27,749	15,000	25,900	15,000	-
14	Equipment	290	174	100	-	100	-
15	Grants and Contributions	17,863	1,017,306	16,500	12,585	316,249	11,900
16	Operating Costs	16,662	14,950	16,530	22,426	16,530	19,200
17	Professional Development	151,584	50,592	86,483	79,615	86,483	90,900
18	Interfund Charges	66,149	79,897	79,873	73,224	79,873	100,193
19	Information Technology Internal Support Charge	66,149	79,897	79,873	73,224	79,873	100,193
20	City Manager						
21	100 - General Fund	\$ (2,893,286)	\$ (3,426,721)	\$ (2,198,312)	\$ (940,661)	\$ (2,198,313)	\$ (2,453,754)
22	Revenue	\$ 28,477	\$ 1,173	-	-	-	-
23	Intergovernmental	28,477	1,173	-	-	-	-
24	Expenses	\$ 2,921,763	\$ 3,427,894	\$ 2,198,312	\$ 940,661	\$ 2,198,313	\$ 2,453,754
25	Labor and Benefits	526,551	610,438	664,621	429,266	664,622	915,113
26	Employment Taxes	25,061	35,620	34,733	23,054	34,733	45,714
27	Health, Dental, Vision Insurance	40,023	37,450	50,856	35,633	50,857	89,965
28	Health Programs	4,637	5,072	6,765	3,801	6,765	10,115
29	Other Insurance	1,897	1,453	2,344	865	2,344	3,232
30	Other Compensation	20,472	9,617	100	22,446	100	8,400
31	Regular Wages	401,365	481,516	522,897	314,259	522,897	694,807
32	Retirement	32,094	38,498	45,720	28,366	45,720	61,484
33	Workers Compensation Insurance	1,003	1,212	1,206	842	1,206	1,395
34	Operating	2,239,100	2,607,417	1,337,641	455,308	1,337,641	1,349,344
35	Charges and Fees	1,104	1,545	-	3,668	-	400
36	Contract Services	7,274	-	6,300	1,893	6,300	1,300
37	Equipment	50	617	-	-	-	-
38	Grants and Contributions	2,217,633	2,591,536	1,310,000	433,721	1,310,000	1,316,000
39	Operating Costs	3,637	3,666	4,590	5,209	4,590	5,590
40	Professional Development	9,403	10,052	15,960	10,818	15,960	25,270
41	Utilities	-	-	791	-	791	784
42	Interfund Charges	156,111	210,039	196,049	56,087	196,050	189,297
43	Facility Internal Support Charge	23,662	21,060	21,842	18,202	21,842	21,838
44	Insurance Premiums Internal Support Charge	96,636	135,290	130,555	-	130,555	121,184
45	Information Technology Internal Support Charge	29,587	47,957	38,751	33,801	38,751	41,418
46	Utilities Internal Support Charge	6,226	5,732	4,901	4,085	4,902	4,857
47	201 - Sales Tax Capital Improvements Fund	\$ (2,676,059)	\$ (3,321,481)	\$ (9,442,235)	\$ (1,278,677)	\$ (12,600,313)	\$ (3,345,919)
48	Expenses	\$ 2,676,059	\$ 3,321,481	\$ 9,442,235	\$ 1,278,677	\$ 12,600,313	\$ 3,345,919
49	Operating	2,676,059	3,320,103	7,242,235	537,684	7,242,235	3,345,919
50	Contract Services	-	2,865	-	42,390	-	-
51	Grants and Contributions	2,655,202	3,317,239	7,242,235	495,294	7,242,235	3,345,919
52	Operating Costs	20,857	-	-	-	-	-
53	Capital Outlay	-	1,378	2,200,000	740,993	5,358,078	-
54	Land	-	-	-	300,000	-	-
55	Other Capital	-	1,378	2,200,000	440,993	5,358,078	-
56	City Attorney						
57	100 - General Fund	\$ (1,119,444)	\$ (1,203,652)	\$ (1,611,290)	\$ (975,215)	\$ (1,611,290)	\$ (1,741,587)
58	Revenue	\$ 1,690	\$ 1,105	\$ 2,825	\$ 2,130	\$ 2,825	\$ 2,825
59	License and Permits	1,690	-	2,825	-	2,825	2,825

60	Fines	-	1,105	-	2,130	-	-
61	Expenses	\$ 1,121,134	\$ 1,204,757	\$ 1,614,115	\$ 977,345	\$ 1,614,115	\$ 1,744,412
62	Labor and Benefits	960,344	1,038,794	1,346,496	817,244	1,346,495	1,503,484
63	Employment Taxes	51,102	54,807	74,585	45,268	74,585	81,440
64	Health, Dental, Vision Insurance	82,154	95,531	144,531	84,118	144,530	173,487
65	Health Programs	8,038	9,502	20,296	12,211	20,296	24,566
66	Other Insurance	3,817	4,336	5,996	3,671	5,996	6,534
67	Other Compensation	10,387	9,398	5,600	4,244	5,600	5,000
68	Regular Wages	746,698	803,988	1,009,770	614,186	1,009,770	1,118,368
69	Retirement	56,312	59,214	83,387	51,998	83,387	91,844
70	Workers Compensation Insurance	1,837	2,019	2,331	1,548	2,331	2,246
71	Operating	57,432	25,002	88,491	12,903	88,491	88,484
72	Charges and Fees	69	220	800	50	800	800
73	Contract Services	12,349	250	9,800	25	9,800	9,800
74	Equipment	17,986	3,623	-	-	-	-
75	Insurance and Claims	9,533	10,901	52,600	7,431	52,600	52,600
76	Operating Costs	2,252	2,523	2,000	858	2,000	2,000
77	Professional Development	15,244	7,484	22,500	4,539	22,500	22,500
78	Utilities	-	-	791	-	791	784
79	Interfund Charges	103,358	140,961	179,129	147,199	179,129	152,444
80	Facility Internal Support Charge	23,662	21,060	21,842	18,202	21,842	21,838
81	Insurance Premiums Internal Support Charge	-	5,606	5,410	-	5,410	5,021
82	Information Technology Internal Support Charge	73,470	108,563	146,975	124,912	146,975	120,728
83	Utilities Internal Support Charge	6,226	5,732	4,901	4,085	4,902	4,857
84	City Clerk						
85	100 - General Fund	\$ (626,733)	\$ (618,528)	\$ (740,349)	\$ (559,575)	\$ (740,347)	\$ (657,863)
86	Revenue	\$ 119,691	\$ 119,737	\$ 105,950	\$ 93,099	\$ 105,950	\$ 107,275
87	Charges for Services	900	130	700	400	700	-
88	License and Permits	54,299	56,723	47,500	47,001	47,500	48,200
89	Fines	-	-	-	500	-	-
90	Other Revenue	4,033	3,250	750	5,969	750	2,075
91	Tax Revenue	60,458	59,635	57,000	39,229	57,000	57,000
92	Expenses	\$ 746,424	\$ 738,265	\$ 846,299	\$ 652,674	\$ 846,297	\$ 765,138
93	Labor and Benefits	381,000	455,146	465,677	348,184	465,675	490,185
94	Employment Taxes	21,068	24,817	25,488	18,027	25,488	26,730
95	Health, Dental, Vision Insurance	38,036	56,018	69,151	54,772	69,149	73,391
96	Health Programs	6,958	5,780	10,825	7,024	10,824	11,560
97	Other Insurance	1,940	1,906	2,171	1,524	2,171	2,260
98	Other Compensation	1,540	2,246	801	-	801	601
99	Overtime	367	68	-	433	-	-
100	Part-Time Wages	3,010	6,703	18,020	7,035	18,020	18,020
101	Regular Wages	286,460	332,232	314,359	239,832	314,359	330,792
102	Retirement	20,909	24,528	24,096	18,916	24,096	26,130
103	Workers Compensation Insurance	712	847	767	620	767	700
104	Operating	239,656	129,830	212,816	164,652	212,816	152,894
105	Charges and Fees	1,553	208	-	34	-	-
106	Contract Services	182,440	99,540	140,400	124,593	140,400	110,900
107	Equipment	8,859	3,072	29,000	-	29,000	-
108	Grants and Contributions	1,233	665	500	-	500	500
109	Operating Costs	34,999	13,098	25,300	25,687	25,300	23,600
110	Professional Development	10,572	13,246	16,825	14,339	16,825	17,110
111	Utilities	-	-	791	-	791	784
112	Interfund Charges	125,768	153,289	167,806	139,838	167,806	122,060
113	Facility Internal Support Charge	16,901	20,434	21,193	17,661	21,193	21,189
114	Insurance Premiums Internal Support Charge	-	5,606	5,410	4,508	5,410	5,021
115	Information Technology Internal Support Charge	104,321	121,517	136,301	113,584	136,301	90,992
116	Utilities Internal Support Charge	4,546	5,732	4,901	4,085	4,902	4,857
117	Communications and Engagement						
118	100 - General Fund	\$ (713,639)	\$ (787,929)	\$ (795,670)	\$ (425,421)	\$ (795,670)	\$ (904,463)
119	Expenses	\$ 713,639	\$ 787,929	\$ 795,670	\$ 425,421	\$ 795,670	\$ 904,463
120	Labor and Benefits	418,181	423,150	482,317	261,880	482,318	629,573
121	Employment Taxes	25,026	25,087	28,605	14,602	28,605	34,814
122	Health, Dental, Vision Insurance	29,920	32,053	37,850	29,474	37,851	92,392
123	Health Programs	3,827	4,858	10,825	6,454	10,824	14,450
124	Other Insurance	1,811	2,143	2,431	1,290	2,431	3,279
125	Other Compensation	1,200	1,782	1,200	38	1,200	100
126	Part-Time Wages	55	-	-	-	-	-
127	Regular Wages	331,536	332,553	372,722	197,143	372,722	454,984

128	Retirement	23,990	23,834	27,825	12,385	27,825	28,641
129	Workers Compensation Insurance	815	839	860	493	860	914
130	Operating	159,258	180,124	150,291	19,361	150,291	179,784
131	Charges and Fees	2,322	-	-	-	-	-
132	Cost of Goods Sold	162	-	-	-	-	-
133	Contract Services	131,555	150,511	104,000	5,733	111,000	126,000
134	Equipment	1,665	2,815	3,000	85	3,000	-
135	Grants and Contributions	7,729	13,675	20,000	2,159	16,000	30,000
136	Operating Costs	2,390	2,510	5,500	453	2,500	5,000
137	Professional Development	13,436	10,613	17,000	10,931	17,000	18,000
138	Utilities	-	-	791	-	791	784
139	Interfund Charges	136,200	184,655	163,061	144,180	163,061	95,106
140	Facility Internal Support Charge	23,662	14,968	15,523	12,936	15,523	15,520
141	Insurance Premiums Internal Support Charge	-	5,606	5,410	4,508	5,410	5,021
142	Information Technology Internal Support Charge	106,410	159,982	138,860	124,013	138,860	71,326
143	Utilities Internal Support Charge	6,128	4,099	3,268	2,723	3,268	3,238
144	Community Development						
145	100 - General Fund	\$ (3,534,294)	\$ (3,130,011)	\$ (3,622,775)	\$ (2,166,221)	\$ (3,622,775)	\$ (2,892,685)
146	Revenue	\$ 2,598,321	\$ 507,208	\$ 196,000	\$ 182,848	\$ 196,000	\$ 208,000
147	Charges for Services	111,446	97,188	110,000	80,909	110,000	110,000
148	License and Permits	42,628	163,963	86,000	79,461	86,000	98,000
149	Intergovernmental	2,441,204	245,820	-	21,370	-	-
150	Other Revenue	3,044	237	-	1,108	-	-
151	Expenses	\$ 6,132,615	\$ 3,637,219	\$ 3,818,775	\$ 2,349,069	\$ 3,818,775	\$ 3,100,685
152	Labor and Benefits	1,884,436	2,101,985	2,511,600	1,611,221	2,511,602	2,286,027
153	Employment Taxes	108,020	117,317	142,776	86,855	142,774	129,353
154	Health, Dental, Vision Insurance	180,573	228,515	306,430	200,363	306,429	272,222
155	Health Programs	16,986	24,942	51,417	32,304	51,418	60,692
156	Other Insurance	8,417	10,263	12,728	7,716	12,729	11,646
157	Other Compensation	26,575	33,815	24,787	17,067	24,787	4,249
158	Overtime	729	799	6,073	711	6,073	4,633
159	Part-Time Wages	45,898	4,890	20,482	3,913	20,482	13,470
160	Regular Wages	1,403,713	1,579,075	1,815,007	1,178,111	1,815,006	1,670,679
161	Retirement	89,904	98,309	127,653	81,180	127,655	115,691
162	Workers Compensation Insurance	3,621	4,060	4,249	3,001	4,249	3,392
163	Operating	3,871,588	1,034,450	766,830	283,127	766,830	305,584
164	Charges and Fees	9,828	9,324	8,700	2,447	8,700	13,000
165	Contract Services	715,528	647,681	110,000	52,207	110,000	8,000
166	Equipment	18,273	50,613	260,287	154,043	260,287	111,883
167	Grants and Contributions	3,057,860	63,832	238,000	12,473	238,000	63,700
168	Operating Costs	25,248	29,682	39,600	23,375	39,600	26,200
169	Professional Development	44,851	233,318	108,660	38,581	108,660	81,233
170	Utilities	-	-	1,583	-	1,583	1,568
171	Interfund Charges	372,397	500,784	540,346	454,721	540,343	509,074
172	Facility Internal Support Charge	57,464	59,215	61,412	51,177	61,412	61,400
173	Fleet and Fuel Internal Support Charge	3,868	2,934	2,305	1,921	2,305	5,499
174	Insurance Premiums Internal Support Charge	45,114	63,160	60,949	50,791	60,949	56,575
175	Information Technology Internal Support Charge	250,733	359,926	401,792	339,260	401,790	371,839
176	Utilities Internal Support Charge	15,218	15,549	13,887	11,573	13,887	13,762
177	Capital Outlay	4,194	-	-	-	-	-
178	Capital Equipment	4,194	-	-	-	-	-
179	104 - Community Development Block Grant Fund	\$ 139,453	\$ 346,402	\$ 260,991	\$ 10,250	\$ 654,019	\$ 331,537
180	Revenue	\$ 452,662	\$ 504,093	\$ 499,552	\$ 41,438	\$ 925,432	\$ 611,101
181	Intergovernmental	452,662	504,093	499,552	41,438	925,432	611,101
182	Expenses	\$ 313,209	\$ 157,691	\$ 238,561	\$ 31,189	\$ 271,413	\$ 279,564
183	Operating	313,209	157,691	238,561	31,189	271,413	279,564
184	Contract Services	-	7,156	-	6,491	-	-
185	Grants and Contributions	312,341	140,082	238,561	18,586	271,413	279,564
186	Operating Costs	-	132	-	-	-	-
187	Professional Development	869	10,322	-	6,112	-	-
188	201 - Sales Tax Capital Improvements Fund	\$ 10,784	\$ (390,637)	\$ (3,050,000)	\$ (1,266,943)	\$ (2,054,678)	\$ (1,250,000)
189	Revenue	\$ 10,784	\$ 59,000	-	\$ 3,230,369	\$ 5,200,000	-
190	Intergovernmental	10,784	59,000	-	2,230,000	4,200,000	-
191	Contributions	-	-	-	1,000,369	1,000,000	-
192	Expenses	-	\$ 449,637	\$ 3,050,000	\$ 4,497,312	\$ 7,254,678	\$ 1,250,000
193	Operating	-	40,273	250,000	213,597	250,000	-
194	Equipment	-	40,273	-	652	-	-
195	Grants and Contributions	-	-	250,000	212,946	250,000	-

196	Capital Outlay	-	409,364	2,800,000	4,283,714	7,004,678	1,250,000
197	Capital Equipment	-	409,364	-	10,785	-	-
198	Land	-	-	-	3,204,358	3,204,678	-
199	Street Infrastructure	-	-	2,800,000	1,068,572	3,800,000	1,250,000
200	Engineering and Transportation						
201	100 - General Fund	\$ (6,528,921)	\$ (7,337,389)	\$ (7,332,809)	\$ (5,110,300)	\$ (7,465,165)	\$ (7,069,067)
202	Revenue	\$ 566,720	\$ 643,778	\$ 561,761	\$ 330,606	\$ 561,761	\$ 612,511
203	Charges for Services	381,827	441,761	441,761	244,465	441,761	441,761
204	License and Permits	125,517	116,630	120,000	65,032	120,000	170,000
205	Intergovernmental	-	3,500	-	-	-	-
206	Other Revenue	59,376	21,298	-	21,108	-	750
207	Sale of Capital Assets	-	60,590	-	-	-	-
208	Expenses	\$ 7,095,641	\$ 7,981,167	\$ 7,894,570	\$ 5,440,905	\$ 8,026,926	\$ 7,681,578
209	Labor and Benefits	3,519,871	3,873,450	4,322,948	3,050,406	4,322,945	4,203,947
210	Employment Taxes	194,624	214,494	245,426	165,221	245,425	236,421
211	Health, Dental, Vision Insurance	388,493	421,971	495,749	362,137	495,748	492,590
212	Health Programs	39,556	39,504	89,438	55,859	89,438	98,408
213	Other Insurance	17,073	18,242	21,344	15,282	21,344	20,039
214	Other Compensation	33,034	48,930	18,038	10,008	18,038	25,159
215	Overtime	32,353	33,826	37,145	22,258	37,145	39,009
216	Part-Time Wages	21,160	58,720	95,640	57,911	95,640	112,528
217	Regular Wages	2,590,355	2,816,867	3,057,358	2,171,122	3,057,359	2,928,962
218	Retirement	158,281	171,104	208,109	148,210	208,107	201,730
219	Workers Compensation Insurance	44,943	49,790	54,701	42,397	54,701	49,100
220	Operating	2,539,078	2,404,325	2,364,685	1,379,411	2,364,685	2,306,192
221	Charges and Fees	4,048	4,462	-	755	-	-
222	Cost of Goods Sold	292	-	-	-	-	-
223	Contract Services	267,974	164,757	37,900	6,286	37,900	31,900
224	Equipment	74,493	(74,344)	31,750	19,383	31,750	30,900
225	Operating Costs	542,100	509,178	591,845	455,850	591,845	544,445
226	Professional Development	33,385	48,500	58,500	28,844	58,500	54,900
227	Utilities	1,616,785	1,751,772	1,644,690	868,293	1,644,690	1,644,047
228	Interfund Charges	1,036,692	1,029,444	1,206,937	1,009,240	1,206,936	1,171,439
229	Facility Internal Support Charge	138,566	66,739	69,253	57,711	69,253	72,355
230	Fleet and Fuel Internal Support Charge	267,157	217,927	286,984	235,166	286,984	315,892
231	Insurance Premiums Internal Support Charge	178,396	249,756	241,015	200,846	241,015	223,715
232	Information Technology Internal Support Charge	400,587	458,778	577,568	488,754	577,567	537,808
233	Utilities Internal Support Charge	51,986	36,244	32,117	26,764	32,117	21,669
234	Capital Outlay	-	673,948	-	1,848	132,360	-
235	Capital Equipment	-	288,467	-	-	32,360	-
236	Land	-	-	-	-	100,000	-
237	Street Infrastructure	-	1,638	-	1,848	-	-
238	Utility Systems	-	383,843	-	-	-	-
239	104 - Community Development Block Grant Fund	-	-	\$ (200,000)	-	-	\$ (200,000)
240	Expenses	-	-	\$ 200,000	-	-	\$ 200,000
241	Transfers Out	-	-	200,000	-	-	200,000
242	Transfers Out	-	-	200,000	-	-	200,000
243	201 - Sales Tax Capital Improvements Fund	\$ (4,771,682)	\$ (4,898,658)	\$ (7,787,006)	\$ (3,575,249)	\$ (7,320,961)	\$ (8,354,623)
244	Revenue	\$ 116,939	\$ 943,886	\$ 850,000	\$ 723,280	\$ 1,688,342	\$ 7,985,200
245	Charges for Services	-	244,061	-	83,263	-	-
246	Special Assessments	5,316	130,485	-	1,366	-	-
247	Intergovernmental	58,679	526,092	200,000	638,651	1,688,342	6,835,200
248	Contributions	-	-	450,000	-	-	450,000
249	Other Revenue	52,944	43,248	-	-	-	-
250	Sale of Capital Assets	-	-	-	-	-	500,000
251	Transfers In	-	-	200,000	-	-	200,000
252	Expenses	\$ 4,888,621	\$ 5,842,544	\$ 8,637,006	\$ 4,298,530	\$ 9,009,303	\$ 16,339,823
253	Operating	149,884	98,347	-	1,375,002	-	-
254	Charges and Fees	-	-	-	500	-	-
255	Contract Services	16,444	99,845	-	1,373,623	-	-
256	Equipment	133,440	(1,975)	-	-	-	-
257	Operating Costs	-	477	-	879	-	-
258	Capital Outlay	4,738,738	5,744,197	8,637,006	2,923,528	9,009,303	16,339,823
259	Land	438	-	-	-	100,000	-
260	Other Capital	378,710	-	100,000	92,603	100,000	-
261	Parks and Trails	90,270	613,884	900,000	422,171	400,000	1,107,903
262	Street Infrastructure	3,854,730	5,062,851	7,129,500	2,399,508	8,094,623	15,136,050
263	Utility Systems	414,589	67,463	507,506	9,246	314,680	95,870

264	202 - Storm Drainage Development Fund	\$ (55,959)	\$ (200,126)	\$ (70,000)	\$ (37,066)	\$ (270,000)	\$ (75,000)
265	Revenue	\$ 4,939	\$ 6,817	\$ 200,000	\$ 17,418	\$ 180,000	\$ 21,000
266	Charges for Services	4,939	6,817	-	17,418	-	21,000
267	Contributions	-	-	200,000	-	180,000	-
268	Expenses	\$ 60,898	\$ 206,943	\$ 270,000	\$ 54,484	\$ 450,000	\$ 96,000
269	Operating	7,229	-	-	28,721	-	-
270	Contract Services	509	-	-	28,721	-	-
271	Equipment	6,720	-	-	-	-	-
272	Capital Outlay	53,669	206,943	270,000	25,763	450,000	96,000
273	Utility Systems	53,669	206,943	270,000	25,763	450,000	96,000
274	207 - Transportation Capacity Fund	\$ (16,508,425)	\$ (11,574,852)	\$ (23,813,473)	\$ (2,501,504)	\$ (11,463,741)	\$ (20,078,910)
275	Revenue	\$ 2,163,778	\$ 3,338,912	\$ 3,636,527	\$ 2,892,696	\$ 4,136,527	\$ 7,356,527
276	Charges for Services	2,114,936	3,010,576	2,636,527	2,112,765	2,636,527	2,636,527
277	Intergovernmental	48,842	328,337	1,000,000	779,931	1,500,000	4,000,000
278	Contributions	-	-	-	-	-	720,000
279	Expenses	\$ 18,672,202	\$ 14,913,764	\$ 27,450,000	\$ 5,394,200	\$ 15,600,268	\$ 27,435,437
280	Labor and Benefits	-	-	-	22,327	-	-
281	Employment Taxes	-	-	-	1,250	-	-
282	Health, Dental, Vision Insurance	-	-	-	2,591	-	-
283	Health Programs	-	-	-	78	-	-
284	Other Insurance	-	-	-	86	-	-
285	Regular Wages	-	-	-	17,173	-	-
286	Retirement	-	-	-	1,067	-	-
287	Workers Compensation Insurance	-	-	-	80	-	-
288	Operating	47,031	(3,486)	-	50,070	-	-
289	Contract Services	31,710	(5,145)	-	48,434	-	-
290	Operating Costs	15,321	1,239	-	175	-	-
291	Utilities	-	420	-	1,461	-	-
292	Capital Outlay	18,625,172	14,917,250	27,450,000	5,321,803	15,600,268	27,435,437
293	Land	-	-	-	-	-	500,000
294	Street Infrastructure	18,625,172	14,917,250	27,450,000	5,321,803	15,600,268	26,935,437
295	900 - Joint Sewer Systems	-	-	\$ (15,883)	-	-	\$ (3,410)
296	Expenses	-	-	\$ 15,883	-	-	\$ 3,410
297	Labor and Benefits	-	-	15,883	-	-	3,410
298	Employment Taxes	-	-	1,123	-	-	241
299	Other Compensation	-	-	380	-	-	-
300	Overtime	-	-	2,904	-	-	3,154
301	Part-Time Wages	-	-	11,400	-	-	-
302	Workers Compensation Insurance	-	-	75	-	-	14
303	Finance						
304	100 - General Fund	\$ (3,265,313)	\$ (3,666,588)	\$ (3,407,826)	\$ (2,589,684)	\$ (3,407,821)	\$ (3,768,077)
305	Revenue	\$ 259,475	\$ 312,516	\$ 361,550	\$ 370,820	\$ 361,550	\$ 532,900
306	License and Permits	26,529	31,630	39,050	43,652	39,050	60,000
307	Fines	231,229	277,966	322,500	349,025	322,500	467,900
308	Other Revenue	1,716	2,920	-	23,169	-	5,000
309	Tax Revenue	-	-	-	(45,025)	-	-
310	Expenses	\$ 3,524,789	\$ 3,979,104	\$ 3,769,376	\$ 2,960,505	\$ 3,769,371	\$ 4,300,977
311	Labor and Benefits	2,070,389	2,536,462	2,782,676	1,808,624	2,782,672	2,928,028
312	Employment Taxes	114,962	135,423	152,223	93,080	152,222	154,884
313	Health, Dental, Vision Insurance	231,868	312,013	416,923	279,736	416,922	507,877
314	Health Programs	20,584	28,128	63,594	40,800	63,593	68,640
315	Other Insurance	8,337	9,796	13,007	6,675	13,006	13,028
316	Other Compensation	20,261	33,387	9,660	27,349	9,660	3,400
317	Overtime	-	-	-	5,090	-	-
318	Part-Time Wages	91,904	103,323	-	59,874	-	-
319	Regular Wages	1,486,814	1,795,928	1,993,460	1,215,387	1,993,459	2,045,666
320	Retirement	91,778	113,649	129,212	77,449	129,212	130,426
321	Workers Compensation Insurance	3,881	4,816	4,598	3,184	4,598	4,107
322	Operating	615,098	237,931	209,523	503,610	209,522	526,457
323	Charges and Fees	31,447	37,935	23,200	45,478	23,200	63,500
324	Contract Services	318,946	153,029	110,950	172,496	110,950	387,934
325	Equipment	203,886	27,587	-	64,466	-	-
326	Operating Costs	26,311	21,684	20,510	199,804	20,510	19,260
327	Professional Development	34,508	(2,304)	52,765	21,020	52,765	53,595
328	Utilities	-	-	2,098	347	2,097	2,168
329	Interfund Charges	839,302	927,190	777,178	648,272	777,177	846,492
330	Facility Internal Support Charge	112,486	94,364	97,534	81,278	97,534	97,515
331	Information Technology Internal Support Charge	697,395	808,512	657,453	548,501	657,452	728,727

332	Utilities Internal Support Charge	29,421	24,314	22,190	18,493	22,191	20,251
333	Capital Outlay	-	277,522	-	-	-	-
334	Capital Equipment	-	277,522	-	-	-	-
335	Human Resources						
336	100 - General Fund	\$ (2,248,320)	\$ (2,630,351)	\$ (3,272,724)	\$ (1,725,673)	\$ (3,272,722)	\$ (2,720,786)
337	Revenue	\$ 432	\$ 6,243	-	\$ 248	-	-
338	Other Revenue	432	6,243	-	248	-	-
339	Expenses	\$ 2,248,752	\$ 2,636,594	\$ 3,272,724	\$ 1,725,921	\$ 3,272,722	\$ 2,720,786
340	Labor and Benefits	1,409,627	1,667,516	2,038,079	1,167,546	2,038,078	1,740,210
341	Employment Taxes	75,553	85,621	122,955	64,340	122,955	101,996
342	Health, Dental, Vision Insurance	116,654	138,983	184,395	126,600	184,396	184,434
343	Health Programs	59,369	70,923	32,474	35,492	32,473	34,681
344	Other Insurance	6,042	7,006	7,589	4,860	7,589	7,216
345	Other Compensation	51,490	54,126	157,827	24,789	157,827	142,890
346	Overtime	585	686	-	280	-	-
347	Part-Time Wages	203,690	209,923	341,275	124,895	341,275	124,320
348	Regular Wages	794,189	922,696	1,108,157	731,298	1,108,157	1,066,066
349	Retirement	51,572	59,334	80,064	52,538	80,063	76,217
350	Unemployment Insurance	46,246	113,756	-	-	-	-
351	Workers Compensation Insurance	4,235	4,461	3,343	2,455	3,343	2,391
352	Operating	504,919	528,846	950,208	318,630	950,208	728,139
353	Contract Services	212,837	202,506	418,400	172,038	418,400	298,700
354	Equipment	26,181	16,199	4,400	71	4,400	-
355	Grants and Contributions	-	-	-	471	-	-
356	Operating Costs	157,018	197,915	277,600	78,613	277,600	191,000
357	Professional Development	108,882	112,225	249,017	67,438	249,017	237,655
358	Utilities	-	-	791	-	791	784
359	Interfund Charges	334,207	440,232	284,437	239,745	284,436	252,437
360	Facility Internal Support Charge	37,787	59,984	62,210	51,842	62,210	62,198
361	Insurance Premiums Internal Support Charge	5,005	7,007	6,762	5,635	6,762	6,276
362	Information Technology Internal Support Charge	281,136	358,523	201,577	170,696	201,577	170,202
363	Utilities Internal Support Charge	10,279	14,718	13,887	11,573	13,887	13,762
364	440 - Insurance	\$ 675,678	\$ (642,443)	\$ 1,338,505	\$ 4,317,227	\$ 1,338,503	\$ 26,289
365	Revenue	\$ 18,388,311	\$ 21,370,074	\$ 26,544,268	\$ 18,942,587	\$ 26,544,268	\$ 28,326,631
366	Charges for Services	-	579,492	775,000	361,931	775,000	500,000
367	Interfund Revenue	18,054,730	20,750,116	25,679,048	18,541,266	25,679,048	27,736,411
368	Other Revenue	333,581	40,466	6,000	39,390	6,000	6,000
369	Interest Revenue	-	-	84,220	-	84,220	84,220
370	Expenses	\$ 17,712,633	\$ 22,012,516	\$ 25,205,763	\$ 14,625,360	\$ 25,205,765	\$ 28,300,342
371	Labor and Benefits	1,101,018	705,000	712,948	553,356	712,948	716,240
372	Employment Taxes	26,422	38,761	41,350	30,342	41,351	41,615
373	Health, Dental, Vision Insurance	654,960	60,301	72,814	58,110	72,815	73,868
374	Health Programs	778	4,796	16,237	10,411	16,237	17,341
375	Other Insurance	1,860	3,000	3,896	2,621	3,896	3,922
376	Other Compensation	54,833	67,773	528	44,475	528	450
377	Part-Time Wages	1,100	-	-	-	-	-
378	Regular Wages	338,535	499,083	540,001	378,296	540,001	543,541
379	Retirement	20,312	29,996	36,876	26,357	36,875	34,412
380	Workers Compensation Insurance	2,218	1,291	1,245	2,745	1,245	1,091
381	Operating	16,400,375	21,107,661	24,410,044	13,991,367	24,410,045	27,508,057
382	Charges and Fees	-	7,786	10,771	9,021	10,771	10,554
383	Contract Services	163,386	217,293	1,821,564	737,920	1,821,564	1,835,603
384	Equipment	407	2,553	1,350	-	1,350	-
385	Insurance and Claims	15,612,819	20,043,922	22,351,141	12,859,684	22,351,142	25,360,503
386	Operating Costs	611,386	824,022	194,140	378,755	194,140	273,887
387	Professional Development	10,871	10,240	29,518	4,818	29,518	25,950
388	Utilities	1,505	1,845	1,560	1,170	1,560	1,560
389	Interfund Charges	24,000	66,021	82,771	69,319	82,772	76,044
390	Facility Internal Support Charge	-	-	-	-	-	13,653
391	Information Technology Internal Support Charge	24,000	66,021	82,771	69,319	82,772	62,392
392	Capital Outlay	187,240	133,834	-	11,318	-	-
393	Capital Facilities	187,240	133,834	-	11,318	-	-
394	Information Technology						
395	201 - Sales Tax Capital Improvements Fund	\$ (250,625)	\$ (4,564,852)	-	\$ (11)	-	-
396	Revenue	\$ 217,527	\$ 4,128	-	-	-	-
397	Intergovernmental	217,527	4,128	-	-	-	-
398	Expenses	\$ 468,153	\$ 4,568,980	-	\$ 11	-	-
399	Operating	20,805	-	-	11	-	-

400	Equipment	20,805	-	-	11	-	-
401	Capital Outlay	447,348	4,568,980	-	-	-	-
402	Capital Equipment	447,348	4,568,980	-	-	-	-
403	401 - Information Technology Fund	\$ 367,947	\$ 1,754,079	\$ (275,000)	\$ 882,507	\$ (1,523,599)	\$ (2,299,607)
404	Revenue	\$ 10,432,710	\$ 12,725,903	\$ 16,046,937	\$ 13,687,617	\$ 16,046,936	\$ 14,528,506
405	License and Permits	-	16,800	16,800	16,675	16,800	7,200
406	Interfund Revenue	10,401,664	12,530,472	16,006,455	13,669,696	16,006,454	14,497,624
407	Interest Revenue	31,045	53,631	23,682	1,246	23,682	23,682
408	Lease Revenue	-	125,000	-	-	-	-
409	Expenses	\$ 10,064,763	\$ 10,971,824	\$ 16,321,937	\$ 12,805,110	\$ 17,570,535	\$ 16,828,113
410	Labor and Benefits	3,182,428	3,588,703	3,896,375	2,806,295	3,896,374	4,123,623
411	Employment Taxes	176,620	197,659	217,192	148,779	217,192	224,939
412	Health, Dental, Vision Insurance	369,816	441,912	536,932	400,457	536,932	629,049
413	Health Programs	33,029	35,657	83,890	53,163	83,890	89,593
414	Other Insurance	15,426	16,942	20,006	13,682	20,006	20,580
415	Other Compensation	73,061	81,996	18,465	38,550	18,465	34,757
416	Overtime	83	3,745	-	802	-	-
417	Part-Time Wages	-	8,418	-	8,013	-	-
418	Regular Wages	2,361,905	2,630,552	2,827,738	2,005,736	2,827,738	2,925,799
419	Retirement	146,555	165,044	185,626	131,995	185,626	193,028
420	Workers Compensation Insurance	5,933	6,779	6,525	5,119	6,525	5,879
421	Operating	5,385,101	6,491,849	12,249,341	8,441,555	12,249,341	12,139,926
422	Contract Services	3,858,325	4,745,338	52,000	2,145,802	52,000	52,000
423	Equipment	710,507	894,029	11,347,050	5,763,046	11,347,050	11,250,442
424	Fuel	-	-	-	53	-	-
425	Grants and Contributions	93	-	-	-	-	-
426	Operating Costs	170,455	168,923	55,000	25,886	55,000	42,200
427	Professional Development	118,978	89,450	87,000	49,959	87,000	87,000
428	Utilities	526,743	594,109	708,291	456,809	708,291	708,284
429	Interfund Charges	78,212	117,359	126,220	97,304	126,220	128,564
430	Facility Internal Support Charge	42,426	74,235	76,990	64,158	76,990	76,975
431	Fleet and Fuel Internal Support Charge	2,353	1,420	1,633	1,483	1,633	3,064
432	Insurance Premiums Internal Support Charge	3,187	4,462	4,306	3,588	4,306	3,997
433	Information Technology Internal Support Charge	18,617	19,256	-	13,779	-	-
434	Utilities Internal Support Charge	11,629	17,986	43,291	14,296	43,291	44,529
435	Capital Outlay	1,419,022	773,913	50,000	1,459,956	1,298,600	436,000
436	Capital Equipment	1,419,022	773,663	50,000	714,090	1,298,600	436,000
437	Other Capital	-	-	-	745,866	-	-
438	Utility Systems	-	250	-	-	-	-
439	Visit Grand Junction						
440	102 - Visit Grand Junction Fund	\$ (1,255,727)	\$ (1,698,378)	\$ (1,121,989)	\$ 243,452	\$ (990,172)	\$ (635,585)
441	Revenue	\$ 3,382,739	\$ 3,505,996	\$ 3,768,064	\$ 2,439,307	\$ 3,493,152	\$ 3,616,365
442	Charges for Services	-	-	13,300	-	-	12,250
443	Other Revenue	157	-	-	-	-	-
444	Tax Revenue	3,324,105	3,461,597	3,749,703	2,436,502	3,488,091	3,599,054
445	Interest Revenue	58,476	44,399	5,061	2,805	5,061	5,061
446	Expenses	\$ 4,638,466	\$ 5,204,374	\$ 4,890,054	\$ 2,195,855	\$ 4,483,324	\$ 4,251,950
447	Labor and Benefits	465,305	584,330	649,571	443,439	661,042	919,907
448	Employment Taxes	27,160	33,199	38,495	24,635	38,494	51,711
449	Health, Dental, Vision Insurance	38,686	58,463	62,581	54,630	62,581	127,695
450	Health Programs	3,421	9,108	12,854	8,019	12,854	19,508
451	Other Insurance	1,341	1,859	2,386	1,625	2,386	3,617
452	Other Compensation	10,103	5,543	8,941	2,819	15,595	6,909
453	Part-Time Wages	12,177	19,026	67,163	22,653	67,163	66,243
454	Regular Wages	348,547	428,197	427,095	308,693	431,912	602,806
455	Retirement	22,963	27,813	28,917	19,529	28,917	40,075
456	Workers Compensation Insurance	906	1,122	1,140	838	1,140	1,343
457	Operating	3,889,971	4,365,057	4,008,294	1,590,951	3,610,511	3,116,003
458	Contract Services	3,602,442	4,095,534	3,724,547	1,200,113	3,203,845	2,650,867
459	Equipment	155,005	142,472	192,933	268,970	308,380	336,677
460	Grants and Contributions	10,667	11,353	10,350	10,000	10,350	10,980
461	Operating Costs	78,135	64,235	39,785	51,866	46,637	47,643
462	Professional Development	39,483	46,985	36,249	57,196	36,869	65,168
463	Utilities	4,239	4,478	4,430	2,805	4,430	4,668
464	Interfund Charges	283,189	254,987	232,188	161,465	211,771	216,040
465	Fleet and Fuel Internal Support Charge	7,791	18,649	10,031	8,032	10,031	10,404
466	General Government Internal Support Charge	170,934	118,837	139,736	84,294	119,320	118,220
467	Insurance Premiums Internal Support Charge	2,407	3,370	3,252	2,710	3,252	3,019

468	Information Technology Internal Support Charge	92,991	108,291	73,192	61,449	73,192	75,918
469	Utilities Internal Support Charge	9,066	5,840	5,977	4,980	5,976	8,480
470	General Services						
471	100 - General Fund	\$ (8,686,836)	\$ (8,932,609)	\$ (9,706,836)	\$ (7,104,320)	\$ (9,730,671)	\$ (8,857,041)
472	Revenue	\$ 337,176	\$ 485,385	\$ 599,565	\$ 108,541	\$ 599,565	\$ 584,878
473	Charges for Services	308,937	186,186	466,065	134,139	466,065	441,878
474	Intergovernmental	-	259,111	-	(37,798)	-	-
475	Other Revenue	18,753	29,781	124,500	10,273	124,500	134,000
476	Sale of Capital Assets	9,486	10,306	9,000	1,926	9,000	9,000
477	Expenses	\$ 9,024,012	\$ 9,417,994	\$ 10,306,401	\$ 7,212,861	\$ 10,330,236	\$ 9,441,919
478	Labor and Benefits	4,160,855	4,447,632	5,206,810	3,440,659	5,206,813	4,517,868
479	Employment Taxes	222,790	233,141	276,706	171,993	276,706	237,190
480	Health, Dental, Vision Insurance	427,640	517,069	673,925	481,025	673,926	627,653
481	Health Programs	44,855	51,558	126,512	75,165	126,510	135,112
482	Other Insurance	18,120	18,153	21,811	14,162	21,811	19,275
483	Other Compensation	36,945	32,432	24,142	28,332	24,142	16,446
484	Overtime	82,706	84,240	83,526	64,601	83,527	91,455
485	Part-Time Wages	309,659	311,989	461,760	232,921	461,760	308,880
486	Regular Wages	2,615,213	2,776,896	3,050,829	2,039,470	3,050,829	2,685,617
487	Retirement	162,260	169,202	201,659	133,359	201,660	180,289
488	Workers Compensation Insurance	240,667	252,954	285,941	199,631	285,942	215,951
489	Operating	1,902,873	1,927,936	2,076,396	1,375,239	2,100,229	1,859,446
490	Charges and Fees	122,116	155,723	140,240	98,687	140,240	151,111
491	Cost of Goods Sold	9,174	13,276	4,275	44,065	4,275	4,275
492	Contract Services	928,356	1,030,592	1,188,325	885,623	1,188,325	1,165,090
493	Equipment	255,930	290,433	155,025	17,086	155,025	11,800
494	Grants and Contributions	17,942	704	-	-	-	-
495	Operating Costs	526,710	386,011	511,151	290,905	534,984	464,090
496	Professional Development	36,281	44,502	68,250	33,951	68,250	46,900
497	Utilities	6,364	6,694	9,130	4,921	9,130	16,180
498	Interfund Charges	2,138,735	2,712,669	3,023,195	2,363,324	3,023,194	3,064,604
499	Facility Internal Support Charge	169,189	158,333	133,545	111,288	133,545	122,448
500	Fleet and Fuel Internal Support Charge	1,242,241	1,576,620	1,585,891	1,291,249	1,585,891	1,615,782
501	Insurance Premiums Internal Support Charge	174,067	243,694	235,165	195,971	235,165	218,285
502	Information Technology Internal Support Charge	438,848	519,530	685,770	574,283	685,769	669,613
503	Utilities Internal Support Charge	114,390	214,492	382,825	190,533	382,824	438,477
504	Capital Outlay	821,550	329,756	-	33,640	-	-
505	Capital Equipment	101,973	329,693	-	29,811	-	-
506	Capital Facilities	719,576	64	-	2,638	-	-
507	Street Infrastructure	-	-	-	1,191	-	-
508	201 - Sales Tax Capital Improvements Fund	\$ (2,886,548)	\$ (2,301,827)	\$ (1,639,949)	\$ (1,443,047)	\$ (1,952,065)	\$ (2,865,000)
509	Revenue	\$ 200,005	-	\$ 350,000	-	\$ 479,430	-
510	Intergovernmental	200,000	-	-	-	129,430	-
511	Contributions	-	-	350,000	-	350,000	-
512	Other Revenue	5	-	-	-	-	-
513	Expenses	\$ 3,086,553	\$ 2,301,827	\$ 1,989,949	\$ 1,443,047	\$ 2,431,495	\$ 2,865,000
514	Operating	1,246,307	1,272,534	-	50,772	-	-
515	Contract Services	230,849	75,487	-	32,905	-	-
516	Equipment	-	34,498	-	-	-	-
517	Operating Costs	1,015,458	1,159,749	-	17,867	-	-
518	Utilities	-	2,800	-	-	-	-
519	Capital Outlay	1,840,246	1,029,293	1,989,949	1,392,275	2,431,495	1,365,000
520	Capital Facilities	1,840,246	1,029,293	689,949	669,324	1,131,495	-
521	Street Infrastructure	-	-	1,300,000	722,950	1,300,000	1,365,000
522	Transfers Out	-	-	-	-	-	1,500,000
523	Transfers Out	-	-	-	-	-	1,500,000
524	202 - Storm Drainage Development Fund	-	-	-	\$ (7,920)	-	-
525	Expenses	-	-	-	\$ 7,920	-	-
526	Capital Outlay	-	-	-	7,920	-	-
527	Utility Systems	-	-	-	7,920	-	-
528	302 - Solid Waste Fund	\$ 248,436	\$ (13,814)	\$ 162,271	\$ 9,061,021	\$ (1,601,423)	\$ 306,448
529	Revenue	\$ 6,032,190	\$ 7,609,300	\$ 7,857,317	\$ 24,131,598	\$ 26,172,517	\$ 8,352,448
530	Charges for Services	5,696,994	6,866,288	7,762,647	6,007,530	7,762,647	8,176,028
531	License and Permits	208,550	150,867	68,250	84,284	68,250	150,000
532	Intergovernmental	73,552	540,646	-	15,000	315,470	-
533	Other Revenue	8	(20)	-	982	-	-
534	Debt Proceeds	-	-	-	18,000,000	18,000,000	-
535	Tax Revenue	-	-	-	-	(270)	-

536	Interest Revenue	53,087	51,519	26,420	23,802	26,420	26,420
537	Expenses	\$ 5,783,754	\$ 7,623,114	\$ 7,695,046	\$ 15,070,577	\$ 27,773,940	\$ 8,046,000
538	Labor and Benefits	2,187,502	2,705,152	3,080,734	2,159,568	3,080,735	3,308,154
539	Employment Taxes	105,662	127,105	148,418	96,166	148,419	162,812
540	Health, Dental, Vision Insurance	321,793	441,835	566,449	408,188	566,448	662,101
541	Health Programs	17,165	30,428	85,243	48,941	85,244	91,038
542	Other Insurance	9,728	10,831	13,705	8,884	13,705	14,885
543	Other Compensation	7,325	17,477	5,268	2,388	5,268	9,798
544	Overtime	32,267	64,827	20,076	35,858	20,076	46,562
545	Part-Time Wages	1,152	2,504	33,120	8,056	33,120	25,920
546	Regular Wages	1,438,257	1,699,409	1,881,645	1,309,177	1,881,645	1,974,116
547	Retirement	86,374	101,574	117,396	81,047	117,397	128,710
548	Workers Compensation Insurance	167,780	209,163	209,413	160,863	209,413	192,213
549	Operating	1,680,243	2,023,505	1,502,836	762,972	1,502,836	1,354,119
550	Charges and Fees	810,240	930,756	920,815	647,321	920,815	779,800
551	Contract Services	122,463	109,044	69,000	10,566	69,000	73,700
552	Equipment	643,771	878,403	398,250	46,342	398,250	394,650
553	Grants and Contributions	320	1,172	1,000	671	1,000	1,500
554	Operating Costs	97,829	89,172	97,256	47,985	97,256	85,339
555	Professional Development	5,620	14,957	14,775	10,087	14,775	15,850
556	Utilities	-	-	1,740	-	1,740	3,280
557	Interfund Charges	1,867,501	2,373,136	2,676,476	2,197,260	2,676,475	2,948,727
558	Facility Internal Support Charge	16,379	28,846	29,992	24,993	29,992	28,046
559	Fleet and Fuel Internal Support Charge	890,773	1,148,640	1,304,977	1,052,421	1,304,977	1,502,697
560	General Government Internal Support Charge	401,720	475,885	432,547	360,456	432,547	563,965
561	Insurance Premiums Internal Support Charge	46,520	97,693	94,274	78,561	94,273	87,507
562	Information Technology Internal Support Charge	244,446	302,764	467,777	391,738	467,776	400,527
563	Utilities Internal Support Charge	267,663	319,308	346,910	289,092	346,910	365,984
564	Capital Outlay	48,508	521,321	435,000	9,752,527	20,513,894	435,000
565	Capital Equipment	38,000	32,694	435,000	-	1,513,894	435,000
566	Capital Facilities	10,508	488,258	-	9,752,527	19,000,000	-
567	Utility Systems	-	369	-	-	-	-
568	Debt Service	-	-	-	198,250	-	-
569	Interest Expense	-	-	-	100,750	-	-
570	Principal	-	-	-	97,500	-	-
571	305 - Golf Courses Fund	\$ (196,645)	\$ (183,165)	\$ 219,868	\$ 113,616	\$ (5,129)	\$ (322,553)
572	Revenue	\$ 2,472,758	\$ 2,766,221	\$ 3,246,285	\$ 2,322,451	\$ 3,021,285	\$ 2,965,150
573	Charges for Services	1,828,085	2,125,107	2,464,400	1,777,447	2,239,400	2,329,150
574	License and Permits	155,113	159,942	172,500	148,513	172,500	175,000
575	Other Revenue	67,600	20,827	117,000	13,470	117,000	13,000
576	Interest Revenue	9,167	5,651	9,985	3,679	9,985	-
577	Lease Revenue	412,793	454,693	482,400	379,342	482,400	448,000
578	Expenses	\$ 2,669,403	\$ 2,949,386	\$ 3,026,417	\$ 2,208,835	\$ 3,026,414	\$ 3,287,703
579	Labor and Benefits	979,214	1,024,795	1,149,139	845,405	1,149,136	1,194,239
580	Employment Taxes	57,287	59,576	68,941	48,590	68,940	70,980
581	Health, Dental, Vision Insurance	83,794	94,616	107,184	84,926	107,184	120,122
582	Health Programs	9,404	7,984	18,943	12,149	18,943	20,231
583	Other Insurance	3,103	3,227	3,589	2,621	3,588	3,699
584	Other Compensation	15,538	12,072	20,214	594	20,214	19,502
585	Overtime	1,050	788	-	1,484	-	-
586	Part-Time Wages	318,214	330,877	385,000	292,559	385,000	399,750
587	Regular Wages	447,012	469,536	495,975	365,179	495,975	511,520
588	Retirement	27,587	28,512	31,739	22,599	31,738	32,630
589	Workers Compensation Insurance	16,226	17,606	17,554	14,704	17,554	15,806
590	Operating	904,703	1,078,699	1,026,170	739,044	1,026,170	1,087,790
591	Charges and Fees	95,155	98,584	108,250	69,508	108,250	117,000
592	Cost of Goods Sold	388,295	492,717	347,000	264,353	347,000	367,000
593	Contract Services	33,284	19,484	20,420	16,730	20,420	20,150
594	Equipment	178,583	210,141	231,600	170,237	231,600	245,600
595	Operating Costs	158,981	207,478	246,700	203,503	246,700	268,340
596	Professional Development	2,960	2,509	15,500	6,934	15,500	8,500
597	Utilities	47,446	47,787	56,700	7,780	56,700	61,200
598	Interfund Charges	697,689	728,496	763,310	624,385	763,310	767,876
599	Facility Internal Support Charge	29,011	51,285	53,542	44,618	53,542	48,126
600	Fleet and Fuel Internal Support Charge	302,216	268,140	274,658	216,339	274,658	270,233
601	General Government Internal Support Charge	139,454	198,574	199,635	166,363	199,635	212,078
602	Insurance Premiums Internal Support Charge	28,164	39,429	38,049	31,708	38,049	35,318
603	Information Technology Internal Support Charge	120,386	92,382	117,083	98,405	117,083	103,689

604	Utilities Internal Support Charge	78,458	78,686	80,343	66,953	80,343	98,433
605	Capital Outlay	-	29,599	-	-	-	150,000
606	Land	-	29,599	-	-	-	-
607	Utility Systems	-	-	-	-	-	150,000
608	Debt Service	87,797	87,797	87,798	-	87,798	87,797
609	Interest Expense	8,690	7,503	6,299	-	6,299	5,076
610	Principal	79,108	80,294	81,499	-	81,499	82,721
611	308 - Parking Fund	\$ (46,494)	\$ (550,339)	\$ 73,881	\$ 65,710	\$ 73,882	\$ (83)
612	Revenue	\$ 767,532	\$ 984,976	\$ 1,198,384	\$ 718,552	\$ 1,198,384	\$ 1,186,984
613	Charges for Services	158,574	224,788	235,000	440,265	235,000	766,600
614	License and Permits	385,398	467,851	570,000	77,685	570,000	155,000
615	Special Assessments	35,550	2,350	-	-	-	-
616	Fines	165,903	270,590	378,000	184,800	378,000	250,000
617	Other Revenue	40	(360)	4,788	7,830	4,788	4,788
618	Interest Revenue	19,157	14,567	10,596	558	10,596	10,596
619	Lease Revenue	2,910	5,190	-	7,415	-	-
620	Expenses	\$ 814,026	\$ 1,535,316	\$ 1,124,503	\$ 652,842	\$ 1,124,502	\$ 1,187,067
621	Labor and Benefits	261,175	488,713	463,870	356,593	463,870	498,765
622	Employment Taxes	12,835	23,641	22,983	16,141	22,983	24,483
623	Health, Dental, Vision Insurance	45,080	86,278	93,188	75,059	93,188	105,123
624	Health Programs	1,337	6,618	14,207	9,243	14,207	15,173
625	Other Insurance	1,009	1,727	2,182	1,441	2,182	2,311
626	Other Compensation	1,856	1,884	1,407	564	1,407	678
627	Overtime	2,216	5,247	384	2,431	384	3,858
628	Regular Wages	178,975	328,547	298,643	226,841	298,643	315,496
629	Retirement	10,793	19,720	19,086	14,626	19,087	20,559
630	Workers Compensation Insurance	7,074	15,050	11,789	10,245	11,789	11,084
631	Operating	177,783	174,179	253,710	157,938	253,710	254,340
632	Charges and Fees	88,607	106,538	120,000	79,745	120,000	120,000
633	Contract Services	29,669	21,560	77,500	24,442	77,500	88,530
634	Equipment	39,642	5,264	5,000	19,176	5,000	-
635	Operating Costs	19,865	40,801	21,700	6,878	21,700	16,700
636	Professional Development	-	16	29,510	27,697	29,510	29,110
637	Interfund Charges	131,301	152,559	163,155	138,311	163,154	190,195
638	Facility Internal Support Charge	-	476	500	51,148	500	303
639	Fleet and Fuel Internal Support Charge	5,776	4,683	3,956	3,194	3,956	4,956
640	General Government Internal Support Charge	58,878	66,496	60,878	-	60,878	110,541
641	Insurance Premiums Internal Support Charge	12,444	17,402	16,812	14,010	16,812	15,605
642	Information Technology Internal Support Charge	43,754	56,681	72,677	63,015	72,677	58,789
643	Utilities Internal Support Charge	10,449	6,821	8,331	6,943	8,331	-
644	Capital Outlay	-	476,098	-	-	-	-
645	Capital Equipment	-	476,098	-	-	-	-
646	Debt Service	243,767	243,767	243,768	-	243,768	243,767
647	Interest Expense	20,832	17,488	14,094	-	14,094	10,648
648	Principal	222,935	226,279	229,674	-	229,674	233,119
649	402 - Equipment Fund	\$ 294,186	\$ (22,913)	\$ 378,984	\$ 175,982	\$ (3,190,346)	\$ (792,196)
650	Revenue	\$ 8,550,146	\$ 9,849,321	\$ 10,983,482	\$ 8,373,421	\$ 10,983,483	\$ 11,392,973
651	Charges for Services	1,187,429	1,100,675	1,541,952	751,915	1,541,953	1,401,703
652	Interfund Revenue	6,879,275	8,087,782	9,174,258	7,474,802	9,174,258	9,738,998
653	Other Revenue	209,408	151,346	201,500	1,979	201,500	186,500
654	Sale of Capital Assets	83,718	293,494	50,000	83,894	50,000	50,000
655	Interest Revenue	190,316	216,025	15,772	60,831	15,772	15,772
656	Expenses	\$ 8,255,960	\$ 9,872,234	\$ 10,604,498	\$ 8,197,439	\$ 14,173,829	\$ 12,185,169
657	Labor and Benefits	1,407,855	1,658,561	2,040,465	1,312,057	2,040,466	2,078,655
658	Employment Taxes	69,366	82,880	105,538	64,335	105,538	109,687
659	Health, Dental, Vision Insurance	243,248	269,366	353,695	222,820	353,696	324,547
660	Health Programs	21,307	21,541	52,093	32,224	52,093	61,414
661	Other Insurance	6,443	8,039	9,800	6,112	9,800	10,247
662	Other Compensation	3,847	4,788	3,172	831	3,172	2,661
663	Overtime	4,995	3,630	19,465	1,746	19,465	20,564
664	Regular Wages	962,622	1,151,074	1,356,946	889,381	1,356,946	1,410,599
665	Retirement	56,442	68,401	85,632	56,145	85,633	89,927
666	Workers Compensation Insurance	39,583	48,840	54,123	38,463	54,123	49,009
667	Operating	3,177,923	3,298,374	3,558,693	2,177,128	3,558,693	3,867,226
668	Charges and Fees	436	1,027	675	54	675	675
669	Contract Services	101,610	36,182	35,270	25,799	35,270	35,270
670	Equipment	32,975	50,912	54,780	26,363	54,780	52,500
671	Fuel	1,258,029	1,127,257	1,464,148	793,754	1,464,148	1,540,838

672	Operating Costs	1,761,742	2,063,993	1,972,525	1,321,794	1,972,525	2,201,258
673	Professional Development	22,815	19,003	20,500	9,363	20,500	20,500
674	Utilities	317	-	10,795	-	10,795	16,185
675	Interfund Charges	681,018	599,924	517,959	453,580	517,959	484,778
676	Facility Internal Support Charge	28,919	37,676	39,155	32,629	39,155	35,280
677	Fleet and Fuel Internal Support Charge	20,204	18,103	29,605	24,251	29,605	30,822
678	Insurance Premiums Internal Support Charge	253,368	196,705	85,859	93,565	85,859	79,696
679	Information Technology Internal Support Charge	187,597	266,221	291,098	242,934	291,098	248,922
680	Utilities Internal Support Charge	190,930	81,220	72,242	60,202	72,242	90,058
681	Capital Outlay	2,989,164	4,315,375	4,487,382	4,254,674	8,056,711	5,754,510
682	Capital Equipment	2,989,164	4,315,375	4,487,382	4,249,271	8,056,711	5,754,510
683	Capital Facilities	-	-	-	5,403	-	-
684	406 - Facilities Management Fund	\$ 11,740	\$ 200,795	\$ (2,807)	\$ 390,173	\$ (2,805)	\$ (123,111)
685	Revenue	\$ 4,143,783	\$ 4,236,075	\$ 3,450,995	\$ 2,825,341	\$ 3,450,995	\$ 6,051,226
686	Interfund Revenue	4,118,698	4,207,251	3,382,196	2,818,496	3,382,196	4,421,306
687	Contributions	-	-	-	-	-	25,000
688	Other Revenue	7,169	903	46,214	5,011	46,214	71,267
689	Interest Revenue	(1,976)	6,160	1,653	(2,225)	1,653	1,653
690	Lease Revenue	19,893	21,760	20,932	4,060	20,932	32,000
691	Transfers In	-	-	-	-	-	1,500,000
692	Expenses	\$ 4,132,043	\$ 4,035,280	\$ 3,453,801	\$ 2,435,168	\$ 3,453,800	\$ 6,174,337
693	Labor and Benefits	823,699	899,091	1,055,474	709,812	1,055,473	1,442,226
694	Employment Taxes	43,957	47,455	56,104	35,856	56,104	72,326
695	Health, Dental, Vision Insurance	96,557	110,341	142,303	103,171	142,302	269,049
696	Health Programs	11,268	12,736	33,150	19,508	33,151	46,964
697	Other Insurance	3,777	4,328	5,239	3,028	5,239	6,571
698	Other Compensation	4,234	6,013	3,489	2,158	3,489	1,720
699	Overtime	7,346	5,321	8,444	4,449	8,444	7,190
700	Regular Wages	591,068	639,838	721,451	486,387	721,451	939,677
701	Retirement	35,628	38,566	46,024	29,973	46,024	56,823
702	Workers Compensation Insurance	29,866	34,495	39,269	25,281	39,269	41,906
703	Operating	2,999,440	2,781,763	1,983,899	1,377,317	1,983,899	2,880,664
704	Contract Services	368,433	255,677	302,630	272,882	302,630	300,350
705	Equipment	4,762	12,828	22,400	-	22,400	18,500
706	Operating Costs	62,007	70,698	71,434	78,038	71,434	111,990
707	Professional Development	5,355	1,907	4,500	2,589	4,500	7,875
708	Utilities	2,558,882	2,440,654	1,582,935	1,023,808	1,582,935	2,441,949
709	Interfund Charges	308,904	353,053	414,429	345,110	414,428	351,447
710	Facility Internal Support Charge	36,957	11,653	12,104	10,087	12,104	11,818
711	Fleet and Fuel Internal Support Charge	18,369	16,029	23,172	18,255	23,172	26,121
712	Insurance Premiums Internal Support Charge	107,954	151,136	145,846	121,538	145,846	135,378
713	Information Technology Internal Support Charge	136,230	163,499	222,926	186,580	222,926	167,125
714	Utilities Internal Support Charge	9,394	10,736	10,380	8,650	10,380	11,006
715	Capital Outlay	-	1,373	-	2,929	-	1,500,000
716	Capital Facilities	-	1,373	-	2,929	-	1,500,000
717	Police						
718	100 - General Fund	\$(28,885,550)	\$(31,584,354)	\$(36,339,100)	\$(27,413,972)	\$(36,533,051)	\$ (38,320,079)
719	Revenue	\$ 1,764,111	\$ 1,983,403	\$ 1,603,267	\$ 768,257	\$ 1,603,267	\$ 1,471,813
720	Charges for Services	809,327	752,530	840,766	325,626	840,766	709,416
721	License and Permits	1,050	210	1,000	425	1,000	1,000
722	Fines	7,900	6,589	7,500	5,755	7,500	7,500
723	Intergovernmental	833,038	900,957	685,546	338,405	685,546	711,497
724	Contributions	2,615	194,010	-	-	-	-
725	Other Revenue	110,181	129,107	68,455	98,046	68,455	42,400
726	Expenses	\$ 30,649,661	\$ 33,567,757	\$ 37,942,367	\$ 28,182,230	\$ 38,136,318	\$ 39,791,892
727	Labor and Benefits	20,693,644	23,165,242	26,430,457	19,016,167	26,430,459	27,961,754
728	Employment Taxes	383,737	416,066	491,858	326,960	491,859	649,404
729	Health, Dental, Vision Insurance	2,138,246	2,438,471	2,957,001	2,283,334	2,957,002	3,292,633
730	Health Programs	200,777	184,086	462,750	276,415	462,750	494,206
731	Other Insurance	88,148	96,106	118,543	81,372	118,543	122,910
732	Other Compensation	259,569	245,096	63,651	41,393	63,651	51,699
733	Overtime	1,794,429	1,993,468	2,081,537	1,559,066	2,081,537	2,453,727
734	Part-Time Wages	12,739	18,525	-	14,345	-	-
735	Regular Wages	13,543,380	15,130,636	17,238,201	12,195,230	17,238,200	17,971,462
736	Retirement	1,459,155	1,703,382	2,039,372	1,469,027	2,039,373	2,018,161
737	Workers Compensation Insurance	813,464	939,405	977,544	769,026	977,544	907,553
738	Operating	2,696,512	2,472,566	2,404,643	1,332,799	2,598,593	2,726,236
739	Charges and Fees	2,009	1,923	1,500	868	1,500	2,000

740	Cost of Goods Sold	-	-	-	(358)	-	-
741	Contract Services	917,332	880,872	910,959	403,981	1,104,909	836,619
742	Equipment	529,419	442,855	144,850	127,009	144,850	492,500
743	Fuel	297	576	-	184	-	-
744	Grants and Contributions	34,420	19,073	99,000	64,060	99,000	88,000
745	Operating Costs	698,055	627,941	718,929	470,430	718,929	757,420
746	Professional Development	514,981	499,162	514,005	266,625	514,005	525,277
747	Utilities	-	165	15,400	-	15,400	24,420
748	Interfund Charges	6,691,302	7,776,717	9,107,267	7,786,939	9,107,266	9,073,902
749	Communications Center Internal Support Charge	2,486,205	2,590,706	2,701,675	2,251,396	2,701,675	2,829,801
750	Facility Internal Support Charge	527,428	512,951	531,287	442,739	531,287	529,962
751	Fleet and Fuel Internal Support Charge	999,806	1,316,266	1,193,638	1,013,740	1,193,638	1,484,870
752	Insurance Premiums Internal Support Charge	366,188	512,664	494,721	412,268	494,721	459,211
753	Information Technology Internal Support Charge	2,139,525	2,641,557	3,923,398	3,448,007	3,923,397	3,506,827
754	Utilities Internal Support Charge	172,150	202,573	262,547	218,790	262,548	263,232
755	Capital Outlay	568,202	153,232	-	46,325	-	30,000
756	Capital Equipment	568,202	153,232	-	46,325	-	30,000
757	101 - Enhanced 911 Fund	\$ 3,995,391	\$ 4,275,348	\$ 3,788,030	\$ 2,898,601	\$ 4,300,970	\$ 1,015,326
758	Revenue	\$ 3,995,391	\$ 4,275,348	\$ 4,300,970	\$ 2,898,601	\$ 4,300,970	\$ 4,679,966
759	Charges for Services	3,918,310	4,126,132	4,275,293	2,881,015	4,275,293	4,646,821
760	Tax Revenue	(61,766)	(72,630)	(83,599)	(57,712)	(83,599)	(76,132)
761	Interest Revenue	138,847	221,847	109,276	75,298	109,276	109,276
762	Expenses	-	-	\$ 512,940	-	-	\$ 3,664,640
763	Transfers Out	-	-	512,940	-	-	3,664,640
764	Transfers Out	-	-	512,940	-	-	3,664,640
765	107 - First Responder Tax Fund	\$ (1,491,885)	\$ (1,902,444)	\$ (3,047,380)	\$ (1,543,710)	\$ (3,047,379)	\$ (3,904,058)
766	Revenue	\$ 1	-	-	-	-	-
767	Other Revenue	1	-	-	-	-	-
768	Expenses	\$ 1,491,885	\$ 1,902,444	\$ 3,047,380	\$ 1,543,710	\$ 3,047,379	\$ 3,904,058
769	Labor and Benefits	698,566	1,103,455	2,213,559	1,013,146	2,213,557	2,655,483
770	Employment Taxes	37,924	56,450	72,972	45,765	72,972	105,761
771	Health, Dental, Vision Insurance	87,475	166,666	320,212	168,041	320,212	444,384
772	Health Programs	1,530	12,662	46,004	27,242	46,005	49,132
773	Other Insurance	3,307	4,645	9,366	4,531	9,365	12,269
774	Other Compensation	450	4,327	550	506	550	450
775	Overtime	14,947	19,061	246,197	34,064	246,197	75,781
776	Regular Wages	510,739	769,200	1,325,313	661,811	1,325,313	1,739,561
777	Retirement	30,644	45,913	123,607	45,762	123,605	156,404
778	Workers Compensation Insurance	11,550	24,530	69,337	25,424	69,338	71,743
779	Operating	68,943	47,162	413,100	137,115	413,100	363,100
780	Contract Services	-	-	-	7,266	-	-
781	Equipment	68,943	46,632	347,700	128,852	347,700	297,700
782	Operating Costs	-	-	36,400	106	36,400	36,400
783	Professional Development	-	530	29,000	892	29,000	29,000
784	Interfund Charges	314,318	358,140	420,721	335,007	420,722	470,475
785	Fleet and Fuel Internal Support Charge	188,511	210,589	179,787	129,240	179,787	257,471
786	Information Technology Internal Support Charge	125,807	147,551	240,934	205,767	240,935	213,004
787	Capital Outlay	410,058	393,687	-	58,442	-	415,000
788	Capital Equipment	410,058	393,687	-	58,442	-	415,000
789	115 - Public Safety Impact Fee Fund	\$ 138,300	\$ 235,614	\$ 216,050	\$ 128,651	\$ 216,050	\$ (253,950)
790	Revenue	\$ 138,300	\$ 235,614	\$ 216,050	\$ 128,651	\$ 216,050	\$ 216,050
791	Charges for Services	132,494	235,614	216,050	128,651	216,050	216,050
792	Interest Revenue	5,807	-	-	-	-	-
793	Expenses	-	-	-	-	-	\$ 470,000
794	Transfers Out	-	-	-	-	-	470,000
795	Transfers Out	-	-	-	-	-	470,000
796	201 - Sales Tax Capital Improvements Fund	-	\$ (93,450)	-	-	-	-
797	Revenue	-	-	-	-	-	\$ 2,470,000
798	Debt Proceeds	-	-	-	-	-	2,000,000
799	Transfers In	-	-	-	-	-	470,000
800	Expenses	-	\$ 93,450	-	-	-	\$ 2,470,000
801	Operating	-	2,990	-	-	-	-
802	Equipment	-	2,990	-	-	-	-
803	Capital Outlay	-	90,460	-	-	-	2,470,000
804	Capital Equipment	-	90,460	-	-	-	470,000
805	Capital Facilities	-	-	-	-	-	2,000,000
806	405 - Communications Center Fund	\$ (1,842,517)	\$ (2,716,204)	\$ (3,599,821)	\$ (1,474,760)	\$ (3,892,503)	\$ (3,390,350)
807	Revenue	\$ 5,612,990	\$ 5,985,705	\$ 6,957,846	\$ 5,383,467	\$ 6,957,846	\$ 10,479,656

808	Charges for Services	2,375,140	2,562,845	2,806,522	2,344,500	2,806,522	2,971,576
809	Interfund Revenue	3,104,320	3,309,196	3,527,715	2,939,763	3,527,715	3,730,526
810	Intergovernmental	-	-	-	7,625	-	-
811	Other Revenue	750	750	-	-	-	-
812	Interest Revenue	41,581	21,714	20,069	15,479	20,069	21,714
813	Lease Revenue	91,200	91,200	90,600	76,100	90,600	91,200
814	Transfers In	-	-	512,940	-	512,940	3,664,640
815	Expenses	\$ 7,455,508	\$ 8,701,909	\$ 10,557,667	\$ 6,858,227	\$ 10,850,349	\$ 13,870,006
816	Labor and Benefits	5,026,900	5,396,419	6,908,767	4,127,706	6,908,768	7,008,808
817	Employment Taxes	289,639	303,195	381,776	219,395	381,776	385,177
818	Health, Dental, Vision Insurance	475,377	590,767	996,460	565,815	996,460	1,026,964
819	Health Programs	60,713	61,546	150,191	91,627	150,191	160,400
820	Other Insurance	19,129	20,396	28,451	16,830	28,451	28,930
821	Other Compensation	97,680	21,463	9,890	1,604	9,890	13,536
822	Overtime	1,055,462	991,310	1,060,642	596,541	1,060,642	1,040,373
823	Part-Time Wages	5,369	44,066	-	-	-	-
824	Regular Wages	2,836,334	3,158,326	4,000,104	2,466,381	4,000,104	4,072,782
825	Retirement	173,555	190,303	264,942	158,233	264,942	266,316
826	Workers Compensation Insurance	13,641	15,048	16,312	11,281	16,312	14,330
827	Operating	382,219	342,224	372,510	260,749	372,510	356,010
828	Contract Services	64,626	17,992	71,126	3,680	71,126	54,626
829	Equipment	96,756	107,687	67,764	84,222	67,764	67,764
830	Grants and Contributions	1,313	298	1,470	-	1,470	1,470
831	Operating Costs	87,374	79,067	129,450	135,066	129,450	129,450
832	Professional Development	26,517	60,672	102,700	37,781	102,700	102,700
833	Utilities	105,633	76,507	-	-	-	-
834	Interfund Charges	1,661,440	2,141,742	2,763,450	2,312,589	2,763,449	2,840,548
835	Fleet and Fuel Internal Support Charge	57,019	81,215	35,662	29,181	35,662	41,814
836	General Government Internal Support Charge	394,026	474,127	557,571	464,643	557,571	625,718
837	Insurance Premiums Internal Support Charge	10,528	14,739	14,223	11,853	14,223	13,202
838	Information Technology Internal Support Charge	1,137,828	1,475,080	2,136,323	1,790,521	2,136,323	2,149,104
839	Utilities Internal Support Charge	62,039	96,581	19,670	16,392	19,670	10,710
840	Capital Outlay	384,950	821,524	512,940	157,183	805,622	3,664,640
841	Capital Equipment	384,950	821,524	512,940	113,069	805,622	3,464,640
842	Capital Facilities	-	-	-	44,114	-	200,000
843	Fire						
844	100 - General Fund	\$ (9,020,633)	\$(10,963,655)	\$(12,496,959)	\$(13,629,366)	\$(12,257,771)	\$ (13,347,831)
845	Revenue	\$ 11,940,912	\$ 13,374,220	\$ 12,608,547	\$ 6,321,732	\$ 12,847,734	\$ 13,636,187
846	Charges for Services	10,933,508	11,947,894	11,807,751	6,167,954	12,046,938	12,596,007
847	License and Permits	128,740	123,347	131,800	101,772	131,800	131,800
848	Intergovernmental	810,649	1,216,226	667,996	90	667,996	907,380
849	Contributions	2,215	2,049	1,000	2,368	1,000	1,000
850	Other Revenue	64,899	82,100	-	47,951	-	-
851	Interest Revenue	901	2,603	-	1,596	-	-
852	Expenses	\$ 20,961,544	\$ 24,337,875	\$ 25,105,506	\$ 19,951,098	\$ 25,105,505	\$ 26,984,018
853	Labor and Benefits	15,558,978	17,558,511	17,873,222	14,200,598	17,873,224	20,002,351
854	Employment Taxes	198,048	225,237	241,737	173,300	241,738	381,131
855	Health, Dental, Vision Insurance	1,587,524	1,830,159	2,113,392	1,701,803	2,113,390	2,424,287
856	Health Programs	201,149	151,187	330,149	207,672	330,148	352,591
857	Other Insurance	64,280	70,321	80,706	59,821	80,707	82,884
858	Other Benefits	32,406	47,380	-	78,435	-	40,228
859	Other Compensation	126,859	146,083	39,337	82,254	39,337	41,474
860	Overtime	1,403,570	1,532,294	1,048,588	1,601,157	1,048,588	2,043,065
861	Part-Time Wages	44,540	81,471	-	50,353	-	79,412
862	Regular Wages	9,648,902	10,922,598	11,435,541	8,190,045	11,435,542	11,789,790
863	Retirement	1,538,608	1,732,329	1,821,264	1,412,311	1,821,266	2,024,929
864	Workers Compensation Insurance	713,091	819,451	762,507	643,447	762,508	742,560
865	Operating	1,793,820	1,972,047	1,777,785	1,188,015	1,777,783	1,714,364
866	Charges and Fees	155,644	156,598	155,000	84,884	155,000	160,000
867	Contract Services	452,118	713,615	531,007	251,973	531,007	508,167
868	Equipment	161,316	15,698	-	1,900	-	-
869	Fuel	9,908	17,049	1,440	-	1,440	1,440
870	Grants and Contributions	-	2,300	2,700	2,700	2,700	2,700
871	Operating Costs	831,341	860,877	773,545	695,127	773,543	686,680
872	Professional Development	160,155	177,816	274,568	130,337	274,568	326,717
873	Utilities	23,339	28,094	39,525	21,094	39,525	28,660
874	Interfund Charges	3,555,564	4,772,372	5,454,499	4,560,839	5,454,498	5,267,302
875	Communications Center Internal Support Charge	618,115	718,490	826,040	688,367	826,040	900,725

876	Facility Internal Support Charge	212,565	318,373	331,727	276,439	331,727	309,021
877	Fleet and Fuel Internal Support Charge	1,128,817	1,735,844	2,026,954	1,657,091	2,026,954	2,007,738
878	Insurance Premiums Internal Support Charge	239,149	334,809	323,091	269,243	323,091	299,900
879	Information Technology Internal Support Charge	1,242,354	1,561,371	1,840,825	1,581,482	1,840,825	1,615,169
880	Utilities Internal Support Charge	114,564	103,485	105,862	88,217	105,861	134,750
881	Capital Outlay	53,182	34,945	-	1,647	-	-
882	Capital Equipment	53,182	34,945	-	-	-	-
883	Capital Facilities	-	-	-	1,647	-	-
884	107 - First Responder Tax Fund	\$ (6,488,706)	\$ (6,867,119)	\$ (11,338,857)	\$ (7,367,754)	\$ (11,338,856)	\$ (12,314,769)
885	Revenue	\$ 2,046,924	\$ 2,188,202	\$ 12,504	\$ 341,521	\$ 12,504	\$ 12,504
886	Intergovernmental	2,046,924	2,188,202	12,504	341,521	12,504	12,504
887	Expenses	\$ 8,535,630	\$ 9,055,321	\$ 11,351,361	\$ 7,709,275	\$ 11,351,360	\$ 12,327,273
888	Labor and Benefits	6,571,710	7,794,462	9,325,328	6,170,364	9,325,324	10,733,927
889	Employment Taxes	68,623	84,205	117,465	69,260	117,464	217,164
890	Health, Dental, Vision Insurance	745,322	918,291	1,145,485	850,759	1,145,483	1,478,453
891	Health Programs	22,895	75,934	175,899	110,497	175,899	187,856
892	Other Insurance	31,609	35,624	42,073	27,523	42,073	47,434
893	Other Benefits	6,798	24,267	-	-	-	22,628
894	Other Compensation	30,691	81,944	25,733	8,302	25,733	2,354
895	Overtime	151,808	207,679	789,904	344,594	789,903	849,597
896	Regular Wages	4,639,638	5,335,512	5,850,240	3,950,040	5,850,240	6,611,477
897	Retirement	570,789	672,995	774,628	533,810	774,628	920,577
898	Workers Compensation Insurance	303,538	358,011	403,901	275,578	403,901	396,386
899	Operating	495,346	235,233	582,472	341,648	582,473	389,177
900	Contract Services	-	453	88,077	36,658	88,077	47,653
901	Equipment	92,160	-	79,820	-	79,820	-
902	Operating Costs	380,579	199,731	356,727	273,867	356,729	284,217
903	Professional Development	13,283	24,054	39,971	22,943	39,971	39,731
904	Utilities	9,325	10,995	17,876	8,179	17,876	17,576
905	Interfund Charges	668,859	940,227	1,443,562	1,197,263	1,443,563	1,204,170
906	Facility Internal Support Charge	1,406	84,702	88,470	73,725	88,470	79,208
907	Fleet and Fuel Internal Support Charge	159,909	240,437	498,499	408,250	498,499	406,330
908	Information Technology Internal Support Charge	471,499	583,423	824,482	688,529	824,482	673,900
909	Utilities Internal Support Charge	36,045	31,665	32,111	26,760	32,112	44,732
910	Capital Outlay	799,715	85,399	-	-	-	-
911	Capital Equipment	799,715	85,399	-	-	-	-
912	115 - Public Safety Impact Fee Fund	\$ 322,389	\$ 539,083	\$ 489,301	\$ 300,446	\$ 489,301	\$ 489,301
913	Revenue	\$ 322,389	\$ 539,083	\$ 489,301	\$ 300,446	\$ 489,301	\$ 489,301
914	Charges for Services	308,869	539,083	489,301	300,446	489,301	489,301
915	Interest Revenue	13,520	-	-	-	-	-
916	201 - Sales Tax Capital Improvements Fund	\$ (2,051,699)	\$ (4,023,201)	\$ (39,000)	\$ (4,314,136)	\$ (5,672,944)	-
917	Revenue	-	\$ 341,241	-	\$ 592,174	\$ 657,056	-
918	Intergovernmental	-	341,241	-	592,174	657,056	-
919	Expenses	\$ 2,051,699	\$ 4,364,441	\$ 39,000	\$ 4,906,310	\$ 6,330,000	-
920	Operating	344	25,982	-	42,004	-	-
921	Contract Services	-	5,680	-	-	-	-
922	Equipment	242	17,184	-	21,235	-	-
923	Operating Costs	103	2,959	-	20,534	-	-
924	Utilities	-	159	-	235	-	-
925	Capital Outlay	2,051,355	4,338,460	39,000	4,864,306	6,330,000	-
926	Capital Equipment	748,373	1,811,453	-	9,942	-	-
927	Capital Facilities	1,298,482	2,527,007	39,000	4,854,364	6,330,000	-
928	Land	4,500	-	-	-	-	-
929	Utilities						
930	100 - General Fund	-	-	-	\$ (4,018)	-	-
931	Expenses	-	-	-	\$ 4,018	-	-
932	Labor and Benefits	-	-	-	4,018	-	-
933	Employment Taxes	-	-	-	211	-	-
934	Health, Dental, Vision Insurance	-	-	-	663	-	-
935	Health Programs	-	-	-	3	-	-
936	Other Insurance	-	-	-	23	-	-
937	Regular Wages	-	-	-	2,914	-	-
938	Retirement	-	-	-	204	-	-
939	301 - Water Fund	\$ 9,756,030	\$ (1,280,867)	\$ (1,910,264)	\$ 228,677	\$ (4,515,276)	\$ (405,202)
940	Revenue	\$ 22,434,270	\$ 11,775,676	\$ 12,843,613	\$ 9,138,414	\$ 12,851,319	\$ 17,009,649
941	Charges for Services	9,041,470	9,691,642	10,114,400	7,975,087	10,114,400	11,442,000
942	License and Permits	71,604	72,725	70,000	101,042	70,000	120,000
943	Interfund Revenue	863,681	1,051,052	1,349,545	781,252	1,349,545	1,402,745

944	Intergovernmental	505,163	256,370	935,000	5,104	935,000	-
945	Contributions	-	-	20,000	1,250	20,000	-
946	Other Revenue	18,578	11,684	45,000	21,332	45,000	40,000
947	Debt Proceeds	11,725,402	399,763	200,000	159,436	207,706	3,890,000
948	Interest Revenue	150,337	177,922	46,840	65,660	46,840	49,484
949	Lease Revenue	58,037	114,517	62,828	28,254	62,828	65,420
950	Expenses	\$ 12,678,240	\$ 13,056,543	\$ 14,753,877	\$ 8,909,737	\$ 17,366,595	\$ 17,414,851
951	Labor and Benefits	3,585,254	4,217,231	5,303,611	3,207,489	5,303,611	5,576,791
952	Employment Taxes	186,423	213,794	277,846	158,350	277,849	292,224
953	Health, Dental, Vision Insurance	479,133	630,626	854,025	517,298	854,023	899,309
954	Health Programs	51,906	49,603	123,129	75,487	123,130	134,389
955	Other Insurance	16,834	18,715	24,940	14,341	24,940	25,909
956	Other Compensation	20,041	39,943	25,129	5,346	25,129	54,098
957	Overtime	121,982	123,265	138,900	91,419	138,899	141,015
958	Part-Time Wages	-	-	-	32,045	-	23,040
959	Regular Wages	2,442,283	2,829,410	3,475,886	2,070,937	3,475,886	3,624,945
960	Retirement	148,847	173,641	239,277	140,800	239,275	248,873
961	Workers Compensation Insurance	117,806	138,235	144,480	101,466	144,480	132,989
962	Operating	1,291,622	1,371,456	3,008,382	1,104,036	3,008,382	2,387,608
963	Charges and Fees	4,830	7,323	6,500	6,189	6,500	7,200
964	Contract Services	129,840	142,134	368,148	201,640	368,148	329,378
965	Equipment	133,947	83,616	403,900	27,747	403,900	176,200
966	Grants and Contributions	84,581	142,446	1,010,300	124,596	1,010,300	553,900
967	Operating Costs	884,636	923,074	1,119,746	691,020	1,119,746	1,208,590
968	Professional Development	34,663	51,048	78,273	42,987	78,273	87,310
969	Utilities	19,124	21,815	21,515	9,857	21,515	25,030
970	Interfund Charges	1,827,940	1,975,851	2,390,728	1,987,770	2,390,726	2,411,518
971	Facility Internal Support Charge	26,414	38,189	39,630	33,025	39,630	39,426
972	Fleet and Fuel Internal Support Charge	347,913	337,130	487,795	394,039	487,795	480,692
973	General Government Internal Support Charge	717,277	724,544	948,160	790,133	948,160	938,841
974	Insurance Premiums Internal Support Charge	114,808	160,731	155,105	129,254	155,105	143,972
975	Information Technology Internal Support Charge	555,860	653,453	694,327	590,726	694,325	669,096
976	Utilities Internal Support Charge	65,668	61,804	65,711	50,593	65,711	139,490
977	Capital Outlay	5,587,612	4,514,655	2,795,000	2,259,875	5,407,720	5,650,000
978	Capital Equipment	70	68,925	-	-	-	60,000
979	Utility Systems	5,587,541	4,445,730	2,795,000	2,259,875	5,407,720	5,590,000
980	Debt Service	385,812	977,349	1,256,156	350,567	1,256,156	1,388,934
981	Interest Expense	78,344	204,652	208,201	76,735	208,201	222,891
982	Principal	307,468	772,697	1,047,955	273,832	1,047,955	1,166,043
983	309 - Irrigation Fund	\$ (59,346)	\$ 41,775	\$ (5,899)	\$ 70,020	\$ (5,897)	\$ (197,710)
984	Revenue	\$ 363,557	\$ 398,564	\$ 391,518	\$ 335,058	\$ 391,518	\$ 461,124
985	Charges for Services	357,190	391,746	387,185	331,721	387,185	456,791
986	Debt Proceeds	1,875	1,141	900	887	900	900
987	Interest Revenue	4,493	5,677	3,433	2,451	3,433	3,433
988	Expenses	\$ 422,904	\$ 356,789	\$ 397,417	\$ 265,039	\$ 397,415	\$ 658,834
989	Labor and Benefits	124,960	134,039	155,153	115,899	155,151	169,957
990	Employment Taxes	7,092	6,797	7,973	5,611	7,973	8,613
991	Health, Dental, Vision Insurance	10,343	19,276	26,500	20,262	26,500	29,540
992	Health Programs	378	536	3,383	2,252	3,383	3,613
993	Other Insurance	620	591	734	553	733	797
994	Other Compensation	201	2,675	1,485	155	1,485	786
995	Overtime	7,497	5,591	-	1,585	-	-
996	Part-Time Wages	-	-	-	232	-	-
997	Regular Wages	88,144	87,944	104,125	76,064	104,125	113,654
998	Retirement	5,522	5,533	7,543	4,895	7,543	7,829
999	Workers Compensation Insurance	5,163	5,096	3,409	4,290	3,409	5,126
1000	Operating	44,792	31,220	37,650	9,715	37,650	61,200
1001	Contract Services	16,161	3,215	2,500	1,403	2,500	4,500
1002	Equipment	-	460	500	-	500	2,000
1003	Operating Costs	28,064	26,981	34,050	8,035	34,050	54,000
1004	Utilities	567	565	600	277	600	700
1005	Interfund Charges	170,833	143,721	163,451	133,563	163,452	211,515
1006	Fleet and Fuel Internal Support Charge	11,190	5,961	4,731	1,296	4,731	-
1007	General Government Internal Support Charge	27,436	29,206	31,627	26,356	31,627	25,655
1008	Insurance Premiums Internal Support Charge	1,397	1,956	1,888	1,573	1,888	1,752
1009	Information Technology Internal Support Charge	-	-	15,741	13,118	15,741	12,856
1010	Utilities Internal Support Charge	130,809	106,598	109,464	91,221	109,465	171,252
1011	Capital Outlay	66,158	31,647	25,000	5,862	25,000	200,000

1012	Utility Systems	66,158	31,647	25,000	5,862	25,000	200,000
1013	Debt Service	16,162	16,162	16,162	-	16,162	16,162
1014	Interest Expense	3,235	3,041	2,844	-	2,844	2,644
1015	Principal	12,927	13,121	13,318	-	13,318	13,517
1016	900 - Joint Sewer Systems	\$ (3,334,972)	\$ 45,638,786	\$(48,122,973)	\$(16,167,659)	\$(75,408,876)	\$ 15,061,412
1017	Revenue	\$ 19,788,571	\$ 88,987,148	\$ 21,755,575	\$ 17,265,112	\$ 23,726,704	\$ 51,501,709
1018	Charges for Services	15,471,162	16,735,962	18,066,005	13,833,838	18,066,005	20,662,652
1019	Interfund Revenue	89,276	83,765	195,000	9,171	195,000	195,000
1020	Special Assessments	2,574	3,861	-	-	-	-
1021	Fines	9,000	-	1,000	-	1,000	1,000
1022	Intergovernmental	798	-	-	-	-	-
1023	Other Revenue	39,022	95,573	118,600	98,698	118,600	276,350
1024	Debt Proceeds	2,993,132	68,974,995	2,550,240	1,998,993	2,550,240	28,516,200
1025	Interest Revenue	1,183,606	3,092,992	824,730	1,324,412	2,795,859	1,850,507
1026	Expenses	\$ 23,123,543	\$ 43,348,362	\$ 69,878,548	\$ 33,432,771	\$ 99,135,580	\$ 36,440,297
1027	Labor and Benefits	4,145,280	4,240,840	5,434,868	3,180,516	5,450,747	5,613,026
1028	Employment Taxes	220,328	226,633	292,070	165,906	293,193	301,929
1029	Health, Dental, Vision Insurance	526,235	514,892	791,622	423,911	791,621	846,164
1030	Health Programs	49,631	53,618	127,053	76,189	127,052	135,690
1031	Other Insurance	20,411	19,318	26,129	14,080	26,129	26,976
1032	Other Compensation	32,004	86,639	48,898	17,492	49,278	11,672
1033	Overtime	68,814	108,677	133,837	101,696	136,741	142,632
1034	Part-Time Wages	-	-	-	-	11,400	23,040
1035	Regular Wages	2,955,881	2,953,789	3,642,318	2,168,043	3,642,319	3,781,775
1036	Retirement	180,641	179,506	245,916	142,901	245,915	246,288
1037	Workers Compensation Insurance	91,335	97,768	127,025	70,298	127,099	96,861
1038	Operating	2,172,156	2,840,540	3,994,613	2,070,762	3,994,613	4,183,492
1039	Charges and Fees	358,737	653,111	447,214	284,600	447,214	350,914
1040	Contract Services	395,388	681,162	870,330	581,350	870,330	997,350
1041	Equipment	24,423	28,597	260,500	22,626	260,500	326,000
1042	Fuel	-	-	-	75	-	-
1043	Grants and Contributions	1,706	2,994	3,100	4,293	3,100	5,100
1044	Operating Costs	1,324,840	1,391,829	1,520,659	915,511	1,520,659	1,575,776
1045	Professional Development	59,981	67,950	55,355	72,204	55,355	78,285
1046	Utilities	7,080	14,896	837,455	190,103	837,455	850,067
1047	Interfund Charges	3,144,519	3,455,399	2,842,541	2,466,355	2,842,540	2,835,779
1048	Fleet and Fuel Internal Support Charge	432,222	358,001	357,180	282,403	357,180	356,041
1049	General Government Internal Support Charge	780,990	812,229	858,624	715,520	858,624	892,969
1050	Insurance Premiums Internal Support Charge	100,859	141,202	136,260	113,550	136,260	126,480
1051	Information Technology Internal Support Charge	470,333	543,049	692,697	594,921	692,696	613,821
1052	Utilities Internal Support Charge	1,360,115	1,600,918	797,780	759,961	797,780	846,469
1053	Capital Outlay	13,041,497	30,017,007	53,855,777	24,317,263	83,096,930	20,060,000
1054	Capital Equipment	188,837	19,900	-	399,042	311,796	-
1055	Land	-	-	-	87,715	-	-
1056	Utility Systems	12,852,660	29,997,107	53,855,777	23,830,507	82,785,134	20,060,000
1057	Debt Service	620,091	2,794,577	3,750,750	1,397,875	3,750,750	3,748,000
1058	Interest Expense	55,091	2,189,577	2,795,750	1,397,875	2,795,750	2,748,000
1059	Principal	565,000	605,000	955,000	-	955,000	1,000,000
1060	Parks and Recreation						
1061	100 - General Fund	\$(10,105,735)	\$(11,485,846)	\$(12,714,278)	\$ (9,475,673)	\$(12,714,281)	\$ (12,999,089)
1062	Revenue	\$ 3,008,787	\$ 2,939,077	\$ 3,268,190	\$ 2,383,682	\$ 3,268,190	\$ 3,557,170
1063	Charges for Services	1,407,858	1,228,259	1,331,162	1,035,489	1,331,162	1,293,130
1064	License and Permits	1,097,473	1,300,166	1,552,482	1,173,789	1,552,482	1,843,445
1065	Intergovernmental	457,515	322,830	344,264	144,264	344,264	381,775
1066	Contributions	20,739	9,930	10,500	455	10,500	10,500
1067	Other Revenue	11,542	68,740	20,650	24,989	20,650	23,800
1068	Sale of Capital Assets	3,600	-	-	-	-	-
1069	Lease Revenue	10,060	9,151	9,132	4,697	9,132	4,520
1070	Expenses	\$ 13,114,522	\$ 14,424,923	\$ 15,982,468	\$ 11,859,355	\$ 15,982,471	\$ 16,556,259
1071	Labor and Benefits	7,405,274	8,381,083	9,328,181	7,035,370	9,328,183	10,102,160
1072	Employment Taxes	418,229	465,545	526,862	384,428	526,860	556,705
1073	Health, Dental, Vision Insurance	704,120	875,086	1,040,327	805,238	1,040,327	1,378,489
1074	Health Programs	71,012	80,632	197,548	120,999	197,550	208,087
1075	Other Insurance	22,481	26,915	31,845	22,056	31,844	33,321
1076	Other Compensation	89,565	94,396	129,606	15,160	129,608	86,525
1077	Overtime	94,266	99,357	-	83,035	-	255,695
1078	Part-Time Wages	1,918,870	1,959,092	2,359,654	2,031,433	2,359,656	2,312,240
1079	Regular Wages	3,575,505	4,178,879	4,412,223	3,087,630	4,412,222	4,638,932

1080	Retirement	213,735	256,766	287,690	199,276	287,690	305,964
1081	Workers Compensation Insurance	297,491	344,414	342,426	286,115	342,426	326,202
1082	Operating	2,849,960	3,317,621	3,878,341	2,525,591	3,878,342	3,681,625
1083	Charges and Fees	16,579	60,733	67,725	53,499	67,725	67,850
1084	Cost of Goods Sold	43,824	35,793	35,948	(3,488)	35,948	35,948
1085	Contract Services	727,592	983,658	1,457,260	811,011	1,457,261	1,282,865
1086	Equipment	264,948	198,945	294,292	81,628	294,292	139,392
1087	Grants and Contributions	33,681	24,698	54,257	25,371	54,257	54,257
1088	Insurance and Claims	-	350	-	-	-	-
1089	Operating Costs	876,203	1,049,917	1,085,705	732,160	1,085,705	1,105,224
1090	Professional Development	65,127	29,113	52,221	30,202	52,221	59,981
1091	Utilities	822,006	934,414	830,933	795,207	830,933	936,108
1092	Interfund Charges	2,542,280	2,402,000	2,775,947	2,298,394	2,775,946	2,772,474
1093	Facility Internal Support Charge	159,888	147,402	153,150	127,625	153,150	168,756
1094	Fleet and Fuel Internal Support Charge	788,057	811,205	866,800	707,252	866,800	918,572
1095	Insurance Premiums Internal Support Charge	129,354	195,702	188,852	157,378	188,853	175,297
1096	Information Technology Internal Support Charge	949,414	834,746	1,114,805	955,137	1,114,804	930,341
1097	Utilities Internal Support Charge	515,567	412,944	452,339	351,002	452,339	579,507
1098	Capital Outlay	317,008	324,219	-	-	-	-
1099	Capital Equipment	120,461	292,273	-	-	-	-
1100	Capital Facilities	54,859	3,168	-	-	-	-
1101	Land	141,688	28,778	-	-	-	-
1102	104 - Community Development Block Grant Fund	-	-	-	-	\$	(50,000)
1103	Expenses	-	-	-	-	\$	50,000
1104	Transfers Out	-	-	-	-	-	50,000
1105	Transfers Out	-	-	-	-	-	50,000
1106	105 - Parkland Expansion Fund	-	\$ (450,000)	-	-	\$	(1,406,500)
1107	Expenses	-	\$ 450,000	-	-	\$	1,406,500
1108	Transfers Out	-	-	450,000	-	-	1,406,500
1109	Transfers Out	-	-	450,000	-	-	1,406,500
1110	110 - Conservation Trust Fund	-	\$ (100,000)	-	-	\$	(650,000)
1111	Expenses	-	\$ 100,000	-	-	\$	650,000
1112	Transfers Out	-	-	100,000	-	-	650,000
1113	Transfers Out	-	-	100,000	-	-	650,000
1114	116 - Community Recreation Center Tax Fund	\$ (53,033)	\$ (443,280)	\$ (123,151)	\$ (443,283)	\$	(2,148,815)
1115	Revenue	-	-	-	-	\$	852,473
1116	Charges for Services	-	-	-	-	-	705,011
1117	License and Permits	-	-	-	-	-	38,000
1118	Lease Revenue	-	-	-	-	-	109,462
1119	Expenses	\$ 53,033	\$ 443,280	\$ 123,151	\$ 443,283	\$	3,001,288
1120	Labor and Benefits	-	48,944	367,722	60,072	367,725	1,600,640
1121	Employment Taxes	-	2,833	18,067	3,214	18,068	88,729
1122	Health, Dental, Vision Insurance	-	3,048	79,630	5,329	79,630	233,417
1123	Health Programs	-	-	5,412	3,090	5,413	34,681
1124	Other Insurance	-	-	1,335	54	1,336	3,347
1125	Other Compensation	-	365	-	335	-	21,054
1126	Overtime	-	-	-	14	-	-
1127	Part-Time Wages	-	-	-	-	-	618,127
1128	Regular Wages	-	38,312	236,171	42,799	236,171	520,671
1129	Retirement	-	2,299	16,532	2,750	16,533	34,956
1130	Workers Compensation Insurance	-	2,087	10,574	2,488	10,574	45,658
1131	Operating	-	4,089	-	-	-	589,042
1132	Cost of Goods Sold	-	-	-	-	-	9,500
1133	Contract Services	-	-	-	-	-	239,700
1134	Equipment	-	4,089	-	-	-	2,800
1135	Fuel	-	-	-	-	-	1,000
1136	Grants and Contributions	-	-	-	-	-	10,000
1137	Operating Costs	-	-	-	-	-	250,600
1138	Professional Development	-	-	-	-	-	33,550
1139	Utilities	-	-	-	-	-	41,892
1140	Interfund Charges	-	-	75,559	63,079	75,558	811,605
1141	Facility Internal Support Charge	-	-	-	-	-	362,006
1142	Information Technology Internal Support Charge	-	-	75,559	63,079	75,558	125,599
1143	Utilities Internal Support Charge	-	-	-	-	-	324,000
1144	201 - Sales Tax Capital Improvements Fund	\$ (5,850,044)	\$ (5,785,630)	\$ (570,000)	\$ (1,719,298)	\$ (1,540,022)	\$ (355,000)
1145	Revenue	\$ 310,780	\$ 377,960	\$ 764,300	\$ 480,017	\$ 1,481,503	\$ 2,661,500
1146	License and Permits	8,628	6,276	-	4,320	-	-
1147	Intergovernmental	92,152	371,684	-	475,697	1,017,203	40,000

1148	Contributions	210,000	-	214,300	-	314,300	510,000
1149	Transfers In	-	-	550,000	-	150,000	2,111,500
1150	Expenses	\$ 6,160,823	\$ 6,163,590	\$ 1,334,300	\$ 2,199,315	\$ 3,021,525	\$ 3,016,500
1151	Operating	25,144	1,546	-	13,951	-	-
1152	Charges and Fees	-	1,421	-	-	-	-
1153	Contract Services	24,750	125	-	675	-	-
1154	Equipment	395	-	-	-	-	-
1155	Operating Costs	-	-	-	13,276	-	-
1156	Capital Outlay	6,135,679	6,162,044	1,334,300	2,185,364	3,021,525	3,016,500
1157	Capital Equipment	4,550	17,070	-	-	-	-
1158	Capital Facilities	526,471	998	439,300	399,394	439,300	2,586,500
1159	Land	4,865,676	5,071,016	575,000	472,103	785,348	110,000
1160	Other Capital	471,524	517,266	-	138,949	129,655	-
1161	Parks and Trails	267,459	555,695	320,000	1,174,919	1,667,221	320,000
1162	204 - Major Projects Fund	\$ (1,102,187)	\$ 62,087,880	\$(54,568,693)	\$(25,457,313)	\$(37,591,412)	\$ (24,109,000)
1163	Revenue	-	\$ 78,034,681	\$ 1,500,000	\$ 3,500,747	\$ 5,358,588	\$ 1,631,000
1164	Intergovernmental	-	174,431	-	894,649	825,569	-
1165	Contributions	-	1,500,000	1,500,000	1,500,000	3,054,000	1,631,000
1166	Debt Proceeds	-	74,106,729	-	-	-	-
1167	Interest Revenue	-	2,253,521	-	1,106,098	1,479,019	-
1168	Expenses	\$ 1,102,187	\$ 15,946,801	\$ 56,068,693	\$ 28,958,060	\$ 42,950,000	\$ 25,740,000
1169	Operating	-	402,580	-	-	-	-
1170	Charges and Fees	-	400,369	-	-	-	-
1171	Equipment	-	2,101	-	-	-	-
1172	Operating Costs	-	110	-	-	-	-
1173	Capital Outlay	1,102,187	15,544,221	56,068,693	28,958,060	42,950,000	25,740,000
1174	Capital Facilities	1,082,268	15,544,221	56,068,693	28,920,204	42,950,000	25,740,000
1175	Land	19,919	-	-	9,734	-	-
1176	Other Capital	-	-	-	28,122	-	-
1177	Non-Departmental						
1178	100 - General Fund	\$ 84,498,783	\$ 87,122,818	\$ 94,623,699	\$ 67,629,706	\$ 93,807,192	\$ 96,178,361
1179	Revenue	\$ 85,651,633	\$ 91,526,423	\$ 93,017,635	\$ 67,887,617	\$ 91,329,514	\$ 96,372,297
1180	License and Permits	8,029	21,921	12,000	5,019	12,000	9,500
1181	Interfund Revenue	2,729,131	2,931,573	3,304,207	2,715,981	3,304,207	3,564,091
1182	Intergovernmental	4,256	-	-	-	-	-
1183	Other Revenue	186,081	239,820	88,300	112,707	88,300	88,300
1184	Tax Revenue	79,023,367	84,808,486	86,970,491	64,682,110	85,282,370	90,040,572
1185	Interest Revenue	1,435,003	1,135,891	1,351,772	371,701	1,351,772	1,331,379
1186	Lease Revenue	850	100	-	100	-	-
1187	Transfers In	2,264,915	2,388,631	1,290,865	-	1,290,865	1,338,455
1188	Expenses	\$ 1,152,849	\$ 4,403,605	\$ (1,606,064)	\$ 257,911	\$ (2,477,678)	\$ 193,936
1189	Contingency	-	-	300,000	-	268,461	425,000
1190	Contingency	-	-	300,000	-	268,461	425,000
1191	Labor and Benefits	957,387	66,692	(2,100,000)	61,504	(2,100,000)	(625,000)
1192	Employment Taxes	(12,346)	58	-	-	-	-
1193	Other Benefits	(16,563)	(162)	-	(21)	-	-
1194	Other Compensation	989,150	915	-	-	-	-
1195	Overtime	-	1,412	-	-	-	-
1196	Regular Wages	-	-	(2,000,000)	-	(2,000,000)	-
1197	Retirement	(44,976)	62,855	(100,000)	61,525	(100,000)	(625,000)
1198	Workers Compensation Insurance	42,122	1,613	-	-	-	-
1199	Operating	195,462	236,978	193,936	196,407	(1,547,033)	393,936
1200	Charges and Fees	193,677	235,752	193,936	233,907	193,936	193,936
1201	Operating Costs	1,785	-	-	-	(1,740,969)	200,000
1202	Professional Development	-	1,226	-	(37,500)	-	-
1203	Transfers Out	-	4,099,935	-	-	900,894	-
1204	Transfers Out	-	4,099,935	-	-	900,894	-
1205	101 - Enhanced 911 Fund	\$ (2,922,097)	\$ (3,201,046)	\$ (2,975,215)	-	\$ (3,742,836)	\$ (3,321,008)
1206	Expenses	\$ 2,922,097	\$ 3,201,046	\$ 2,975,215	-	\$ 3,742,836	\$ 3,321,008
1207	Transfers Out	2,922,097	3,201,046	2,975,215	-	3,742,836	3,321,008
1208	Transfers Out	2,922,097	3,201,046	2,975,215	-	3,742,836	3,321,008
1209	102 - Visit Grand Junction Fund	\$ 820,436	\$ 801,736	\$ 980,482	\$ 725,093	\$ 774,336	\$ 615,168
1210	Revenue	\$ 1,020,436	\$ 1,021,736	\$ 1,200,482	\$ 725,093	\$ 994,336	\$ 985,168
1211	Transfers In	1,020,436	1,021,736	1,200,482	725,093	994,336	985,168
1212	Expenses	\$ 200,000	\$ 220,000	\$ 220,000	-	\$ 220,000	\$ 370,000
1213	Contingency	-	-	-	-	-	150,000
1214	Contingency	-	-	-	-	-	150,000
1215	Transfers Out	200,000	220,000	220,000	-	220,000	220,000

1216	Transfers Out	200,000	220,000	220,000	-	220,000	220,000
1217	104 - Community Development Block Grant Fund	\$ (139,453)	\$ (346,402)	\$ (60,991)	-	\$ (654,019)	\$ (81,537)
1218	Expenses	\$ 139,453	\$ 346,402	\$ 60,991	-	\$ 654,019	\$ 81,537
1219	Transfers Out	139,453	346,402	60,991	-	654,019	81,537
1220	Transfers Out	139,453	346,402	60,991	-	654,019	81,537
1221	105 - Parkland Expansion Fund	\$ 921,679	\$ (1,257,858)	\$ 1,100,435	\$ 531,482	\$ 650,435	\$ 668,557
1222	Revenue	\$ 997,452	\$ 1,292,972	\$ 1,160,227	\$ 531,482	\$ 1,160,227	\$ 728,349
1223	Charges for Services	965,981	1,226,866	1,150,632	527,551	1,150,632	718,349
1224	Fines	1,923	1,495	-	1,166	-	-
1225	Interest Revenue	29,548	64,611	9,595	2,765	9,595	10,000
1226	Expenses	\$ 75,773	\$ 2,550,830	\$ 59,792	-	\$ 509,792	\$ 59,792
1227	Transfers Out	75,773	2,550,830	59,792	-	509,792	59,792
1228	Transfers Out	75,773	2,550,830	59,792	-	509,792	59,792
1229	106 - Lodging Tax Share Fund	\$ (99,957)	\$ 14,038	\$ 12,000	\$ (189,020)	\$ 12,000	\$ 12,000
1230	Revenue	\$ 2,349,089	\$ 2,466,204	\$ 2,893,157	\$ 1,741,909	\$ 2,398,406	\$ 2,376,403
1231	Tax Revenue	2,334,967	2,452,487	2,881,157	1,740,223	2,386,406	2,364,403
1232	Interest Revenue	14,121	13,717	12,000	1,686	12,000	12,000
1233	Expenses	\$ 2,449,046	\$ 2,452,166	\$ 2,881,157	\$ 1,930,929	\$ 2,386,406	\$ 2,364,403
1234	Operating	1,428,610	1,430,430	1,680,675	1,205,836	1,392,070	1,379,235
1235	Grants and Contributions	1,428,610	1,430,430	1,680,675	1,205,836	1,392,070	1,379,235
1236	Transfers Out	1,020,436	1,021,736	1,200,482	725,093	994,336	985,168
1237	Transfers Out	1,020,436	1,021,736	1,200,482	725,093	994,336	985,168
1238	107 - First Responder Tax Fund	\$ 10,013,785	\$ 2,981,424	\$ 13,356,470	\$ 10,015,525	\$ 13,160,235	\$ 14,410,851
1239	Revenue	\$ 12,508,242	\$ 13,356,547	\$ 13,495,438	\$ 10,015,525	\$ 13,299,203	\$ 14,794,010
1240	Tax Revenue	12,241,052	13,032,664	13,329,660	9,962,118	13,133,425	13,628,232
1241	Interest Revenue	267,190	323,883	165,778	53,407	165,778	165,778
1242	Transfers In	-	-	-	-	-	1,000,000
1243	Expenses	\$ 2,494,457	\$ 10,375,123	\$ 138,968	-	\$ 138,968	\$ 383,159
1244	Labor and Benefits	-	-	(250,000)	-	(250,000)	-
1245	Regular Wages	-	-	(250,000)	-	(250,000)	-
1246	Transfers Out	2,494,457	10,375,123	388,968	-	388,968	383,159
1247	Transfers Out	2,494,457	10,375,123	388,968	-	388,968	383,159
1248	110 - Conservation Trust Fund	\$ 3,111	\$ (45,286)	\$ 381,666	\$ 585,287	\$ 281,666	\$ 330,781
1249	Revenue	\$ 943,305	\$ 845,462	\$ 882,448	\$ 585,287	\$ 882,448	\$ 809,575
1250	Intergovernmental	940,676	830,488	878,779	583,829	878,779	794,575
1251	Interest Revenue	2,629	14,974	3,669	1,457	3,669	15,000
1252	Expenses	\$ 940,194	\$ 890,748	\$ 500,782	-	\$ 600,782	\$ 478,794
1253	Transfers Out	940,194	890,748	500,782	-	600,782	478,794
1254	Transfers Out	940,194	890,748	500,782	-	600,782	478,794
1255	111 - Cannabis Tax Fund	\$ 55,814	\$ 1,366,917	\$ 1,307,422	\$ 1,364,973	\$ 1,307,422	\$ 52,131
1256	Revenue	\$ 169,178	\$ 1,499,684	\$ 1,454,784	\$ 1,366,300	\$ 1,454,784	\$ 1,808,324
1257	License and Permits	75,572	58,500	50,000	75,000	50,000	50,000
1258	Tax Revenue	91,706	1,416,126	1,363,089	1,271,787	1,363,089	1,733,266
1259	Interest Revenue	1,901	25,058	41,695	19,513	41,695	25,058
1260	Expenses	\$ 113,364	\$ 132,767	\$ 147,362	\$ 1,328	\$ 147,362	\$ 1,756,193
1261	Operating	-	-	-	1,328	-	-
1262	Contract Services	-	-	-	1,328	-	-
1263	Transfers Out	113,364	132,767	147,362	-	147,362	1,756,193
1264	Transfers Out	113,364	132,767	147,362	-	147,362	1,756,193
1265	114 - American Rescue Plan Fund	\$ 69,336	\$ 7,696	-	\$ 16,571	\$ (1,555,785)	-
1266	Revenue	\$ 5,725,449	\$ 2,111,677	-	\$ 16,571	-	-
1267	Intergovernmental	5,539,536	2,002,157	-	-	-	-
1268	Interest Revenue	185,913	109,520	-	16,571	-	-
1269	Expenses	\$ 5,656,113	\$ 2,103,981	-	-	\$ 1,555,785	-
1270	Operating	5,656,113	-	-	-	-	-
1271	Grants and Contributions	5,656,113	-	-	-	-	-
1272	Transfers Out	-	2,103,981	-	-	1,555,785	-
1273	Transfers Out	-	2,103,981	-	-	1,555,785	-
1274	115 - Public Safety Impact Fee Fund	\$ (1,760)	\$ 38,567	\$ 18,252	\$ 18,484	\$ 18,252	\$ 18,252
1275	Revenue	\$ (1,760)	\$ 38,567	\$ 18,252	\$ 18,484	\$ 18,252	\$ 18,252
1276	Interest Revenue	(1,760)	38,567	18,252	18,484	18,252	18,252
1277	116 - Community Recreation Center Tax Fund	\$ 297,573	\$ 2,000,083	\$ (518,166)	\$ 2,821,916	\$ (571,183)	\$ 1,183,238
1278	Revenue	\$ 1,398,280	\$ 3,720,748	\$ 3,732,166	\$ 2,821,916	\$ 3,679,149	\$ 3,846,555
1279	Tax Revenue	1,388,319	3,649,241	3,732,166	2,789,393	3,679,149	3,846,555
1280	Interest Revenue	9,961	71,507	-	32,523	-	-
1281	Expenses	\$ 1,100,707	\$ 1,720,665	\$ 4,250,332	-	\$ 4,250,332	\$ 2,663,317
1282	Transfers Out	1,100,707	1,720,665	4,250,332	-	4,250,332	2,663,317
1283	Transfers Out	1,100,707	1,720,665	4,250,332	-	4,250,332	2,663,317

1284	201 - Sales Tax Capital Improvements Fund	\$ 14,235,897	\$ 31,114,511	\$ 15,656,621	\$ 14,741,058	\$ 17,487,953	\$ 14,302,154
1285	Revenue	\$ 20,472,626	\$ 37,663,786	\$ 20,332,525	\$ 14,741,071	\$ 22,659,857	\$ 20,721,501
1286	Contributions	200,000	200,000	200,000	-	200,000	200,000
1287	Sale of Capital Assets	-	907,835	-	-	-	-
1288	Tax Revenue	18,078,836	19,253,210	19,993,751	14,740,294	19,471,376	20,382,727
1289	Interest Revenue	416,046	142,026	-	777	-	-
1290	Transfers In	1,777,744	17,160,715	138,774	-	2,988,481	138,774
1291	Expenses	\$ 6,236,729	\$ 6,549,276	\$ 4,675,904	\$ 13	\$ 5,171,904	\$ 6,419,347
1292	Operating	112	954,934	-	13	-	-
1293	Charges and Fees	112	13	-	13	-	-
1294	Grants and Contributions	-	954,921	-	-	-	-
1295	Transfers Out	6,236,617	5,594,342	4,675,904	-	5,171,904	6,419,347
1296	Transfers Out	6,236,617	5,594,342	4,675,904	-	5,171,904	6,419,347
1297	202 - Storm Drainage Development Fund	-	-	-	-	\$ 73,000	-
1298	Revenue	-	-	-	-	\$ 73,000	-
1299	Transfers In	-	-	-	-	73,000	-
1300	204 - Major Projects Fund	\$ 1,102,187	\$ 230,553	-	\$ 38,874	\$ (73,000)	-
1301	Revenue	\$ 1,102,187	\$ 730,553	-	\$ 38,874	-	-
1302	Interest Revenue	1,480	36,347	-	38,874	-	-
1303	Transfers In	1,100,707	694,206	-	-	-	-
1304	Expenses	-	\$ 500,000	-	-	\$ 73,000	-
1305	Transfers Out	-	500,000	-	-	73,000	-
1306	Transfers Out	-	500,000	-	-	73,000	-
1307	207 - Transportation Capacity Fund	\$ 735,945	\$ 581,800	\$ 20,200,000	\$ 303,950	\$ 20,200,000	\$ 400,000
1308	Revenue	\$ 935,945	\$ 740,723	\$ 20,400,000	\$ 419,578	\$ 20,400,000	\$ 400,000
1309	Debt Proceeds	-	-	20,000,000	-	20,000,000	-
1310	Interest Revenue	935,945	740,723	400,000	419,578	400,000	400,000
1311	Expenses	\$ 200,000	\$ 158,922	\$ 200,000	\$ 115,628	\$ 200,000	-
1312	Operating	-	158,922	200,000	115,628	200,000	-
1313	Charges and Fees	-	158,922	200,000	115,628	200,000	-
1314	Transfers Out	200,000	-	-	-	-	-
1315	Transfers Out	200,000	-	-	-	-	-
1316	302 - Solid Waste Fund	\$ (220,000)	\$ (220,000)	\$ (220,000)	-	\$ (220,000)	\$ (220,000)
1317	Expenses	\$ 220,000	\$ 220,000	\$ 220,000	-	\$ 220,000	\$ 220,000
1318	Transfers Out	220,000	220,000	220,000	-	220,000	220,000
1319	Transfers Out	220,000	220,000	220,000	-	220,000	220,000
1320	305 - Golf Courses Fund	\$ 120,000	\$ 120,000	\$ 20,000	-	\$ 20,000	\$ 120,000
1321	Revenue	\$ 120,000	\$ 120,000	\$ 120,000	-	\$ 120,000	\$ 120,000
1322	Transfers In	120,000	120,000	120,000	-	120,000	120,000
1323	Expenses	-	-	\$ 100,000	-	\$ 100,000	-
1324	Contingency	-	-	100,000	-	100,000	-
1325	Contingency	-	-	100,000	-	100,000	-
1326	308 - Parking Fund	-	\$ (1,991)	-	-	-	-
1327	Expenses	-	\$ 1,991	-	-	-	-
1328	Transfers Out	-	1,991	-	-	-	-
1329	Transfers Out	-	1,991	-	-	-	-
1330	401 - Information Technology Fund	-	-	-	-	\$ 496,000	-
1331	Revenue	-	-	-	-	\$ 496,000	-
1332	Transfers In	-	-	-	-	496,000	-
1333	402 - Equipment Fund	\$ 81,582	-	\$ (250,000)	-	\$ (250,000)	-
1334	Revenue	\$ 81,582	-	-	-	-	-
1335	Transfers In	81,582	-	-	-	-	-
1336	Expenses	-	-	\$ 250,000	-	\$ 250,000	-
1337	Contingency	-	-	250,000	-	250,000	-
1338	Contingency	-	-	250,000	-	250,000	-
1339	405 - Communications Center Fund	\$ 2,451,295	\$ 2,731,823	\$ 2,955,026	-	\$ 3,209,707	\$ 2,821,008
1340	Revenue	\$ 2,451,295	\$ 2,731,823	\$ 2,475,215	-	\$ 2,729,896	\$ 2,821,008
1341	Transfers In	2,451,295	2,731,823	2,475,215	-	2,729,896	2,821,008
1342	Expenses	-	-	\$ (479,811)	-	\$ (479,811)	-
1343	Labor and Benefits	-	-	(479,811)	-	(479,811)	-
1344	Regular Wages	-	-	(479,811)	-	(479,811)	-
1345	406 - Facilities Management Fund	-	-	\$ (75,000)	-	\$ (75,000)	-
1346	Expenses	-	-	\$ 75,000	-	\$ 75,000	-
1347	Contingency	-	-	75,000	-	75,000	-
1348	Contingency	-	-	75,000	-	75,000	-
1349	440 - Insurance	\$ (38,434)	\$ 491,588	\$ (181,473)	\$ (55,240)	\$ (181,474)	\$ (722,627)
1350	Revenue	\$ 750,962	\$ 1,607,586	\$ 356,487	\$ 343,546	\$ 356,486	\$ 439,765
1351	Contributions	176,373	145,419	119,016	46,674	119,016	105,792

1352	Debt Proceeds	270,363	269,593	237,471	226,791	237,470	333,973
1353	Interest Revenue	129,226	192,574	-	70,082	-	-
1354	Transfers In	175,000	1,000,000	-	-	-	-
1355	Expenses	\$ 789,395	\$ 1,115,998	\$ 537,960	\$ 398,787	\$ 537,960	\$ 1,162,392
1356	Labor and Benefits	614,395	4,665	-	3,783	-	-
1357	Health, Dental, Vision Insurance	614,395	4,665	-	3,783	-	-
1358	Operating	-	1,111,333	537,960	395,004	537,960	1,162,392
1359	Insurance and Claims	-	1,111,333	537,960	395,004	537,960	1,162,392
1360	Transfers Out	175,000	-	-	-	-	-
1361	Transfers Out	175,000	-	-	-	-	-
1362	610 - General Debt Service Fund	\$ 208	\$ 1,501	-	\$ (7,713,985)	-	-
1363	Revenue	\$ 6,295,135	\$ 7,595,007	\$ 9,206,236	-	\$ 9,206,236	\$ 9,952,553
1364	Interest Revenue	1,207	-	-	-	-	-
1365	Transfers In	6,293,928	7,595,007	9,206,236	-	9,206,236	9,952,553
1366	Expenses	\$ 6,294,927	\$ 7,593,506	\$ 9,206,236	\$ 7,713,985	\$ 9,206,236	\$ 9,952,553
1367	Operating	3,000	3,000	3,500	3,500	3,500	4,000
1368	Charges and Fees	3,000	3,000	3,500	3,500	3,500	4,000
1369	Debt Service	6,291,927	7,590,506	9,202,736	7,710,485	9,202,736	9,948,553
1370	Interest Expense	2,911,927	4,565,506	6,017,736	5,515,485	6,017,736	6,638,553
1371	Principal	3,380,000	3,025,000	3,185,000	2,195,000	3,185,000	3,310,000
1372	614 - Grand Junction Public Finance Corporation Fund	\$ (3,636)	\$ 6,206	-	\$ 209,760	-	\$ (19,188)
1373	Revenue	\$ 696,164	\$ 705,206	\$ 701,800	\$ 401,910	\$ 701,800	\$ 679,812
1374	Contributions	400,000	400,000	400,000	400,000	400,000	400,000
1375	Interest Revenue	4,952	6,206	-	1,910	-	-
1376	Transfers In	291,212	299,000	301,800	-	301,800	279,812
1377	Expenses	\$ 699,800	\$ 699,000	\$ 701,800	\$ 192,150	\$ 701,800	\$ 699,000
1378	Operating	1,500	2,500	2,500	2,500	2,500	2,500
1379	Charges and Fees	1,500	2,500	2,500	2,500	2,500	2,500
1380	Debt Service	698,300	696,500	699,300	189,650	699,300	696,500
1381	Interest Expense	403,300	391,500	379,300	189,650	379,300	366,500
1382	Principal	295,000	305,000	320,000	-	320,000	330,000
1383	615 - Riverside Parkway Debt Retirement Fund	\$ 72,689	-	-	-	-	-
1384	Revenue	\$ 72,689	-	-	-	-	-
1385	Transfers In	72,689	-	-	-	-	-



**2026 Recommended Budget
By Fund, By Account Classification
October 6, 2025**

Line Item Ref #	By Fund By Classification	2023 Actual	2024 Actual	2025 Adopted	2025 Actual YTD	2025 Amended	2026 Recommended
1	100 - General Fund						
2	Revenue	\$ 106,277,925	\$ 111,900,268	\$ 112,325,289	\$ 78,337,675	\$ 110,876,356	\$ 117,085,856
3	Charges for Services	13,953,802	14,653,949	14,998,205	7,970,744	15,237,392	15,592,192
4	License and Permits	1,485,956	1,814,590	1,992,657	1,512,275	1,992,657	2,364,770
5	Interfund Revenue	2,729,131	2,931,573	3,304,207	2,715,824	3,304,207	3,564,091
6	Fines	239,129	285,660	330,000	357,310	330,000	475,400
7	Intergovernmental	4,575,139	2,949,618	1,697,806	667,581	1,697,806	2,000,652
8	Contributions	25,569	205,989	11,500	2,824	11,500	11,500
9	Other Revenue	460,558	583,495	302,655	344,147	302,655	296,325
10	Sale of Capital Assets	13,086	70,896	9,000	1,926	9,000	9,000
11	Tax Revenue	79,083,826	84,868,121	87,027,491	64,389,467	85,339,370	90,097,572
12	Interest Revenue	1,435,904	1,138,494	1,351,772	370,781	1,351,772	1,331,379
13	Lease Revenue	10,910	9,251	9,132	4,797	9,132	4,520
14	Transfers In	2,264,915	2,388,631	1,290,865	-	1,290,865	1,338,455
15	Expenses	\$ 99,757,547	\$ 111,789,953	\$ 112,211,044	\$ 81,349,962	\$ 111,989,315	\$ 116,922,214
16	Contingency	-	-	300,000	-	268,461	425,000
17	Labor and Benefits	59,997,979	66,380,303	71,409,122	53,262,548	71,409,125	76,715,905
18	Operating	19,897,367	18,185,844	16,546,200	9,739,277	15,322,760	16,134,485
19	Interfund Charges	18,098,064	21,330,249	23,955,722	18,264,678	23,955,715	23,616,824
20	Capital Outlay	1,764,136	1,793,622	-	83,459	132,360	30,000
21	Transfers Out	-	4,099,935	-	-	900,894	-
22	101 - Enhanced 911 Fund						
23	Revenue	\$ 3,995,391	\$ 4,275,348	\$ 4,300,970	\$ 2,898,601	\$ 4,300,970	\$ 4,679,966
24	Charges for Services	3,918,310	4,126,132	4,275,293	2,881,015	4,275,293	4,646,821
25	Tax Revenue	(61,766)	(72,630)	(83,599)	(57,711)	(83,599)	(76,132)
26	Interest Revenue	138,847	221,847	109,276	75,298	109,276	109,276
27	Expenses	\$ 2,922,097	\$ 3,201,046	\$ 3,488,155	-	\$ 3,742,836	\$ 6,985,648
28	Transfers Out	2,922,097	3,201,046	3,488,155	-	3,742,836	6,985,648
29	102 - Visit Grand Junction Fund						
30	Revenue	\$ 4,403,175	\$ 4,527,732	\$ 4,968,546	\$ 3,159,861	\$ 4,487,488	\$ 4,601,533
31	Charges for Services	-	-	13,300	-	-	12,250
32	Other Revenue	157	-	-	-	-	-
33	Tax Revenue	3,324,105	3,461,597	3,749,703	2,433,369	3,488,091	3,599,054
34	Interest Revenue	58,476	44,399	5,061	2,805	5,061	5,061
35	Transfers In	1,020,436	1,021,736	1,200,482	723,686	994,336	985,168
36	Expenses	\$ 4,838,466	\$ 5,424,374	\$ 5,110,054	\$ 2,129,682	\$ 4,703,324	\$ 4,621,950
37	Contingency	-	-	-	-	-	150,000
38	Labor and Benefits	465,305	584,330	649,571	443,439	661,042	919,907
39	Operating	3,889,971	4,365,057	4,008,294	1,537,133	3,610,511	3,116,003
40	Interfund Charges	283,189	254,987	232,188	149,110	211,771	216,040
41	Transfers Out	200,000	220,000	220,000	-	220,000	220,000
42	104 - Community Development Block Grant Fund						
43	Revenue	\$ 452,662	\$ 504,093	\$ 499,552	\$ 41,438	\$ 925,432	\$ 611,101
44	Intergovernmental	452,662	504,093	499,552	41,438	925,432	611,101
45	Expenses	\$ 452,662	\$ 504,093	\$ 499,552	\$ 31,189	\$ 925,432	\$ 611,101
46	Operating	313,209	157,691	238,561	31,189	271,413	279,564
47	Transfers Out	139,453	346,402	260,991	-	654,019	331,537
48	105 - Parkland Expansion Fund						
49	Revenue	\$ 997,452	\$ 1,292,972	\$ 1,160,227	\$ 531,482	\$ 1,160,227	\$ 728,349
50	Charges for Services	965,981	1,226,866	1,150,632	527,551	1,150,632	718,349
51	Fines	1,923	1,495	-	1,166	-	-
52	Interest Revenue	29,548	64,611	9,595	2,765	9,595	10,000
53	Expenses	\$ 75,773	\$ 2,550,830	\$ 509,792	-	\$ 509,792	\$ 1,466,292
54	Transfers Out	75,773	2,550,830	509,792	-	509,792	1,466,292
55	106 - Lodging Tax Share Fund						
56	Revenue	\$ 2,349,089	\$ 2,466,204	\$ 2,893,157	\$ 1,738,533	\$ 2,398,406	\$ 2,376,403
57	Tax Revenue	2,334,967	2,452,487	2,881,157	1,736,847	2,386,406	2,364,403
58	Interest Revenue	14,121	13,717	12,000	1,686	12,000	12,000
59	Expenses	\$ 2,449,046	\$ 2,452,166	\$ 2,881,157	\$ 1,927,553	\$ 2,386,406	\$ 2,364,403
60	Operating	1,428,610	1,430,430	1,680,675	1,203,867	1,392,070	1,379,235

61	Transfers Out	1,020,436	1,021,736	1,200,482	723,686	994,336	985,168
62	107 - First Responder Tax Fund						
63	Revenue	\$ 14,555,167	\$ 15,544,749	\$ 13,507,942	\$ 10,285,334	\$ 13,311,707	\$ 14,806,514
64	Intergovernmental	2,046,924	2,188,202	12,504	341,521	12,504	12,504
65	Other Revenue	1	-	-	-	-	-
66	Tax Revenue	12,241,052	13,032,664	13,329,660	9,890,406	13,133,425	13,628,232
67	Interest Revenue	267,190	323,883	165,778	53,407	165,778	165,778
68	Transfers In	-	-	-	-	-	1,000,000
69	Expenses	\$ 12,521,972	\$ 21,332,888	\$ 14,537,709	\$ 9,074,795	\$ 14,537,707	\$ 16,614,490
70	Labor and Benefits	7,270,276	8,897,916	11,288,887	7,183,510	11,288,881	13,389,410
71	Operating	564,289	282,395	995,572	478,142	995,573	752,277
72	Interfund Charges	983,176	1,298,367	1,864,283	1,354,701	1,864,285	1,674,645
73	Capital Outlay	1,209,774	479,086	-	58,442	-	415,000
74	Transfers Out	2,494,457	10,375,123	388,968	-	388,968	383,159
75	110 - Conservation Trust Fund						
76	Revenue	\$ 943,305	\$ 845,462	\$ 882,448	\$ 585,287	\$ 882,448	\$ 809,575
77	Intergovernmental	940,676	830,488	878,779	583,829	878,779	794,575
78	Interest Revenue	2,629	14,974	3,669	1,457	3,669	15,000
79	Expenses	\$ 940,194	\$ 890,748	\$ 600,782	-	\$ 600,782	\$ 1,128,794
80	Transfers Out	940,194	890,748	600,782	-	600,782	1,128,794
81	111 - Cannabis Tax Fund						
82	Revenue	\$ 169,178	\$ 1,499,684	\$ 1,454,784	\$ 1,366,300	\$ 1,454,784	\$ 1,808,324
83	License and Permits	75,572	58,500	50,000	75,000	50,000	50,000
84	Tax Revenue	91,706	1,416,126	1,363,089	1,271,787	1,363,089	1,733,266
85	Interest Revenue	1,901	25,058	41,695	19,513	41,695	25,058
86	Expenses	\$ 113,364	\$ 132,767	\$ 147,362	\$ 1,328	\$ 147,362	\$ 1,756,193
87	Operating	-	-	-	1,328	-	-
88	Transfers Out	113,364	132,767	147,362	-	147,362	1,756,193
89	114 - American Rescue Plan Fund						
90	Revenue	\$ 5,725,449	\$ 2,111,677	-	\$ 16,571	-	-
91	Intergovernmental	5,539,536	2,002,157	-	-	-	-
92	Interest Revenue	185,913	109,520	-	16,571	-	-
93	Expenses	\$ 5,656,113	\$ 2,103,981	-	-	\$ 1,555,785	-
94	Operating	5,656,113	-	-	-	-	-
95	Transfers Out	-	2,103,981	-	-	1,555,785	-
96	115 - Public Safety Impact Fee Fund						
97	Revenue	\$ 458,930	\$ 813,264	\$ 723,603	\$ 447,581	\$ 723,603	\$ 723,603
98	Charges for Services	441,363	774,697	705,351	429,097	705,351	705,351
99	Interest Revenue	17,567	38,567	18,252	18,484	18,252	18,252
100	Expenses	-	-	-	-	-	\$ 470,000
101	Transfers Out	-	-	-	-	-	470,000
102	116 - Community Recreation Center Tax Fund						
103	Revenue	\$ 1,398,280	\$ 3,720,748	\$ 3,732,166	\$ 2,801,837	\$ 3,679,149	\$ 4,699,028
104	Charges for Services	-	-	-	-	-	705,011
105	License and Permits	-	-	-	-	-	38,000
106	Tax Revenue	1,388,319	3,649,241	3,732,166	2,769,314	3,679,149	3,846,555
107	Interest Revenue	9,961	71,507	-	32,523	-	-
108	Lease Revenue	-	-	-	-	-	109,462
109	Expenses	\$ 1,100,707	\$ 1,773,698	\$ 4,693,612	\$ 110,558	\$ 4,693,615	\$ 5,664,605
110	Labor and Benefits	-	48,944	367,722	60,072	367,725	1,600,640
111	Operating	-	4,089	-	-	-	589,042
112	Interfund Charges	-	-	75,559	50,486	75,558	811,605
113	Transfers Out	1,100,707	1,720,665	4,250,332	-	4,250,332	2,663,317
114	201 - Sales Tax Capital Improvements Fund						
115	Revenue	\$ 21,328,661	\$ 39,390,002	\$ 22,296,825	\$ 19,658,911	\$ 32,166,188	\$ 33,838,201
116	Charges for Services	-	244,061	-	83,263	-	-
117	License and Permits	8,628	6,276	-	3,888	-	-
118	Special Assessments	5,316	130,485	-	1,366	-	-
119	Intergovernmental	579,142	1,302,145	200,000	3,936,522	7,692,031	6,875,200
120	Contributions	410,000	200,000	1,214,300	1,000,369	1,864,300	1,160,000
121	Other Revenue	52,949	43,248	-	-	-	-
122	Sale of Capital Assets	-	907,835	-	-	-	500,000
123	Debt Proceeds	-	-	-	-	-	2,000,000
124	Tax Revenue	18,078,836	19,253,210	19,993,751	14,632,726	19,471,376	20,382,727
125	Interest Revenue	416,046	142,026	-	777	-	-
126	Transfers In	1,777,744	17,160,715	888,774	-	3,138,481	2,920,274
127	Expenses	\$ 25,568,637	\$ 33,655,227	\$ 29,168,394	\$ 18,599,086	\$ 45,819,218	\$ 35,706,589
128	Operating	4,118,655	5,716,708	7,492,235	2,205,891	7,492,235	3,345,919
129	Capital Outlay	15,213,366	22,344,177	17,000,255	16,393,195	33,155,079	24,441,323

130	Transfers Out		6,236,617	5,594,342	4,675,904	-	5,171,904	7,919,347
131	202 - Storm Drainage Development Fund							
132	Revenue		\$ 4,939	\$ 6,817	\$ 200,000	\$ 17,418	\$ 253,000	\$ 21,000
133	Charges for Services		4,939	6,817	-	17,418	-	21,000
134	Contributions		-	-	200,000	-	180,000	-
135	Transfers In		-	-	-	-	73,000	-
136	Expenses		\$ 60,898	\$ 206,943	\$ 270,000	\$ 62,404	\$ 450,000	\$ 96,000
137	Operating		7,229	-	-	28,721	-	-
138	Capital Outlay		53,669	206,943	270,000	33,683	450,000	96,000
139	204 - Major Projects Fund							
140	Revenue		\$ 1,102,187	\$ 78,765,234	\$ 1,500,000	\$ 3,539,621	\$ 5,358,588	\$ 1,631,000
141	Intergovernmental		-	174,431	-	894,649	825,569	-
142	Contributions		-	1,500,000	1,500,000	1,500,000	3,054,000	1,631,000
143	Debt Proceeds		-	74,106,729	-	-	-	-
144	Interest Revenue		1,480	2,289,868	-	1,144,972	1,479,019	-
145	Transfers In		1,100,707	694,206	-	-	-	-
146	Expenses		\$ 1,102,187	\$ 16,446,801	\$ 56,068,693	\$ 28,958,060	\$ 43,023,000	\$ 25,740,000
147	Operating		-	402,580	-	-	-	-
148	Capital Outlay		1,102,187	15,544,221	56,068,693	28,958,060	42,950,000	25,740,000
149	Transfers Out		-	500,000	-	-	73,000	-
150	207 - Transportation Capacity Fund							
151	Revenue		\$ 3,099,723	\$ 4,079,635	\$ 24,036,527	\$ 3,312,274	\$ 24,536,527	\$ 7,756,527
152	Charges for Services		2,114,936	3,010,576	2,636,527	2,112,765	2,636,527	2,636,527
153	Intergovernmental		48,842	328,337	1,000,000	779,931	1,500,000	4,000,000
154	Contributions		-	-	-	-	-	720,000
155	Debt Proceeds		-	-	20,000,000	-	20,000,000	-
156	Interest Revenue		935,945	740,723	400,000	419,578	400,000	400,000
157	Expenses		\$ 18,872,202	\$ 15,072,687	\$ 27,650,000	\$ 5,504,703	\$ 15,800,268	\$ 27,435,437
158	Labor and Benefits		-	-	-	22,327	-	-
159	Operating		47,031	155,436	200,000	165,699	200,000	-
160	Capital Outlay		18,625,172	14,917,250	27,450,000	5,316,678	15,600,268	27,435,437
161	Transfers Out		200,000	-	-	-	-	-
162	301 - Water Fund							
163	Revenue		\$ 22,434,270	\$ 11,775,676	\$ 12,843,613	\$ 9,136,989	\$ 12,851,319	\$ 17,009,649
164	Charges for Services		9,041,470	9,691,642	10,114,400	7,975,087	10,114,400	11,442,000
165	License and Permits		71,604	72,725	70,000	99,867	70,000	120,000
166	Interfund Revenue		863,681	1,051,052	1,349,545	781,252	1,349,545	1,402,745
167	Intergovernmental		505,163	256,370	935,000	5,104	935,000	-
168	Contributions		-	-	20,000	1,250	20,000	-
169	Other Revenue		18,578	11,684	45,000	21,332	45,000	40,000
170	Debt Proceeds		11,725,402	399,763	200,000	159,436	207,706	3,890,000
171	Interest Revenue		150,337	177,922	46,840	65,660	46,840	49,484
172	Lease Revenue		58,037	114,517	62,828	28,004	62,828	65,420
173	Expenses		\$ 12,678,240	\$ 13,056,543	\$ 14,753,877	\$ 8,792,820	\$ 17,366,595	\$ 17,414,851
174	Labor and Benefits		3,585,254	4,217,231	5,303,611	3,207,489	5,303,611	5,576,791
175	Operating		1,291,622	1,371,456	3,008,382	1,102,840	3,008,382	2,387,608
176	Interfund Charges		1,827,940	1,975,851	2,390,728	1,872,049	2,390,726	2,411,518
177	Capital Outlay		5,587,612	4,514,655	2,795,000	2,259,875	5,407,720	5,650,000
178	Debt Service		385,812	977,349	1,256,156	350,567	1,256,156	1,388,934
179	302 - Solid Waste Fund							
180	Revenue		\$ 6,032,190	\$ 7,609,300	\$ 7,857,317	\$ 24,068,117	\$ 26,172,517	\$ 8,352,448
181	Charges for Services		5,696,994	6,866,288	7,762,647	5,944,132	7,762,647	8,176,028
182	License and Permits		208,550	150,867	68,250	84,201	68,250	150,000
183	Intergovernmental		73,552	540,646	-	15,000	315,470	-
184	Other Revenue		8	(20)	-	982	-	-
185	Debt Proceeds		-	-	-	18,000,000	18,000,000	-
186	Tax Revenue		-	-	-	-	(270)	-
187	Interest Revenue		53,087	51,519	26,420	23,802	26,420	26,420
188	Expenses		\$ 6,003,754	\$ 7,843,114	\$ 7,915,046	\$ 14,994,621	\$ 27,993,940	\$ 8,266,000
189	Labor and Benefits		2,187,502	2,705,152	3,080,734	2,159,568	3,080,735	3,308,154
190	Operating		1,680,243	2,023,505	1,502,836	762,906	1,502,836	1,354,119
191	Interfund Charges		1,867,501	2,373,136	2,676,476	2,121,370	2,676,475	2,948,727
192	Capital Outlay		48,508	521,321	435,000	9,752,527	20,513,894	435,000
193	Debt Service		-	-	-	198,250	-	-
194	Transfers Out		220,000	220,000	220,000	-	220,000	220,000
195	305 - Golf Courses Fund							
196	Revenue		\$ 2,592,758	\$ 2,886,221	\$ 3,366,285	\$ 2,291,005	\$ 3,141,285	\$ 3,085,150
197	Charges for Services		1,828,085	2,125,107	2,464,400	1,754,553	2,239,400	2,329,150
198	License and Permits		155,113	159,942	172,500	145,668	172,500	175,000

199	Other Revenue	67,600	20,827	117,000	13,241	117,000	13,000
200	Interest Revenue	9,167	5,651	9,985	3,679	9,985	-
201	Lease Revenue	412,793	454,693	482,400	373,865	482,400	448,000
202	Transfers In	120,000	120,000	120,000	-	120,000	120,000
203	Expenses	\$ 2,669,403	\$ 2,949,386	\$ 3,126,417	\$ 2,180,842	\$ 3,126,414	\$ 3,287,703
204	Contingency	-	-	100,000	-	100,000	-
205	Labor and Benefits	979,214	1,024,795	1,149,139	845,405	1,149,136	1,194,239
206	Operating	904,703	1,078,699	1,026,170	730,565	1,026,170	1,087,790
207	Interfund Charges	697,689	728,496	763,310	604,871	763,310	767,876
208	Capital Outlay	-	29,599	-	-	-	150,000
209	Debt Service	87,797	87,797	87,798	-	87,798	87,797
210	308 - Parking Fund						
211	Revenue	\$ 767,532	\$ 984,976	\$ 1,198,384	\$ 710,990	\$ 1,198,384	\$ 1,186,984
212	Charges for Services	158,574	224,788	235,000	432,838	235,000	766,600
213	License and Permits	385,398	467,851	570,000	77,610	570,000	155,000
214	Special Assessments	35,550	2,350	-	-	-	-
215	Fines	165,903	270,590	378,000	184,800	378,000	250,000
216	Other Revenue	40	(360)	4,788	7,770	4,788	4,788
217	Interest Revenue	19,157	14,567	10,596	558	10,596	10,596
218	Lease Revenue	2,910	5,190	-	7,415	-	-
219	Expenses	\$ 814,026	\$ 1,537,307	\$ 1,124,503	\$ 640,729	\$ 1,124,502	\$ 1,187,067
220	Labor and Benefits	261,175	488,713	463,870	356,593	463,870	498,765
221	Operating	177,783	174,179	253,710	157,938	253,710	254,340
222	Interfund Charges	131,301	152,559	163,155	126,198	163,154	190,195
223	Capital Outlay	-	476,098	-	-	-	-
224	Debt Service	243,767	243,767	243,768	-	243,768	243,767
225	Transfers Out	-	1,991	-	-	-	-
226	309 - Irrigation Fund						
227	Revenue	\$ 363,557	\$ 398,564	\$ 391,518	\$ 335,058	\$ 391,518	\$ 461,124
228	Charges for Services	357,190	391,746	387,185	331,721	387,185	456,791
229	Debt Proceeds	1,875	1,141	900	887	900	900
230	Interest Revenue	4,493	5,677	3,433	2,451	3,433	3,433
231	Expenses	\$ 422,904	\$ 356,789	\$ 397,417	\$ 262,415	\$ 397,415	\$ 658,834
232	Labor and Benefits	124,960	134,039	155,153	115,899	155,151	169,957
233	Operating	44,792	31,220	37,650	9,715	37,650	61,200
234	Interfund Charges	170,833	143,721	163,451	130,940	163,452	211,515
235	Capital Outlay	66,158	31,647	25,000	5,862	25,000	200,000
236	Debt Service	16,162	16,162	16,162	-	16,162	16,162
237	401 - Information Technology Fund						
238	Revenue	\$ 10,432,710	\$ 12,725,903	\$ 16,046,937	\$ 11,022,382	\$ 16,542,936	\$ 14,528,506
239	License and Permits	-	16,800	16,800	15,275	16,800	7,200
240	Interfund Revenue	10,401,664	12,530,472	16,006,455	11,005,861	16,006,454	14,497,624
241	Interest Revenue	31,045	53,631	23,682	1,246	23,682	23,682
242	Lease Revenue	-	125,000	-	-	-	-
243	Transfers In	-	-	-	-	496,000	-
244	Expenses	\$ 10,064,763	\$ 10,971,824	\$ 16,321,937	\$ 12,761,434	\$ 17,570,535	\$ 16,828,113
245	Labor and Benefits	3,182,428	3,588,703	3,896,375	2,806,295	3,896,374	4,123,623
246	Operating	5,385,101	6,491,849	12,249,341	8,470,167	12,249,341	12,139,926
247	Interfund Charges	78,212	117,359	126,220	97,304	126,220	128,564
248	Capital Outlay	1,419,022	773,913	50,000	1,387,667	1,298,600	436,000
249	402 - Equipment Fund						
250	Revenue	\$ 8,631,728	\$ 9,849,321	\$ 10,983,482	\$ 8,373,421	\$ 10,983,483	\$ 11,392,973
251	Charges for Services	1,187,429	1,100,675	1,541,952	751,915	1,541,953	1,401,703
252	Interfund Revenue	6,879,275	8,087,782	9,174,258	7,474,802	9,174,258	9,738,998
253	Other Revenue	209,408	151,346	201,500	1,979	201,500	186,500
254	Sale of Capital Assets	83,718	293,494	50,000	83,894	50,000	50,000
255	Interest Revenue	190,316	216,025	15,772	60,831	15,772	15,772
256	Transfers In	81,582	-	-	-	-	-
257	Expenses	\$ 8,255,960	\$ 9,872,234	\$ 10,854,498	\$ 8,140,953	\$ 14,423,829	\$ 12,185,169
258	Contingency	-	-	250,000	-	250,000	-
259	Labor and Benefits	1,407,855	1,658,561	2,040,465	1,312,057	2,040,466	2,078,655
260	Operating	3,177,923	3,298,374	3,558,693	2,169,158	3,558,693	3,867,226
261	Interfund Charges	681,018	599,924	517,959	405,064	517,959	484,778
262	Capital Outlay	2,989,164	4,315,375	4,487,382	4,254,674	8,056,711	5,754,510
263	405 - Communications Center Fund						
264	Revenue	\$ 8,064,285	\$ 8,717,528	\$ 9,433,061	\$ 5,154,569	\$ 9,687,742	\$ 13,300,664
265	Charges for Services	2,375,140	2,562,845	2,806,522	2,123,153	2,806,522	2,971,576
266	Interfund Revenue	3,104,320	3,309,196	3,527,715	2,939,763	3,527,715	3,730,526
267	Intergovernmental	-	-	-	7,625	-	-

268	Other Revenue		750	750	-	-	-	-
269	Interest Revenue		41,581	21,714	20,069	15,479	20,069	21,714
270	Lease Revenue		91,200	91,200	90,600	68,550	90,600	91,200
271	Transfers In		2,451,295	2,731,823	2,988,155	-	3,242,836	6,485,648
272	Expenses	\$	7,455,508	\$ 8,701,909	\$ 10,077,856	\$ 6,501,679	\$ 10,370,538	\$ 13,870,006
273	Labor and Benefits		5,026,900	5,396,419	6,428,956	4,127,706	6,428,957	7,008,808
274	Operating		382,219	342,224	372,510	260,254	372,510	356,010
275	Interfund Charges		1,661,440	2,141,742	2,763,450	1,956,535	2,763,449	2,840,548
276	Capital Outlay		384,950	821,524	512,940	157,183	805,622	3,664,640
277	406 - Facilities Management Fund							
278	Revenue	\$	4,143,783	\$ 4,236,075	\$ 3,450,995	\$ 2,825,341	\$ 3,450,995	\$ 6,051,226
279	Interfund Revenue		4,118,698	4,207,251	3,382,196	2,818,496	3,382,196	4,421,306
280	Contributions		-	-	-	-	-	25,000
281	Other Revenue		7,169	903	46,214	5,011	46,214	71,267
282	Interest Revenue		(1,976)	6,160	1,653	(2,225)	1,653	1,653
283	Lease Revenue		19,893	21,760	20,932	4,060	20,932	32,000
284	Transfers In		-	-	-	-	-	1,500,000
285	Expenses	\$	4,132,043	\$ 4,035,280	\$ 3,528,801	\$ 2,389,698	\$ 3,528,800	\$ 6,174,337
286	Contingency		-	-	75,000	-	75,000	-
287	Labor and Benefits		823,699	899,091	1,055,474	709,812	1,055,473	1,442,226
288	Operating		2,999,440	2,781,763	1,983,899	1,369,001	1,983,899	2,880,664
289	Interfund Charges		308,904	353,053	414,429	307,956	414,428	351,447
290	Capital Outlay		-	1,373	-	2,929	-	1,500,000
291	440 - Insurance							
292	Revenue	\$	19,139,273	\$ 22,977,660	\$ 26,900,755	\$ 19,260,220	\$ 26,900,754	\$ 28,766,396
293	Charges for Services		-	579,492	775,000	361,931	775,000	500,000
294	Interfund Revenue		18,054,730	20,750,116	25,679,048	18,540,153	25,679,048	27,736,411
295	Contributions		176,373	145,419	119,016	46,674	119,016	105,792
296	Other Revenue		333,581	40,466	6,000	37,825	6,000	6,000
297	Debt Proceeds		270,363	269,593	237,471	203,556	237,470	333,973
298	Interest Revenue		129,226	192,574	84,220	70,082	84,220	84,220
299	Transfers In		175,000	1,000,000	-	-	-	-
300	Expenses	\$	18,502,028	\$ 23,128,515	\$ 25,743,723	\$ 15,009,181	\$ 25,743,725	\$ 29,462,734
301	Labor and Benefits		1,715,413	709,666	712,948	555,969	712,948	716,240
302	Operating		16,400,375	22,218,994	24,948,004	14,386,371	24,948,005	28,670,449
303	Interfund Charges		24,000	66,021	82,771	55,523	82,772	76,044
304	Capital Outlay		187,240	133,834	-	11,318	-	-
305	Transfers Out		175,000	-	-	-	-	-
306	610 - General Debt Service Fund							
307	Revenue	\$	6,295,135	\$ 7,595,007	\$ 9,206,236	-	\$ 9,206,236	\$ 9,952,553
308	Interest Revenue		1,207	-	-	-	-	-
309	Transfers In		6,293,928	7,595,007	9,206,236	-	9,206,236	9,952,553
310	Expenses	\$	6,294,927	\$ 7,593,506	\$ 9,206,236	\$ 7,713,985	\$ 9,206,236	\$ 9,952,553
311	Operating		3,000	3,000	3,500	3,500	3,500	4,000
312	Debt Service		6,291,927	7,590,506	9,202,736	7,710,485	9,202,736	9,948,553
313	614 - Grand Junction Public Finance Corporation Fund							
314	Revenue	\$	696,164	\$ 705,206	\$ 701,800	\$ 401,910	\$ 701,800	\$ 679,812
315	Contributions		400,000	400,000	400,000	400,000	400,000	400,000
316	Interest Revenue		4,952	6,206	-	1,910	-	-
317	Transfers In		291,212	299,000	301,800	-	301,800	279,812
318	Expenses	\$	699,800	\$ 699,000	\$ 701,800	\$ 192,150	\$ 701,800	\$ 699,000
319	Operating		1,500	2,500	2,500	2,500	2,500	2,500
320	Debt Service		698,300	696,500	699,300	189,650	699,300	696,500
321	900 - Joint Sewer Systems							
322	Revenue	\$	19,788,571	\$ 88,987,148	\$ 21,755,575	\$ 16,969,192	\$ 23,726,704	\$ 51,501,709
323	Charges for Services		15,471,162	16,735,962	18,066,005	13,537,918	18,066,005	20,662,652
324	Interfund Revenue		89,276	83,765	195,000	9,171	195,000	195,000
325	Special Assessments		2,574	3,861	-	-	-	-
326	Fines		9,000	-	1,000	-	1,000	1,000
327	Intergovernmental		798	-	-	-	-	-
328	Other Revenue		39,022	95,573	118,600	98,698	118,600	276,350
329	Debt Proceeds		2,993,132	68,974,995	2,550,240	1,998,993	2,550,240	28,516,200
330	Interest Revenue		1,183,606	3,092,992	824,730	1,324,412	2,795,859	1,850,507
331	Expenses	\$	23,123,543	\$ 43,348,362	\$ 69,894,431	\$ 33,315,665	\$ 99,135,580	\$ 36,443,707
332	Labor and Benefits		4,145,280	4,240,840	5,450,750	3,180,516	5,450,747	5,616,436
333	Operating		2,172,156	2,840,540	3,994,613	2,069,105	3,994,613	4,183,492
334	Interfund Charges		3,144,519	3,455,399	2,842,541	2,350,905	2,842,540	2,835,779
335	Capital Outlay		13,041,497	30,017,007	53,855,777	24,317,263	83,096,930	20,060,000
336	Debt Service		620,091	2,794,577	3,750,750	1,397,875	3,750,750	3,748,000



2026 Recommended Capital Projects List
City Council Workshop
October 6, 2025

<i>Line Ref #</i>	<i>Department</i>	<i>Project Title</i>	<i>2026 Recommended Budget</i>
201 - Sales Tax Capital Improvements Fund			
1	Community Development	Salt Flats Infrastructure	\$ 1,250,000
Total Community Development			\$ 1,250,000
2	Engineering & Transportation	North Avenue Enhanced Transit Corridor	\$ 7,097,000
3	Engineering & Transportation	Ranchman's Ditch Trail	1,107,903
4	Engineering & Transportation	22 1/2 Road Path Construction at Broadway Elementary	134,000
5	Engineering & Transportation	Traffic Signal Upgrades	295,050
6	Engineering & Transportation	Colorado River Levee Renovations	95,870
7	Engineering & Transportation	Contract Street Maintenance	3,747,000
8	Engineering & Transportation	Riverside Parkway at Highway 50 Retaining Wall	1,000,000
9	Engineering & Transportation	Curb, Gutter, and Sidewalk Safety Repairs	441,000
10	Engineering & Transportation	Traffic Safety Improvements	140,000
11	Engineering & Transportation	SRTS - Hermosa Ave. Sidewalk 12th St. to 13 St	160,000
12	Engineering & Transportation	Patterson Improvements at Matchett Park	1,000,000
13	Engineering & Transportation	SRTS - Ella Street Improvements	40,000
14	Engineering & Transportation	4th Street Improvements (Ute Ave to Pitkin Ave)	782,000
15	Engineering & Transportation	12th Street Medians & Crosswalk (CMU)	200,000
16	Engineering & Transportation	Bridge Replacement - South Broadway over Limekiln Gulch	100,000
Total Engineering and Transportation			\$ 16,339,823
17	General Services	Street Maintenance – Chipseal and Crack Fill (self-performed)	\$ 1,365,000
Total General Services			\$ 1,365,000
18	Police	Police Department Annex	\$ 2,000,000
19	Police	BearCat Tactical Vehicle	470,000
Total Police			\$ 2,470,000
20	Parks and Recreation	Trails - Asphalt Trail Replacements	\$ 320,000
21	Parks and Recreation	Water Conservation Projects - Turf to Native	75,000
22	Parks and Recreation	Stadium Improvements	625,000
23	Parks and Recreation	Playground Repair	75,000
24	Parks and Recreation	Botanical Gardens Renovation and Greenhouses	162,500
25	Parks and Recreation	Canyon View Tennis Court Improvements	275,000
26	Parks and Recreation	Lilac Park Renovation	80,000
27	Parks and Recreation	Canyon View Tennis Court Resurfacing	375,000
28	Parks and Recreation	Canyon View Pumphouse Replacement	719,000
29	Parks and Recreation	Lincoln Park Pool Slide Gel Coat	200,000
30	Parks and Recreation	Emerson Park Landscape Modification	50,000
31	Parks and Recreation	Paradise Hills Pump House	60,000
Total Parks and Recreation			\$ 3,016,500
Total 0.75% Sales Tax Capital Fund Projects			\$ 24,441,323
202 - Storm Drainage Development Fund			
32	Engineering & Transportation	Drainage System Improvements	\$ 21,000
33	Engineering & Transportation	Walnut Ave & 1st St Drain Improvements	75,000
Total Drainage Fund Projects			\$ 96,000
204 - Major Projects Fund			
34	Parks and Recreation	Community Recreation Center Construction	\$ 23,300,000
35	Parks and Recreation	Community Recreation Center Outside Project	2,440,000
Total Major Projects Capital Fund Projects			\$ 25,740,000
207 - Transportation Capacity Fund			
36	Engineering & Transportation	B 1/2 Road, 29 Road to 29 1/2 Road	\$ 350,000
37	Engineering & Transportation	Four Canyons Parkway, Market to Patterson	12,000,000



2026 Recommended Capital Projects List
City Council Workshop
October 6, 2025

<i>Line Ref #</i>	<i>Department</i>	<i>Project Title</i>	2026 Recommended Budget
38	Engineering & Transportation	D 1/2 Road, 29 to 30 Road	6,000,000
39	Engineering & Transportation	Riverside Parkway at 9th Street Turn Lane	120,000
40	Engineering & Transportation	Crosby Avenue, 25 1/2 Road to Main Street	2,462,699
41	Engineering & Transportation	Highway 50 at Palmer Street Intersection Improvements	562,738
42	Engineering & Transportation	Patterson Capacity Improvements	450,000
43	Engineering & Transportation	Riverside Parkway at Deseo Drive Intersection Improvements	550,000
44	Engineering & Transportation	29 Road (F Rd to G Rd)	3,440,000
45	Engineering & Transportation	Redlands360 - 23 Rd & Hwy 340 Roundabout	1,200,000
46	Engineering & Transportation	Redlands360 - 23 Road (Hwy 340 to S. Broadway)	300,000
Total Transportation Capacity Capital Projects \$			27,435,437
301 - Water Fund			
47	Utilities - Water	Gunnison River Infrastructure	\$ 500,000
48	Utilities - Water	Lead Water Line Replacements	100,000
49	Utilities - Water	Water Rights Infrastructure Development	100,000
50	Utilities - Water	Linden Ave Waterline Phase 2	1,300,000
51	Utilities - Water	UPRR Waterline Crossing to Crosby Ave	500,000
52	Utilities - Water	CDOT I-70B 4th to 6th Street Waterline	1,290,000
53	Utilities - Water	Waterline Replacement on Aspen St, Palisade St, and Glenwood Dr.	400,000
54	Utilities - Water	Juniata Enlarged Ditch Piping	400,000
55	Utilities - Water	South Water Tank Painting	1,000,000
Total Water Projects \$			5,590,000
302 - Solid Waste Fund			
56	General Services	New Refuse Truck for Recycling Pickup	\$ 435,000
Total Solid Waste Projects \$			435,000
305 - Golf Fund			
57	General Services	Irrigation Pond Dredging	\$ 150,000
Total Golf Projects \$			150,000
309 - Irrigation Fund			
58	Utilities - Water	Ridges Primary Pump MCC Replacement	\$ 200,000
Total Ridges Irrigation Projects \$			200,000
401 - Information Technology Fund			
59	Information Technology	Storage Replacements	\$ 50,000
60	Information Technology	Infrastructure Replacements	136,000
61	Information Technology	Document Records Management System replacement.	250,000
Total Information Technology Projects \$			436,000
402 - Equipment Fund			
62	General Services	Annual Fleet Replacement	\$ 4,678,960
63	General Services	Lifecycle replacement of (2) CNG Compressors	\$ 1,075,550
Total Equipment Fund Projects \$			5,754,510
405 - Communications Center Fund			
64	Police	9-1-1 Telephone Upgrade	\$ 364,640
65	Police	Tower Site Upgrades	200,000
66	Police	MCC 7500 Dispatch Console and Handheld Radio Replacements	3,100,000
Total Communications Center Projects \$			3,664,640
406 - Facilities Management Fund			
67	General Services	Facilities Systems Maintenance and Lifecycle Replacement	\$ 1,500,000
Total Facilities Management Projects \$			1,500,000



2026 Recommended Capital Projects List
City Council Workshop
October 6, 2025

			2026 Recommended Budget
Line Ref #	Department	Project Title	
900 - Joint Sewer Fund			
68	Utilities - Sewer	2026 Sewer Replacement Projects	\$ 4,000,000
69	Utilities - Sewer	Sewer Improvement Districts	1,000,000
70	Utilities - Sewer	Wastewater Treatment Plant Improvement and Asset Replacement	770,000
71	Utilities - Sewer	2027 Sewer Replacement Projects	520,000
72	Utilities - Sewer	Phase 2 Wastewater Treatment Plant Expansion	6,300,000
73	Utilities - Sewer	Wastewater Treatment Plant Admin Building	7,470,000
Total Sewer			\$ 20,060,000
TOTAL CAPITAL			\$ 115,502,910

**2026 Recommended Capital
Project Descriptions by Fund by Department
October 6, 2025**

201 – Sales Tax Capital Improvement Fund (.75% sales tax)

Community Development – Capital

1. **Salt Flats Infrastructure - \$ 1,250,000** This project is for Phase 2 of the required infrastructure which includes the extension of Gunnison Avenue and new north/south roads along with sanitary sewer, water and storm water utilities. The total estimated expense for the infrastructure is \$5.9 million with the vertical developers contributing the remainder of the funding along with future city CDBG funding. This project is funded by the 0.75% sales tax.

Engineering and Transportation – Capital

2. **North Avenue Enhanced Transit Corridor - \$ 7,097,000** In 2022, the City provided the matching funds for the Grand Valley Regional Transportation Planning Office's North Avenue Enhanced Transit corridor study. The study evaluated pedestrian access analysis, traffic safety analysis, bus stop amenities analysis, transit speed, and reliability analysis, a detailed review of transit signal prioritization, and multimodal path analysis. The study helped identify and prioritize a series of projects. This project will construct detached multi-modal sidewalks along the north side of North Avenue between 28 1/2 Road and I-70B as well as on the south side from 29 Road to I-70B. Design and right-of-way acquisition in 2025 (\$1,881,700) with construction in 2026. This project is funded by Federal Transportation Alternative Program (TAP) grant, State Transit Funds, State Multimodal Options Fund (MMOF) all administered by the Colorado Department of Transportation totaling \$6,835,200, and the remaining \$261,800 by 0.75% sales tax. Safe Streets for All (SS4A) grant will bring in an additional \$3.2 million if awarded to complete the full scope of the project.
3. **Ranchman's Ditch Trail - \$ 1,107,903** The City has been working with Grand Valley Irrigation Company on a section of the canal that could be used as a pilot project for trails on the canals. The selected reach is on Ranchman's Ditch which runs in large pipes along the south side of Patterson between 24 1/2 Road and 25 1/2 Road. Right of way was negotiated in 2025 for \$400,000. Construction is planned to be completed in 2026. This project is funded by the 0.75% sales tax.
4. **22 1/2 Road Path Construction at Broadway Elementary - \$ 134,000** The City is working with Mesa County and School District 51 on improving sidewalk/path infrastructure on 22 1/2 Road on the east side of Broadway Elementary after a recent ADA incident/complaint. The existing asphalt path has deteriorated with large cracks and the adjacent drainage channel provides less than ideal condition. The project would replace the existing path with 800 feet of 10-foot wide curb, gutter, and sidewalk. Other improvements are also included on Greenbelt and Foy Drives which will enable County participation in the project. This project is funded by the 0.75% sales tax.

**2026 Recommended Capital
Project Descriptions by Fund by Department
October 6, 2025**

- 5. Traffic Signal Upgrades - \$ 295,050** The City currently owns 52 traffic signals with electronic controllers of varying age and functionality and operates the 46 state highway signals inside the City limits under a maintenance contract. Upgrades to signal equipment are required for safety and compliance with Federal requirements. This is an ongoing replacement/upgrade program for traffic signal controllers and other equipment. Maintaining a replacement cycle for signal controllers and equipment is necessary, primarily because of the limited-service life of the equipment which is exposed to in-the-field conditions. It is also necessary to keep pace with current technology supporting traffic signal coordination, vehicle detection, and emergency pre-emption systems; all of which contribute to safer and less congested roadways. This project is funded by the 0.75% sales tax.
- 6. Colorado River Levee Renovations - \$ 95,870** The City of Grand Junction's levee was constructed in 1996 by the Army Corp of Engineers. It extends from the Union Pacific Railroad (UPRR) Railroad Bridge to the Las Colonias Amphitheater and protects most of the lower downtown. The Army Corp of Engineers deactivated the levee until several encroachments and culverts/discharge pipes could be corrected to meet current standards. This project will have City crews address the various encroachments and culvert modifications to bring the levee back into compliance. This project is funded by the 0.75% sales tax.
- 7. Contract Street Maintenance - \$ 3,747,000** Street Maintenance requires an ongoing annual commitment to maintain the City's \$340 million worth of street assets. A pavement management system is used to evaluate pavement quality and prioritize street maintenance needs. Parameters used to determine the pavement condition for major streets include ride quality, structural adequacy, and surface distress. The City is divided into 12 Street Maintenance Areas (SMAs) with an area scheduled to receive a chip seal each year. However, each of the streets in an SMA is analyzed for the proper treatment, whether that be a fog seal, chip seal, micro surface, overlay, or total reconstruction. A pavement management system is used to evaluate pavement quality and prioritize street maintenance needs. In 2026, the City's street maintenance efforts will include: Contract Street Maintenance \$3,747,000 – The annual program includes contracting for street maintenance using treatments such as hot mix asphalt overlays, asphalt patching, high-density mineral bond (HA5), and street reconstructions. This work is bid and contracted out. For 2025, C 1/2 Road from 27 1/2 to 29 Road is proposed for minor reconstruction in partnership with Mesa County and developer of gravel extraction operation. City will receive \$150,000 from the developer and \$300,000 from Mesa County. Remaining \$3,297,000 be funded by the 0.75% sales tax.

**2026 Recommended Capital
Project Descriptions by Fund by Department
October 6, 2025**

- 8. Riverside Parkway at Highway 50 Retaining Wall - \$ 1,000,000** The Riverside Parkway interchange was constructed with tall mechanically stabilized earth (MSE) walls. These walls have settled and moved over the last 15 years since it was constructed. While the walls are still currently safe, geotechnical investigations were conducted in summer 2024. Stabilization of the walls and fill will be completed in fall of 2025. In 2026, reconstruction of much of the curb, gutter, sidewalks, medians, and road surface is planned to repair the infrastructure damaged by the differential settlement. This project is funded by the 0.75% sales tax.
- 9. Curb, Gutter, and Sidewalk Safety Repairs - \$ 441,000** This program includes the replacement or repair of deteriorated or hazardous curbs, gutters, and sidewalks on City streets annually. It also includes replacement of curbs and gutters that do not properly drain. Tripping hazards on sidewalks are given the highest priority. Concrete replacement locations are determined from field surveys and community member complaints. Each location is rated and prioritized according to the type of problem and degree of hazard. The benefits include keeping curb, gutter, and sidewalks in a state of good repair providing a reliable surface for non-motorized users, and conveyance of stormwater without standing water. This project is funded by the 0.75% sales tax.
- 10. Traffic Safety Improvements - \$ 140,000** Annual Requests for Streetlights, Crosswalks, Traffic Calming, etc. There are two locations requesting streetlight and four crosswalk locations proposed. Traffic calming is associated with the Sherwood Park area west of Grand Junction High School to address speeding concerns. This project is funded by the 0.75% sales tax.
- 11. SRTS - Hermosa Ave. Sidewalk 12th St. to 13 St - \$ 160,000** Hermosa Ave between 12th and 13th was developed without sidewalks. Development to the north and east has constructed sidewalks. This Safe Routes to School project completes sidewalk along one side of Hermosa Ave and allows residents to the north and east a loop to walk. This project is funded by CDBG.
- 12. Patterson Improvements at Matchett Park - \$ 1,000,000** Intersection Improvements to include raised median to implement Patterson Access Management Plan, signalized pedestrian crossing, and sidewalk extension on south side of Patterson to Legends Way. This improvement is the result of a traffic study conducted in 2024 that informed this design. That study was triggered by the passing of the Community Recreation Center (CRC) and the anticipated high volume of traffic that is expected to generate. These improvements will help ensure safe and efficient access to Matchett Park and the coming CRC. This project is funded by the 0.75% sales tax.
- 13. SRTS - Ella Street Improvements - \$ 40,000** This Safe Routes to School project includes construction of 170 feet of sidewalk, curb, and gutter along Ella Street, which does not currently have sidewalks on either side of the street. This will provide pedestrian access to West Middle School. This project is funded by CDBG.

**2026 Recommended Capital
Project Descriptions by Fund by Department
October 6, 2025**

- 14. 4th Street Improvements (Ute Ave to Pitkin Ave) - \$ 782,000** This project is part of CDOT's I-70B Phase 7. The City's portion of the construction is \$782,000 as laid forth in the IGA and will reconstruct 4th Street from the alley north of Ute to the alley south of Pitkin. This project is funded by the 0.75% sales tax.
- 15. 12th Street Medians & Crosswalk (CMU) - \$ 200,000** This project is a partnership with CMU to construct additional medians and crosswalk north of Mesa Ave to serve the new student parking at the Albertson's site. This project is funded by the 0.75% sales tax.
- 16. Bridge Replacement - South Broadway over Limekiln Gulch - \$ 100,000** The bridge is functionally obsolete and currently load restricted. This project is for design only with construction funds proposed in 2027. Funded by the 0.75% sales tax.

General Services – Capital

- 17. Street Maintenance – Chipseal and Crack Fill (self-performed) - \$ 1,365,000**
Chipseal is a maintenance process for roads that helps protect and extend the life of asphalt pavement, playing a crucial role in maintaining a high Pavement Condition Index (PCI). Crack filling involves sealing existing cracks in the pavement to prevent water infiltration, which can cause further damage and deterioration. Patching involves repairing any significant defects or potholes in the road surface. The chipseal process applies a layer of hot liquid asphalt emulsion followed by aggregate chips and compaction. In some cases, an additional thin layer of diluted asphalt, known as a fog seal, is applied over the top of the chips to seal the surface and provide extra protection. Chipseal helps protect the asphalt from water damage, enhances skid resistance, and extends the life of the road. This cost-effective method ensures that roads remain in good condition, minimizing the need for more extensive and costly repairs in the future. This project is funded by the 0.75% sales tax.

Police – Capital

- 18. Police Department Annex- \$ 2,000,000** When the Police Department and Regional Communications Center moved into their current facility in 2012, the building was already fully utilized to meet existing needs, leaving no space for future growth. As the department expanded over time, it has been necessary to retrofit existing areas and operate out of remote locations leading to operational inefficiencies. The annex will provide the critical space needed for staff, equipment, and operations to grow in alignment with the city's needs. This \$2,000,000 will be used for the pre-construction and architectural phase of the project. With construction of an estimated \$33 million

2026 Recommended Capital Project Descriptions by Fund by Department October 6, 2025

facility in 2027. This project is planned to be funded with proceeds from the issuance of Certificates of Deposit.

- 19. BearCat Tactical Vehicle - \$ 470,000** The GJPD currently relies on a limited number of shared armored vehicles, creating delays and heightened risk when those resources are unavailable. This BearCat tactical vehicle will expand GJPD's ability to protect and extract civilians and officers from hostile situations. This project is funded by Police impact fees accumulated since 2022.

Parks and Recreation – Capital

- 20. Trails - Asphalt Trail Replacements - \$ 320,000** In 2023 the City had over 10.5 miles of asphalt trails over 25 years old and in various states of disrepair. Over the last three years, 5.4 miles will have been completed. Work proposed for 2026 includes various trail locations along the Ridges, South Camp, and Riverfront. This program that began in 2022 will utilize Project Team staff to replace trails with concrete. This project has been completed by City Staff and is proposed to be self-performed again in 2026. This project is funded by the 0.75% sales tax.
- 21. Water Conservation Projects - \$ 75,000** Several areas in the parks system have turf that has a very low level of utilization. To conserve water and save on maintenance resources while still preserving an attractive aesthetic, the parks department uses this funding to covert manicured turf areas to native areas. The native areas employ local florae including shrubs and trees, along with other attractive landscaping elements. This budget also supports the installation of infrastructure to achieve water-wise landscaping and to design larger conversions for future consideration. This project is funded by Parkland.
- 22. Stadium Improvements - \$ 625,000 (\$500,000 from partners).** For the past several years, the City has worked with the Stadium Partners and the Parks Improvement Advisory Board (PIAB) to improve the Lincoln Park Stadium. For 2025, PIAB paid \$214,300 and the City paid \$125,000 to replace the Sulpizio Field scoreboard, paint the A-D stands at Suplizio and replace the red rubber around the dugouts and infield at Suplizio. For 2026, the Parks Improvement Advisory Board voted to fund the concept design of the open plaza, currently underway. In anticipation of a project coalescing to be done before the JUCO tournament in 2026, the City is planning for this \$125,000 contribution to this improvement. This contribution is funded by Parkland.
- 23. Playground Repair - \$ 75,000** This is an annual effort to repair and replace needed components of the 25 playgrounds in the system. This is in addition to the replacement schedule shown in the 10 year budget. When repair is no longer an option using this annual repair budget, playground replacement is required particularly

**2026 Recommended Capital
Project Descriptions by Fund by Department
October 6, 2025**

when playground components are no longer manufactured. This project is funded by CTF.

- 24. Botanical Gardens Greenhouse - \$ 162,500** The Parks Recreation and Open Space Master Plan identified the renovation of the Botanic Gardens as a priority. The overall Master Plan as well as the full renovation is planned in the 10 year budget. This project funds a first of several greenhouses to be built at Las Colonias near the Botanical Gardens. This would meet the immediate need for the over 50,000 plants grown from seed. These plants are installed around the community in parks, rights-of-way and downtown. This first greenhouse construction avoids costly rental payments used to rent space on the far east side of the community. The current Botanic Gardens is owned by the City and operated by Strive, a non-profit serving adults with developmental disabilities. This project is funded by Parkland.
- 25. Canyon View Tennis and Baseball Parking Improvements - \$ 275,000** The eastern side of Canyon View still has a large gravel parking area, which leads to issues with cobbles being kicked up by speeding vehicles onto the tennis courts. This project paves the area between the four new northern tennis courts and the baseball field. It also installs safety netting to prevent baseballs from being hit into the vicinity of the new tennis courts. This project is funded \$265,000 by Parkland and \$10,000 by contributions.
- 26. Lilac Park Renovation - \$80,000** Lilac Park is currently undergoing a concept planning design process. All options have the primary goal of removal of water loving turf. Once design is complete, feasible improvements will be evaluated.
- 27. Canyon View Tennis Court Resurfacing - \$ 375,000** The original 12 tennis courts at Canyon View are in need of resurfacing. This is an essential maintenance task to ensure the longevity, quality and safety of court surfaces. It must be completed every 6 to 10 years, depending on wear and climate. This project is funded by CTF.
- 28. Canyon View Pumphouse Replacement - \$ 719,000** The Canyon View irrigation system has increasing burden on it with the addition of the 24 road landscape, Four Canyons phase I and Four Canyons phase II. To meet this increasing demand and to provide systems redundancy to protect the substantial assets at Canyon View, this is a necessary improvement. This project is funded by Parkland.
- 29. Lincoln Park Pool Slide Gel Coat - \$ 200,000** The Lincoln Park Pool slide is one of the most popular amenities at Lincoln Park. It requires a regular recoat to ensure safety and patron comfort. This is also needed in order to pass inspection. A gel coat has not been completed since the slide was installed in 2008. This maintenance work is recommended every 12 to 15 years. This project is funded by CTF.

**2026 Recommended Capital
Project Descriptions by Fund by Department
October 6, 2025**

- 30. Emerson Park Landscape Modification - \$ 50,000** Following the major renovation, the need for a landscape modification became apparent. This project converts some areas adjacent to the skate park from grass to xeric. This cost is only for materials and uses in-house labor as a winter 2026 project. This project is funded by CDBG.
- 31. Paradise Hills Pump House - \$ 60,000** CIRSA audit identified this as an issue. The current pumphouse is shared with the HOA. CIRSA wants the City to have its own, secure pumphouse. This project is funded by Parkland.

202 – Storm Drainage Development Fund

Engineering and Transportation- Capital

- 32. Drainage System Improvements - \$ 21,000** This project includes many small drainage improvements that address capacity issues. This is for materials only and is self-performed by City crews. This project is funded by the Storm Drainage Fund.
- 33. Walnut Ave & 1st St Drain Improvements - \$ 75,000** This project proposes to install additional inlet and storm drain pipe to reduce frequency and severity of flooding at this intersection. This project is funded by the Storm Drainage Fund.

204 – Major Projects Fund

Parks and Recreation – Capital

- 34. Community Recreation Center (CRC) Construction - \$ 24,400,000** After decades of effort and a successful ballot question where voters authorized a dedicated sales tax and the issuance of debt, the Grand Junction community will soon have its own Community Recreation Center (CRC). The official groundbreaking was held on June 1, 2024. The total project cost is \$82.1 million, split among three budget years. By the end of 2024 \$16.6 was spent, an estimated \$42.2 million will be spent by years end in 2025 and the remaining budget of \$23.3 million is projected to be spent in 2026. The CRC is set to open in late 2026. The CRC project is funded predominantly with bond proceeds but also with partner contributions from Intermountain Health, interest income on the project fund and a grant from the Department of Local Affairs.
- 35. CRC Initial Phase of Outdoor Facilities - \$ 3,200,000** The 2022 CRC plan envisioned an initial phase of outdoor improvements contingent on grant funding should the CRC be approved by the voters. With the facility approved and under construction, numerous grants were pursued including the Daniels Fund, Great Outdoors Colorado (GOCO), the Boettcher Foundation, Gates Foundation and El Pomar. All were awarded. These funds along with proceeds from the Burkey land

**2026 Recommended Capital
Project Descriptions by Fund by Department
October 6, 2025**

sale, and interest income are funding this initial phase of outdoor facilities. This not only saves on costs with already being mobilized but it meets additional parks and recreation needs with the outdoor facilities of an artificial turf field, the Burkey Pavilion and overflow parking.

207 – Transportation Capacity Fund

Engineering and Transportation – Capital

- 36. B 1/2 Road, 29 Road to 29 1/2 Road - \$ 350,000** B 1/2 Road will be widened to a three-lane collector road including turn lanes, curb, gutter, sidewalk, bike lanes, and streetlights from 29 Road to 29 3/4 Road providing safer routes for kids to get to and from school at Lincoln Orchard Mesa Elementary. This phase is for continued right-of-way acquisition. Construction is proposed for 2027. This project is funded by the TCP Fund.
- 37. Four Canyons Parkway, Market to Patterson - \$ 12,000,000** This 5-lane parkway from 24 Road to Patterson Road is a multimodal arterial that will provide an alternative route around congested Patterson Road and serve a rapidly developing area. The project is split into two construction phases; the first from 24 Road to 24 1/2 Road was completed in late 2024, and the second from 24 1/2 to Patterson started construction in mid-2025 and is slated for completion at end of 2026. This project is funded by the TCP Fund.
- 38. D 1/2 Road, 29 to 30 Road - \$ 6,000,000** D 1/2 Road will be widened to a three-lane collector including a center turn lane, curb, gutter, sidewalk, bike lanes, and streetlights from 29 1/4 Road to 30 Road providing safer routes for kids to get to school at Pear Park Elementary. There are three subdivisions with applications for development that have been in the process for multiple years awaiting public storm drains to be constructed as part of this project. This project is funded by the TCP Fund.
- 39. Riverside Parkway at 9th Street Turn Lane - \$ 120,000** The Residences at Kimball is at 1101 Kimball Avenue, also known as the Sugar Beet property, and proposes 164 multi-family units along with commercial development. With projected traffic growth both regionally and including this development, a new turn lane is warranted. This project will construct a right-turn lane for westbound Riverside Parkway onto northbound 9th Street. This does not include a signal that will be funded as part of a future project. This project is funded by the TCP Fund.
- 40. Crosby Avenue, 25 1/2 Road to Main Street - \$ 2,462,699** Crosby Avenue serves as an extension of Main Street to significant retail shopping and both existing and burgeoning residential areas. The high-return, timely project will substantially improve safety, economic opportunity, and active transportation access in the heart of the

2026 Recommended Capital Project Descriptions by Fund by Department October 6, 2025

community. Crosby Avenue would transform from a narrow local street with no bicycle or pedestrian facilities to a robust multimodal corridor with safer facilities, landscaping, and lighting tying into the existing bicycle-pedestrian bridge over the Union Pacific Railroad tracks between the Riverside neighborhood and the rest of Downtown. In 2025, phase replaced the sewer, water, storm and irrigation facilities along the corridor. This project is funded by Colorado Department of Transportation Grant (awarded) for \$1,000,000, and the TCP Fund for \$1,462,699.

- 41. Highway 50 at Palmer Street Intersection Improvements - \$ 562,738** As part of Tracy Village Subdivision development, per TCP policy, the City will fund intersection improvements at Highway 50 and Palmer Street, Highway 50 at Linden Avenue for completion of CDOT subdivision requirements. The project has been designed and reviewed by CDOT, right-of-way acquisition was completed in 2025 with construction slated for 2026. This project is funded by the TCP Fund.
- 42. Patterson Capacity Improvements - \$ 450,000** With the volume of cars using Patterson Road higher now than ever before, there has been an observed degradation in the level of service and vehicle delays experienced at key intersections along the corridor due to traffic volume growth. The increases in vehicle delay and degradation in level of service cannot be solved with traffic signal timing optimization; it requires roadway expansion. One way to expand roadway capacity is by adding turn lanes at signalized intersections. An analysis of all the traffic signals on Patterson Road was performed to identify which intersections, and specifically which intersection approaches, would benefit the most from adding right turn lanes. In some instances, adding turn lanes to side streets and reducing the amount of time required for north-south travel can provide more time for east-west travel on Patterson Road and thus increase capacity. The following represent the "Top 5": 25 Road eastbound to southbound; 12th Street southbound to westbound; 28 1/4 Road eastbound to southbound, 29 Road eastbound to southbound, 29 Road southbound to westbound. This specific project will construct the 28 1/4 Road turn lane. This project is funded by the TCP Fund.
- 43. Riverside Parkway at Deseo Drive Intersection Improvements - \$ 550,000.** This project constructs signal to serve both the Dos Rios development on the west side of the intersection and the City's 5.5 acre lot on the east side. This project is funded by the TCP Fund.
- 44. I-70/Interchange @29 Road Final Design - \$ 3,440,000** This project will complete the final design for the proposed I-70/29 Road interchange, along with associated arterial roadway improvements along the 29 Road corridor. The scope includes a five-lane road section, bike lanes, and detached sidewalks, supporting a multimodal transportation network that would allow for phased implementation. Completing the

**2026 Recommended Capital
Project Descriptions by Fund by Department
October 6, 2025**

design will make the project “shovel-ready,” significantly enhancing its competitiveness for future federal funding opportunities. It also enables Mesa County and the City to move forward with corridor infrastructure improvements in advance of full interchange construction. The City has secured a \$2.0 million Congressional Directed Spending (CDS) allocation to support the design effort. In addition, a \$1.0 million grant application is pending through the Rural and Tribal Assistance Program. The City’s required local match for the CDS funds is \$220,000, which will be matched by Mesa County, bringing the total local contribution to \$440,000.

- 45. Redlands360 - 23 Rd & Hwy 340 Roundabout - \$ 1,200,000** This project represents the City’s negotiated share of the roundabout at Hwy 340 (Broadway) and 23 Road that will serve as the major access point to the Redlands 360 development. Staff proposes to submit for \$500,000 in reimbursement from Persigo Agreement funds, with \$700,000 funded from the TCP Fund.
- 46. Redlands360 - 23 Road (Hwy 340 to S. Broadway) - \$ 300,000** This project will construct a 300 foot section of 23 Road to connect from the roundabout to the roads being constructed within the Redlands 360 development. By policy, the City is responsible to construct off-site collector infrastructure. This project is funded by the TCP Fund.

301 – Water Fund

Utilities – Capital

- 47. Gunnison River Infrastructure - \$ 500,000** Preliminary engineering and property acquisition for conversion of two gravel pits along the Gunnison River into water storage impoundments to supplement the City’s water supply. This is a multi-year project with detailed engineering and construction beyond the 10-year planning horizon. This project is funded by the Water enterprise fund.
- 48. Lead Water Line Replacements - \$ 100,000** This is an annual ongoing project to replace lead service lines in the City’s water service area. This project is funded by the Water enterprise fund.
- 49. Water Rights Infrastructure Development - \$ 100,000** This is an annual ongoing project to facilitate the acquisition of agricultural irrigation water rights as they become available. This project is funded by the Water enterprise fund.
- 50. Linden Ave Waterline Phase 2 - \$ 1,300,000** Replacement of 20" water main installed in 1959 on Linden Ave between Hwy 50 and Santa Clara Ave. This project is funded by debt proceeds in the Water enterprise fund.

**2026 Recommended Capital
Project Descriptions by Fund by Department
October 6, 2025**

- 51. UPRR Waterline Crossing to Crosby Ave - \$ 500,000** Upgrade crossing of UPRR tracks to improve flows to the Crosby Ave area. May require a new bore under the tracks if the existing waterline cannot be repurposed. This project is funded by the Water enterprise fund.

- 52. CDOT I-70B 4th to 6th Street Waterline - \$ 1,290,000** Replacement of HDPE waterline under Ute and Pitkin Ave between 4th and 6th Streets. This project is funded by debt proceeds in the Water enterprise fund.

- 53. Waterline Replacement on Aspen St, Palisade St, and Glenwood Dr. - \$ 400,000** Replacement of cast iron pipes on Aspen St from Unaweeep to Hwy 50 and replacement of cast iron and AC pipe replacement on Palisade St and Glenwood Drive. This project is funded by the Water enterprise fund.

- 54. Juniata Enlarged Ditch Piping - \$ 400,000** Design of piping/lining of 2.3-mile segment of Juniata Enlarged Ditch to reduce water loss due to seepage and evaporation. This project is funded by the Water enterprise fund.

- 55. South Water Tank Painting - \$ 1,000,000** Recoating the interior of the South Water Tank. This project is funded by debt proceeds in the Water enterprise fund.

302 – Solid Waste Fund

General Services – Capital

- 56. New Refuse Truck for Recycling Pickup - \$ 435,000** This is funded by the Solid Waste enterprise fund.

305 – Golf Fund

Golf - Capital

- 57. Irrigation Pond Dredging - \$ 150,000** This project will include the dredging of the irrigation pond at Lincoln Park and Tiara Rado Golf Courses. The focus of this project will be to dredge the ponds to allow improved water storage and flow for the irrigation system. This project is funded by the Golf Enterprise Fund.

309 – Irrigation Fund

Utilities – Capital

- 58. Ridges Primary Pump MCC Replacement - \$ 200,000** Design and replacement of the Motor Control Center for the Ridges Primary Pumpstation. This project is funded by the Irrigation enterprise fund.

**2026 Recommended Capital
Project Descriptions by Fund by Department
October 6, 2025**

401 - Information Technology Fund

Information Technology – Capital

- 59. Storage Replacements - \$ 50,000** The primary goal of this project is to replace the outdated storage infrastructure with a modern, high-capacity, and more reliable system. This will enhance data storage capabilities, improve performance, and ensure data security for the City's operations. Replacing the outdated storage system is essential for maintaining and improving the City's data storage capabilities. This upgrade will support the City's ongoing operations, enhance data security, and ensure the infrastructure is prepared for future growth. This project is funded by the Information Technology Fund.
- 60. Infrastructure Replacements - \$ 136,000** Upgrading the City's IT infrastructure represents a strategic investment in the reliability, efficiency, and scalability of technology services. This initiative will improve performance, accommodate future growth, and establish a robust foundation for delivering high-quality services. Modernization of the infrastructure will enable the City to effectively respond to the demands of an increasingly digital and connected environment. This project is funded by the Information Technology Fund.
- 61. Document Records Management System replacement. - \$ 250,000** Year one will focus on establishing a solid foundation, including careful system setup and a comprehensive data migration to ensure accuracy and reliability. In year two, user adoption will be promoted through staff training and support, equipping all stakeholders to utilize the system's full capabilities. Year three will prioritize integration of the new solution with other software platforms, streamlining operations and enhancing service delivery to the public. If awarded, this project will be supplemented by a National Archives and Records Administration grant. This project is funded by the Information Technology Fund.

402 – Equipment Fund

General Services – Capital

- 62. Annual Fleet Replacement - \$4,678,960** The Fleet fund accrues funds to replace fleet through internal support charges to the Departments using the units. The annual units to be replaced are determined by prioritizing based on useful life and maintenance records.
- 63. Lifecycle replacement of (2) CNG Compressors - \$ 1,075,550** This project involves replacing two (2) end-of-life CNG compressors with a single 200-horsepower rotary compressor, including a new starter panel and control unit. This is a critical replacement. The existing compressors are 2010 models, each with over 20,000

2026 Recommended Capital Project Descriptions by Fund by Department October 6, 2025

hours of operation. Both are obsolete and have suffered repeated internal component failures, resulting in extended downtime—often lasting months—while replacement parts are custom manufactured. Reliable compressor operation is essential to avoid disruptions to core City services, including street sweeping, road maintenance, solid waste and recycling collection, and public transportation. This project is funded by the Equipment Fund.

405 – Communications Center Fund

Police – Capital

- 64. 9-1-1 Telephone Upgrade - \$ 364,640** The current 911 phone system has reached the end of its operational life, limiting our ability to keep pace with modern emergency communication technology. The upgraded system will provide a hosted solution that enhances communication with callers, delivers real-time information to first responders and supports a geo-diverse application model. This project is funded by E911 surcharge revenue.
- 65. Tower Site Upgrades - \$ 200,000** The City owns and maintains nine radio towers, along with associated equipment, that support the region's critical public safety radio network. These sites will be upgraded with enhanced power sources including backup generators and solar power systems. This project is funded by E911 surcharge revenue.
- 66. MCC 7500 Dispatch Console and Handheld Radio Replacements - \$ 3,100,000** Beginning in 2026, the radio consoles and handheld radios used by the Regional Communications Center will be discontinued, meaning replacement parts, repair services, and compatible new equipment will no longer be available. The current equipment will be replaced and upgraded to the latest available version. This project is funded by E911 surcharge revenue.

406 – Facilities Management Fund

General Services – Capital

- 67. Facilities Systems Maintenance and Lifecycle Replacement - \$ 1,500,000** Maintenance of all city facilities that are capital in nature such as lifecycle replacement of HVAC equipment, security equipment, flooring, and roofing ext. This project is funded by the Facilities Management Fund with a transfer from the .75% sales tax.

**2026 Recommended Capital
Project Descriptions by Fund by Department
October 6, 2025**

900 - Joint Sewer Fund

Utilities – Capital

68. 2026 Sewer Replacement Projects - \$ 4,000,000

This project is to replace sewer in the collection system with construction in 2026. Annual condition assessments are conducted to prioritize replacements based on condition. This project is funded by the Sewer enterprise fund.

69. Sewer Improvement Districts - \$ 1,000,000

In 2000, the City and the County passed a joint resolution establishing the septic system elimination program to provide incentives to property owners to eliminate septic systems. There are still approximately 1,550 properties that remain on septic systems within the Persigo 201 sewer boundary. Recommended funding for 2026 is to revitalize the incentive program by targeting completion of existing and new sewer improvement districts over the next 17 years as recommended in the 2020 Wastewater Basin Study Update. There are several proposed sewer improvements districts that homeowners have requested to be initiated, these include Bookcliffs Ranch SID, Rosevale South SID, Connected Lakes SID, and Canary Lane/Red Mesa Heights SID. This project is funded by the Sewer enterprise fund.

70. Wastewater Treatment Plant Improvements and Asset Replacement - \$ 770,000

These expenditures are associated with wastewater treatment plant improvements and replacement of aging infrastructure. This project is funded by the Sewer enterprise fund.

71. 2027 Sewer Replacement Projects - \$ 520,000

Design of replacement of aging sewer pipelines with construction in 2027. Funds are budgeted to replace/rehabilitate existing sewer mains within the Persigo 201 service area collection system. The collection system is comprised of approximately 577 miles of pipe of which approximately 200 miles are scheduled for replacement over the next 30 years. Since 2015, 30 miles of pipe have been replaced and 170 miles of pipe have been identified for replacement based on pipe materials. Annual condition assessments are conducted to prioritize replacements based on condition. This project is funded by the Sewer enterprise fund.

72. Phase 2 Wastewater Treatment Plant Expansion - \$ 6,300,000

The Phase 2 wastewater treatment plant project includes converting the anaerobic digesters through either rehabilitation or replacement, revitalizing the raw sewage pump station, and revitalizing the secondary clarifier. This project is funded by debt proceeds in the Sewer enterprise fund.

**2026 Recommended Capital
Project Descriptions by Fund by Department
October 6, 2025**

73. Wastewater Treatment Administrative Building - \$ 7,470,000

This project was identified as part of the Phase 2 Wastewater Treatment Plant Expansion but was initiated as a separate project. Due to numerous deficiencies with the existing administrative building, a new administrative and operations building is recommended to replace the existing building. This project is funded by debt proceeds in the Sewer enterprise fund.

10 Year Capital Plan by Fund by Department
Council Workshop
October 6, 2025



		Working	Working	Working	Working	Working	Working	Working	Working	Working	Working	Five Year Total	Ten Year Total
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035		
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10		
	201 - Sales Tax Capital Improvements Fund												
1	REVENUE												
2	Contributions	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	-	1,000,000	1,800,000
3	Note Proceeds	2,000,000	33,000,000	-	-	-	-	-	-	-	-	35,000,000	35,000,000
4	Sale of Concrete Machine	500,000	-	-	-	-	-	-	-	-	-	500,000	500,000
5	Sales Tax	19,924,601	20,522,339	21,138,009	21,772,149	22,425,314	23,098,073	23,791,016	24,504,746	25,239,888	25,997,085	105,782,413	228,413,221
6	Sales Tax - Audit	59,645	61,434	63,277	65,176	67,131	69,145	71,219	73,356	75,557	77,824	316,663	683,764
7	Use Tax	398,481	410,435	422,748	435,431	448,494	461,949	475,807	490,081	504,784	519,927	2,115,590	4,568,138
8	Las Colonias Park Final Phase Annual Contribution - CTF	78,982	78,982	78,982	78,982	78,982	78,982	78,982	-	-	-	394,910	552,874
9	Las Colonias Park Final Phase Annual Contribution - Parkland	59,792	59,792	59,792	59,792	59,792	59,792	59,792	-	-	-	298,960	418,544
10	Total Ongoing Revenues	\$ 23,221,501	\$ 54,332,982	\$ 21,962,809	\$ 22,611,530	\$ 23,279,713	\$ 23,967,941	\$ 24,676,816	\$ 25,268,183	\$ 26,020,229	\$ 26,594,836	\$ 145,408,535	\$ 271,936,541
11													
12	EXPENSE												
13	Public Safety COP/Debt Payment (xfer to Debt Service Fund 610)	1,497,000	1,500,000	1,500,500	1,498,250	1,498,250	1,500,250	1,499,000	1,499,500	1,496,500	1,500,000	7,494,000	14,989,250
14	Parkway and Transportation Expansion Debt Payment (xfer to Debt Service Fund 610)	2,956,292	2,957,441	2,959,564	2,952,700	2,954,600	2,954,300	2,951,800	2,952,000	2,954,700	2,954,800	14,780,597	29,548,197
15	2025 Parkway and Transportation Expansion Debt Payment (xfer to Debt Service Fund 610)	746,054	1,382,413	1,372,663	1,372,163	1,365,788	1,368,413	1,364,913	1,365,288	1,359,538	1,357,663	6,239,081	13,054,896
16	Transfer to 107 Fund	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
17	Spring Clean Up (xfer to General Fund 100)	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000	1,100,000	2,200,000
18	Business Incubator	53,600	53,600	53,600	53,600	53,600	53,600	53,600	53,600	53,600	53,600	268,000	536,000
19	CMU Classroom Building	500,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000	2,750,000
20	CMU Scholarships		550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	2,200,000	4,950,000
21	Downtown Business Improvement District - Marketing	15,269	15,269	15,269	15,269	15,269	15,269	15,269	15,269	15,269	15,269	76,345	152,690
22	GJEP - Operational Funding	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	200,000	400,000
23	Grand Valley Transit - Operations	923,040	957,062	985,774	1,015,347	1,045,808	1,077,182	1,109,498	1,142,782	1,177,066	1,247,387	4,927,032	10,680,946
24	Grand Junction Convention Center Improvements Annual Contribution to DDA	258,087	258,087	258,087	258,087	258,087	258,087	258,087	258,087	258,087	258,087	1,290,435	2,580,870
25	Las Colonias Business Park Annual Contribution to DDA	696,834	696,834	696,834	696,834	696,834	696,834	696,834	-	-	-	3,484,170	4,877,838
26	Dos Rios GID Debt Service	859,089	-	-	-	-	-	-	-	-	-	859,089	859,089
27	Police Annex COP/Debt Payment (xfer to Debt Service Fund)	-	2,460,000	2,460,000	2,460,000	2,460,000	2,460,000	2,460,000	2,460,000	2,460,000	2,460,000	9,840,000	22,140,000
28	Total Ongoing Expenses	\$ 9,765,265	\$ 11,340,706	\$ 11,362,291	\$ 11,382,250	\$ 11,408,236	\$ 11,443,935	\$ 11,469,001	\$ 10,806,526	\$ 10,834,760	\$ 10,906,806	\$ 55,258,749	\$ 110,719,776
29	Revenue Available for Projects	\$ 13,456,236	\$ 42,992,276	\$ 10,600,518	\$ 11,229,280	\$ 11,871,477	\$ 12,524,006	\$ 13,207,815	\$ 14,461,657	\$ 15,185,469	\$ 15,688,031	\$ 90,149,787	\$ 161,216,765
30													
31	PROJECT SPECIFIC REVENUES												
32	Transfer(s) In:	2,776,500	1,390,350	1,225,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	5,941,850	7,316,850
33	Water Conservation Projects - Turf to Native - Parkland	75,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	575,000	1,200,000
34	Stadium Improvements - Parkland	125,000	-	-	-	-	-	-	-	-	-	125,000	125,000
35	River Trail Expansion, C 1/2 Road Gap - Parkland	-	675,000	-	-	-	-	-	-	-	-	675,000	675,000
36	Stadium Suplizio Field Artificial Turf - Parkland	-	-	600,000	-	-	-	-	-	-	-	600,000	600,000
37	Botanical Gardens Renovation and Greenhouses - Parkland	162,500	-	-	-	-	-	-	-	-	-	162,500	162,500
38	Canyon View Pumphouse Replacement - Parkland	719,000	-	-	-	-	-	-	-	-	-	719,000	719,000
39	Las Colonias Shade Shelter - Parkland	-	136,500	-	-	-	-	-	-	-	-	136,500	136,500
40	Botanical Gardens Master Plan - Parkland	-	-	150,000	-	-	-	-	-	-	-	150,000	150,000
41	Paradise Hills Pumphouse - Parkland	60,000	-	-	-	-	-	-	-	-	-	60,000	60,000
42	Canyon View Tennis Court Improvements - Parkland	265,000	-	-	-	-	-	-	-	-	-	265,000	265,000
43	Playground Repair - CTF	75,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	675,000	1,425,000
44	Lincoln Park Playground Pour in Place Replacement - CTF	-	-	200,000	-	-	-	-	-	-	-	200,000	200,000
45	Rocket Park and Duck Pond Pour in Place Replacement - CTF	-	303,850	-	-	-	-	-	-	-	-	303,850	303,850
46	Lincoln Park Pool Slide Gel Coat - CTF	200,000	-	-	-	-	-	-	-	-	-	200,000	200,000
47	Canyon View Tennis Court Resurfacing: Existing 12 Courts - CTF	375,000	-	-	-	-	-	-	-	-	-	375,000	375,000
48	SRTS - Hermosa Ave. Sidewalk (12th St. to 13 St)	160,000	-	-	-	-	-	-	-	-	-	160,000	160,000
49	SRTS - Ella Street Improvements	40,000	-	-	-	-	-	-	-	-	-	40,000	40,000
50	Bearcat Tactical Vehicle	470,000	-	-	-	-	-	-	-	-	-	470,000	470,000
51	Emerson Park Landscape Modifications - CDBG	50,000	-	-	-	-	-	-	-	-	-	50,000	50,000
52	Grants, Contributions and Reimbursements:	7,835,200	3,525,000	2,075,000	125,000	-	1,900,000	-	140,000	6,040,000	-	13,560,200	21,640,200
53	North Avenue Enhanced Transit Corridor; Grants - CDOT	6,835,200	-	-	-	-	-	-	-	-	-	6,835,200	6,835,200
54	Contract Street Maintenance; Contributions	450,000	-	-	-	-	-	-	-	-	-	450,000	450,000

10 Year Capital Plan by Fund by Department
Council Workshop
October 6, 2025

		Working	Working	Working	Working	Working	Working	Working	Working	Working	Working	Five Year Total	Ten Year Total
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035		
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10		
55	Mill Tailing Repository Removal; Grants - State	-	-	-	125,000	-	-	-	140,000	-	-	125,000	265,000
56	River Trail Expansion, C 1/2 Road Gap; Grants - State	-	2,250,000	-	-	-	-	-	-	-	-	2,250,000	2,250,000
57	River Trail Expansion, C 1/2 Road Gap; Contributions	-	775,000	-	-	-	-	-	-	-	-	775,000	775,000
58	Stadium Improvements; Contributions	500,000	-	-	-	-	-	-	-	-	-	500,000	500,000
59	Canyon View Tennis Court Improvements - Contributions	10,000	-	-	-	-	-	-	-	-	-	10,000	10,000
60	North Ave Signal at 9th Street (CMU)	-	500,000	-	-	-	-	-	-	-	-	500,000	500,000
61	Stocker Stadium Turf Replacement; Contributions	-	-	375,000	-	-	-	-	-	-	-	375,000	375,000
62	Cemetery Irrigation Full Replacement; Grants - Federal	-	-	-	-	-	1,900,000	-	-	-	-	-	1,900,000
63	Lilac Park Renovation; Grants - State	40,000	-	-	-	-	-	-	-	-	-	40,000	40,000
64	Stadium Suplizio Field Artificial Turf;Contributions - PIAB	-	-	1,700,000	-	-	-	-	-	-	-	1,700,000	1,700,000
65	Stadium Master Plan Improvements - Long Term - Contributions	-	-	-	-	-	-	-	-	6,040,000	-	-	6,040,000
66	Project Specific Revenues	\$ 10,611,700	\$ 4,915,350	\$ 3,300,000	\$ 400,000	\$ 275,000	\$ 2,175,000	\$ 275,000	\$ 415,000	\$ 6,315,000	\$ 275,000	\$ 19,502,050	\$ 28,957,050
67	Total Revenue for Projects	\$ 24,067,936	\$ 47,907,626	\$ 13,900,518	\$ 11,629,280	\$ 12,146,477	\$ 14,699,006	\$ 13,482,815	\$ 14,876,657	\$ 21,500,469	\$ 15,963,031	\$ 109,651,837	\$ 190,173,815
68	PROJECT EXPENSES												
69	Transfer(s) Out:	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000	15,000,000
70	Facilities Fund - Systems Maintenance and Lifecycle	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000	15,000,000
71	156 - Community Development - Capital	1,250,000	-	-	-	-	-	-	-	-	-	1,250,000	1,250,000
72	C1078 - Salt Flats Infrastructure	1,250,000	-	-	-	-	-	-	-	-	-	1,250,000	1,250,000
73	175 - Engineering and Transportation - Capital	16,339,823	6,268,850	5,940,938	5,909,955	9,326,398	18,286,066	35,569,220	10,247,118	7,483,952	1,280,000	43,785,964	116,652,320
74	North Avenue Enhanced Transit Corridor	7,097,000	-	-	-	-	-	-	-	-	-	7,097,000	7,097,000
75	Ranchman's Ditch Trail	1,107,903	-	-	-	-	-	-	-	-	-	1,107,903	1,107,903
76	22 1/2 Road Path Construction at Broadway Elementary	134,000	-	-	-	-	-	-	-	-	-	134,000	134,000
77	Alley Improvement Districts	-	-	-	-	-	250,000	250,000	250,000	250,000	250,000	-	1,250,000
78	4th and 5th Street Design and Improvements	-	-	-	-	-	200,000	770,000	825,000	990,000	1,030,000	-	3,815,000
79	Union Pacific Railroad Downtown Quiet Zone	-	-	-	-	-	1,200,000	-	-	-	-	-	1,200,000
80	Traffic Signal Upgrades	295,050	308,700	324,135	340,342	357,360	375,226	393,988	413,687	434,373	-	1,625,587	3,242,861
81	Colorado River Levee Renovations	95,870	-	-	-	-	-	-	-	-	-	95,870	95,870
82	Contract Street Maintenance	3,747,000	3,475,100	3,662,600	3,860,100	4,068,000	4,287,000	4,517,250	4,759,900	5,015,227	-	18,812,800	37,392,177
83	Mill Tailing Repository Removal	-	-	-	125,000	-	-	-	140,000	-	-	125,000	265,000
84	Riverside Parkway at Highway 50 Retaining Wall	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
85	Curb, Gutter, and Sidewalk Safety Repairs	441,000	463,050	486,203	510,513	536,038	562,840	590,982	620,531	645,352	-	2,436,804	4,856,509
86	Traffic Safety Improvements	140,000	142,000	143,000	144,000	145,000	146,000	147,000	148,000	149,000	-	714,000	1,304,000
87	Bridge Repair (guardrails, lighting, paint, etc.)	-	80,000	-	80,000	-	90,000	-	90,000	-	-	160,000	340,000
88	Downtown to Dos Rios Bike/Ped Bridge	-	-	-	-	-	900,000	7,500,000	-	-	-	-	8,400,000
89	SRTS - Hermosa Ave. Sidewalk (12th St. to 13 St)	160,000	-	-	-	-	-	-	-	-	-	160,000	160,000
90	Patterson Improvements at Matchett Park	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
91	SRTS - Ella Street Improvements	40,000	-	-	-	-	-	-	-	-	-	40,000	40,000
92	4th Street Improvements (Ute Ave to Pitkin Ave)	782,000	-	-	-	-	-	-	-	-	-	782,000	782,000
93	12th Street Medians & Crosswalk	200,000	-	-	-	-	-	-	-	-	-	200,000	200,000
94	7th St and Elm Ave Signalized Intersection	-	500,000	-	-	-	-	-	-	-	-	500,000	500,000
95	North Ave Signal at 9th Street (CMU)	-	500,000	-	-	-	-	-	-	-	-	500,000	500,000
96	Streetlight Municipalization Separation Study	-	-	425,000	-	-	-	-	-	-	-	425,000	425,000
97	Riverfront Trail Widening at Broadway & Railroad	-	-	-	-	-	500,000	-	-	-	-	-	500,000
98	23 Road Sidewalk (Hwy 340 to South Rim)	-	-	400,000	-	-	-	-	-	-	-	400,000	400,000
99	25 1/2 Road Reconstruction (F Rd to G Rd)	-	-	-	-	-	95,000	900,000	-	-	-	-	995,000
100	6th & Rood Pedestrian Improvements	-	-	-	-	70,000	-	-	-	-	-	70,000	70,000
101	Bridge Replacement GRJM-21.25-D.7- South Broadway over Limekiln Gulch	100,000	800,000	-	-	-	-	-	-	-	-	900,000	900,000
102	Bridge Replacement, GRJM 21.7-G.4 - River Road at Persigo Wash	-	-	100,000	850,000	-	-	-	-	-	-	950,000	950,000
103	Bridge Replacement, Horizon Dr. GRJ-F.4-26.7	-	-	-	-	150,000	2,200,000	-	-	-	-	150,000	2,350,000
104	Bridge Replacement, D Road Bridge at Lewis Wash	-	-	-	-	-	-	200,000	2,000,000	-	-	-	2,200,000
105	Downtown - Spruce to 1st reconstruction / roundabout	-	-	-	-	-	2,300,000	2,300,000	-	-	-	-	4,600,000
106	Downtown to Riverfront Connection - 9th Street Reconstruction	-	-	-	-	4,000,000	-	-	-	-	-	4,000,000	4,000,000
107	Downtown to Riverfront Connection - 12th St Bike/Ped Path	-	-	-	-	-	-	8,000,000	-	-	-	-	8,000,000
108	Expansion Projects: 23 3/4 Road Mosaic Factory Development	-	-	-	-	-	80,000	-	-	-	-	-	80,000
109	GVWUA/BOR Trail-Visitors Way to 28 Road	-	-	-	-	-	1,000,000	-	-	-	-	-	1,000,000
110	Horizon Drive Improvements - Phase 2 (G Rd to I-70)	-	-	-	-	-	300,000	3,000,000	1,000,000	-	-	-	4,300,000
111	Horizon Drive Improvements - Phase 3 (I-70 to H Road)	-	-	-	-	-	200,000	7,000,000	-	-	-	-	7,200,000
112	Horizon Drive Trail (G Rd to I-70)	-	-	-	-	-	1,500,000	-	-	-	-	-	1,500,000
113	Horizon Drive Trail (1st St. to 7th St.)	-	-	-	-	-	2,100,000	-	-	-	-	-	2,100,000
114	Riverfront Trail Bank Stabilization - Phase II	-	-	400,000	-	-	-	-	-	-	-	400,000	400,000
115	309 - General Services - Capital	1,365,000	1,433,250	1,504,913	1,580,158	1,659,166	1,742,124	1,829,231	1,920,692	2,016,727	-	7,542,487	15,051,261
116	Street Maintenance - PCHIP and PCRAK	1,365,000	1,433,250	1,504,913	1,580,158	1,659,166	1,742,124	1,829,231	1,920,692	2,016,727	-	7,542,487	15,051,261

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Council Workshop
October 6, 2025

		Working	Working	Working	Working	Working	Working	Working	Working	Working	Working	Five Year Total	Ten Year Total
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035		
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10		
117	201 - Information Technology - Capital	-	1,250,000	1,345,000	-	-	-	-	-	1,500,000	-	2,595,000	4,095,000
118	City Hall UPS Replacement Project	-	1,250,000	-	-	-	-	-	-	-	-	1,250,000	1,250,000
119	Server Replacements	-	-	1,345,000	-	-	-	-	-	1,500,000	-	1,345,000	2,845,000
120	440 - Police - Capital	2,470,000	33,000,000	-	-	-	-	-	-	-	-	35,470,000	35,470,000
121	Police Department Annex/Evidence Storage	2,000,000	33,000,000	-	-	-	-	-	-	-	-	35,000,000	35,000,000
122	Bearcat Tactical Vehicle	470,000	-	-	-	-	-	-	-	-	-	470,000	470,000
123	550 - Fire - Capital	-	-	-	-	-	2,310,500	4,250,000	-	6,515,626	18,716,640	-	31,792,766
124	Fire Training Center Public Safety Classroom Bldg (Partner with CMU)	-	-	-	-	-	-	-	-	150,000	4,700,000	-	4,850,000
125	Fire Station No 9	-	-	-	-	-	-	-	-	2,917,529	13,300,000	-	16,217,529
126	Fire Station No 10	-	-	-	-	-	-	-	-	3,448,097	716,640	-	4,164,737
127	Fire Station No 2 - Remodel and Addition (Dual Company)	-	-	-	-	-	2,010,500	4,250,000	-	-	-	-	6,260,500
128	Rescue Boat House	-	-	-	-	-	300,000	-	-	-	-	-	300,000
129	780 - Parks and Recreation - Capital	3,016,500	5,535,350	4,045,000	1,825,000	325,000	68,628,626	28,930,500	25,525,000	35,412,991	5,225,000	14,746,850	178,468,967
130	River Trail Expansion, C 1/2 Road Gap	-	3,700,000	-	-	-	-	-	-	-	-	3,700,000	3,700,000
131	Whitman Park Improvements Planning & Design	-	-	-	-	-	4,630,000	-	-	-	-	-	4,630,000
132	Riverfront Trail Widening Broadway & Colorado River	-	-	-	1,500,000	-	-	-	-	-	-	1,500,000	1,500,000
133	Trails - Asphalt Trail Replacements	320,000	320,000	320,000	-	-	-	-	-	-	-	960,000	960,000
134	Water Conservation Projects - Turf to Native - CTF	75,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	575,000	1,200,000
135	Stadium Improvements - \$125k Parkland, \$500k Contributions	625,000	-	-	-	-	-	-	-	-	-	625,000	625,000
136	Playground Repair - CTF	75,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	200,000	200,000	675,000	1,525,000
137	Lincoln Park Pool Renovation	-	-	-	-	-	-	-	25,000,000	-	-	-	25,000,000
138	Cemetery Expansion	-	-	-	-	-	-	-	-	6,000,000	-	-	6,000,000
139	Hawthorn Park Playground Replacement	-	550,000	-	-	-	-	-	-	-	-	550,000	550,000
140	Stocker Stadium Turf Replacement	-	-	750,000	-	-	-	-	-	-	-	750,000	750,000
141	Botanical Gardens Master Plan (Parkland)	-	-	150,000	-	-	-	-	-	-	-	150,000	150,000
142	Botanical Gardens Renovation and Greenhouses - Parkland	162,500	-	-	-	-	-	2,000,000	-	-	-	162,500	2,162,500
143	Canyon View Baseball Field Lighting	-	-	-	-	-	800,000	-	-	-	-	-	800,000
144	Canyon View Park Baseball Field Uplift	-	-	-	-	-	500,000	-	-	-	-	-	500,000
145	Canyon View Park Playground Repair/Replacement	-	-	-	-	-	600,000	-	-	-	-	-	600,000
146	Canyon View Pour in Place Playground Surfacing Replacement and	-	-	-	-	-	520,000	-	-	-	-	-	520,000
147	Canyon View Tennis Court Improvements, 4 - \$265k Parkland, \$10k Contributions	275,000	-	-	-	-	-	2,800,000	-	-	-	275,000	3,075,000
148	Cemetery Irrigation Full Replacement	-	-	-	-	-	3,800,000	-	-	-	-	-	3,800,000
149	Columbine Park Renovation	-	-	-	-	-	2,600,000	-	-	-	-	-	2,600,000
150	Paradise Hills Playground Replacement	-	-	-	-	-	468,563	-	-	-	-	-	468,563
151	Feber Acquisition	-	-	-	-	-	-	-	-	-	250,000	-	250,000
152	Lilac Park Renovation - \$40k State Grant	80,000	-	-	-	-	-	-	-	-	-	80,000	80,000
153	Flint Park Construction	-	-	-	-	-	-	-	-	-	2,600,000	-	2,600,000
154	Founder's Colony Construction	-	-	-	-	-	-	-	-	-	1,600,000	-	1,600,000
155	Horizon park Construction	-	-	-	-	-	5,169,378	-	-	-	-	-	5,169,378
156	Kronkright Softball Field LED Lights	-	-	-	-	-	-	-	-	400,000	-	-	400,000
157	Lincoln Park Playground Pour in Place Replacement - CTF	-	-	200,000	-	-	-	-	-	-	-	200,000	200,000
158	Darla Jean Park Playground Replacement	-	-	-	-	-	-	665,500	-	-	-	-	665,500
159	Riverside Park Playground Replacement	-	-	-	-	-	-	-	-	665,500	-	-	665,500
160	Eagle Rim Park Playground Replacement	-	-	-	-	-	-	-	-	665,500	-	-	665,500
161	Matchett Park Infrastructure	-	-	-	-	-	13,816,250	-	-	-	-	-	13,816,250
162	Maxicom Replacement at 45 sites	-	-	-	-	-	-	-	-	500,000	-	-	500,000
163	Matchett Park Central Phase	-	-	-	-	-	10,387,105	-	-	-	-	-	10,387,105
164	Matchett Park Eastern Edge	-	-	-	-	-	3,349,195	-	-	-	-	-	3,349,195
165	Matchett Park Southern Phase	-	-	-	-	-	18,808,385	-	-	-	-	-	18,808,385

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		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035		
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10		
166	Monument Road/Parking Area for Climbers-Painted Bowl Bouldering Area	-	-	-	-	-	300,000	-	-	-	-	-	300,000
167	Pine Ridge Park Renovation	-	-	-	-	-	250,000	-	-	-	-	-	250,000
168	Burkey Park South Construction	-	-	-	-	-	-	-	200,000	4,000,000	-	-	4,200,000
169	Watson Island Disc Golf Revegetation	-	-	-	-	-	125,000	-	-	-	-	-	125,000
170	River Park Phase II Las Colonias to Dos Rios (Parkland)	-	-	-	-	-	500,000	-	-	-	-	-	500,000
171	Rocket Park and Duck Pond Pour in Place Replacement - CTF	-	303,850	-	-	-	-	-	-	-	-	303,850	303,850
172	Saccomonno Park Construction	-	-	-	-	-	-	-	-	12,000,000	-	-	12,000,000
173	Stadium Master Plan Improvements - Mid Term	-	-	-	-	-	-	23,140,000	-	-	-	-	23,140,000
174	Stadium Suplizio Field Artificial Turf	-	-	2,300,000	-	-	-	-	-	-	-	2,300,000	2,300,000
175	Canyon View Tennis Court Resurfacing: Existing 12 Courts - CTF	375,000	-	-	-	-	-	-	-	-	-	375,000	375,000
176	Wayfinding and Signage	-	-	-	-	-	-	-	-	-	150,000	-	150,000
177	Westlake Skate Park Renovations	-	-	-	-	-	500,000	-	-	-	-	-	500,000
178	Downtown Shade Sails	-	100,000	-	-	-	-	-	-	-	-	100,000	100,000
179	Pine Ridge Park Playground Replacement	-	-	-	-	-	-	-	-	491,991	-	-	491,991
180	5th Street Interchange Renovation	-	-	-	-	-	-	-	-	-	300,000	-	300,000
181	Canyon View Pumphouse Replacement - Parkland	719,000	-	-	-	-	-	-	-	-	-	719,000	719,000
182	Lincoln Park Pool Slide Gel Coat - CTF	200,000	-	-	-	-	-	-	-	-	-	200,000	200,000
183	Emerson Park Landscape Modifications - CDBG	50,000	-	-	-	-	-	-	-	-	-	50,000	50,000
184	Paradise Hills Pumphouse - Parkland	60,000	-	-	-	-	-	-	-	-	-	60,000	60,000
185	West Lake Playground Replacement	-	-	-	-	-	450,000	-	-	-	-	-	450,000
186	Columbine Park Renovation Master Plan	-	100,000	-	-	-	-	-	-	-	-	100,000	100,000
187	Las Colonias Shade Shelter	-	136,500	-	-	-	-	-	-	-	-	136,500	136,500
188	Parking Lot Improvements: Duck Pond, Eagle Rim, Junior Service	-	-	-	-	-	729,750	-	-	-	-	-	729,750
189	Crime Prevention Through Environmental Design	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-	200,000	400,000
190	Canyon View Tennis Court, 4 more courts and parking lot completion	-	-	-	-	-	-	-	-	2,775,000	-	-	2,775,000
191	Stadium Master Plan Improvements - Long Term	-	-	-	-	-	-	-	-	7,540,000	-	-	7,540,000
192	Total Project Expenses	\$ 25,941,323	\$ 48,987,450	\$ 14,335,851	\$ 10,815,113	\$ 12,810,564	\$ 92,467,316	\$ 72,078,951	\$ 39,192,810	\$ 54,429,296	\$ 26,721,640	\$ 112,890,301	\$ 397,780,314
193													
194	NET REVENUE (EXPENSE)	\$ (1,873,387)	\$ (1,079,824)	\$ (435,333)	\$ 814,167	\$ (664,087)	\$ (77,768,310)	\$ (58,596,136)	\$ (24,316,153)	\$ (32,928,827)	\$ (10,758,609)	\$ (3,238,464)	\$ (207,606,499)
195	BEGINNING FUND BALANCE	\$ 4,088,834	\$ 2,215,447	\$ 1,135,623	\$ 700,290	\$ 1,514,457	\$ 850,370	\$ (76,917,940)	\$ (135,514,076)	\$ (159,830,229)	\$ (192,759,055)	\$ 4,088,834	\$ 4,088,834
196	ENDING FUND BALANCE	\$ 2,215,447	\$ 1,135,623	\$ 700,290	\$ 1,514,457	\$ 850,370	\$ (76,917,940)	\$ (135,514,076)	\$ (159,830,229)	\$ (192,759,055)	\$ (203,517,665)	\$ 850,370	\$ (203,517,665)

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October 6, 2025

		Working	Working	Working	Working	Working	Working	Working	Working	Working	Working	Five Year Total	Ten Year Total
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035		
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10		
197	207 - Transportation Capacity Fund												
198	REVENUE												
199	Development Fees	2,636,527	2,636,527	2,636,527	2,636,527	2,636,527	2,636,527	2,636,527	2,636,527	2,636,527	2,636,527	13,182,635	26,365,270
200	Interest Revenue	400,000	-	-	-	-	-	-	-	-	-	400,000	400,000
201	Total Ongoing Revenues	\$ 3,036,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 13,582,635	\$ 26,765,270
202													
203	EXPENSE												
204			-	-	-	-	-	-	-	-	-	-	-
205	Total Ongoing Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
206	Revenue Available for Projects	\$ 3,036,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 13,582,635	\$ 26,765,270
207													
208	PROJECT SPECIFIC REVENUES												
209	Grants, Contributions and Reimbursements:												
210	Broadway at Reed Mesa Left Hand Turn Lane - Contributions	-	-	-	-	-	-	-	-	150,000	-	-	150,000
211	Persigo Agreement Contributions - B 1/2 Road		500,000	-	-	-	-	-	-	-	-	500,000	500,000
212	Persigo Agreement Contributions - Broadway & 23 Road Roundabout	500,000	-	-	-	-	-	-	-	-	-	500,000	500,000
213	29 Road (F Rd to G Rd) - Congressional Directed Spending	2,000,000	-	-	-	-	-	-	-	-	-	2,000,000	2,000,000
214	29 Road (F Rd to G Rd) - Rural & Tribal Assistance Program	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
215	29 Road (F Rd to G Rd) - Mesa County	220,000	-	-	-	-	-	-	-	-	-	220,000	220,000
216	Crosby Avenue, 25 1/2 Road to Main Street;Grants - State	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
217	Project Specific Revenues	\$ 4,720,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 5,220,000	\$ 5,370,000
218	Total Revenue for Projects	\$ 7,756,527	\$ 3,136,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,636,527	\$ 2,786,527	\$ 2,636,527	\$ 18,802,635	\$ 32,135,270
219	PROJECT EXPENSES												
220	175 - Engineering and Transportation - Capital	27,435,437	6,215,000	8,550,000	6,500,000	4,402,000	30,647,000	40,510,000	37,044,000	25,356,000	40,000,000	53,102,437	226,659,437
221	24 1/2 Road, Patterson to G 1/4 Road	-	-	6,000,000	-	-	-	-	7,000,000	-	-	6,000,000	13,000,000
222	B 1/2 Road, 29 Road to 29 1/2 Road	350,000	5,815,000	-	-	-	-	-	-	-	-	6,165,000	6,165,000
223	Four Canyons Parkway, Market to Patterson	12,000,000	-	-	-	-	-	-	-	-	-	12,000,000	12,000,000
224	Broadway at Reed Mesa Left Hand Turn Lane	-	-	-	-	-	-	-	-	450,000	-	-	450,000
225	D 1/2 Road, 29 to 30 Road	6,000,000	-	-	-	-	-	-	-	-	-	6,000,000	6,000,000
226	F 1/2 Parkway, 23 3/4 to 24 Road (Mesa Trails)	-	-	-	-	-	200,000	3,000,000	-	-	-	-	3,200,000
227	24 Road and Riverside Parkway Interchange	-	200,000	-	-	2,200,000		-	-	-	-	2,400,000	2,400,000
228	Riverside Parkway at 9th Street Turn Lane	120,000	-	-	-	-	-	-	-	-	-	120,000	120,000
229	26 1/2 Road, Horizon Drive to Summerhill Way	-	200,000	1,750,000	6,500,000	-	-	-	-	-	-	8,450,000	8,450,000
230	Crosby Avenue, 25 1/2 Road to Main Street	2,462,699	-	-	-	-	-	-	-	-	-	2,462,699	2,462,699
231	Patterson Road Access Control Plan Implementation	-	-	50,000	-	50,000	-	50,000	-	50,000	-	100,000	200,000
232	Highway 50 at Palmer Street Intersection Improvements	562,738	-	-	-	-	-	-	-	-	-	562,738	562,738
233	Patterson Capacity Improvements (5 Intersections)	450,000	-	-	-	-	-	-	-	-	-	450,000	450,000
234	Riverside Parkway at Winters/Las Colonias Dr Intersection		-	-	-	-	1,200,000	-	-	-	-	-	1,200,000
235	Riverside Parkway - Turn Lane for Sugar Beet Development	-	-	-	-	-	120,000	-	-	-	-	-	120,000
236	28 1/4 Road Extension from North Avenue to I70B	-	-	-	-	-	4,300,000	-	-	-	-	-	4,300,000
237	28 Road and Orchard Ave Intersection Improvements	-	-	750,000	-	-	-	-	-	-	-	750,000	750,000
238	Community Lane Project (Vanover Property)	-	-	-	-	-	-	-	-	-	2,000,000	-	2,000,000
239	Redlands 360 Development Redlands Parkway/South Camp Rd	-	-	-	-	-	2,500,000	-	-	-	-	-	2,500,000
240	Riverside Parkway at Deseo Drive Intersection Improvements	550,000	-	-	-	-	-	-	-	-	-	550,000	550,000
241	Westside Industrial - 22 Road RR Xing (RR Revenue & CDOT HSIP)	-	-	-	-	-	180,000	960,000	3,860,000	-	-	-	5,000,000
242	25 1/2 Road Right Turn Lane	-	-	-	-	300,000	-	-	-	-	-	300,000	300,000
243	23 Road (I-70B to I-70)	-	-	-	-	-	-	-	-	-	6,000,000	-	6,000,000
244	23 Road I-70 Bike/Pedestrian Bridge	-	-	-	-	-	-	-	-	3,000,000	-	-	3,000,000
245	24 Road I-70 Bike/Pedestrian Underpass	-	-	-	-	-	-	3,000,000	-	-	-	-	3,000,000
246	25 Road (F 1/2 Rd to G 3/8 Rd)	-	-	-	-	-	-	-	3,115,000	-	-	-	3,115,000
247	25 Road Widening (I-70 B to Patterson)	-	-	-	-	-	-	-	-	-	12,000,000	-	12,000,000
248	26 Road (Patterson to H Road)	-	-	-	-	-	-	-	-	-	10,000,000	-	10,000,000
249	27 Road (Horizon Dr to H Road)	-	-	-	-	-	-	-	-	4,720,000	-	-	4,720,000
250	27 Road I-70 Bike/Pedestrian Bridge	-	-	-	-	-	-	-	3,000,000	-	-	-	3,000,000
251	27 1/2 Road (Hwy 50 to Unaweep Ave)	-	-	-	-	-	-	-	-	1,807,000	-	-	1,807,000
252	27 1/2 Intersection Improvements (B 1/2 & Unaweep)	-	-	-	-	-	-	-	-	900,000	-	-	900,000
253	29 1/2 Road (F Rd to G Rd)	-	-	-	-	-	5,000,000	-	-	-	-	-	5,000,000
254	31 Road N/O Orchard along Lewis Wash	-	-	-	-	-	200,000	-	-	-	-	-	200,000
255	B 1/2 Road (Hwy 50 to 29 1/4 Road)	-	-	-	-	-	-	-	3,920,000	-	-	-	3,920,000
256	Broadway and Redlands Parkway Roundabout Capacity Expansion	-	-	-	-	-	2,500,000	-	-	-	-	-	2,500,000
257	Broadway and Ridges Blvd Intersection Improvements	-	-	-	-	-	264,000	4,500,000	-	-	-	-	4,764,000
258	Redlands Parkway Capacity Expansion (Broadway to 24 Road)	-	-	-	-	-	-	12,000,000	-	-	-	-	12,000,000

10 Year Capital Plan by Fund by Department
Council Workshop
October 6, 2025

		Working	Working	Working	Working	Working	Working	Working	Working	Working	Working	Five Year Total	Ten Year Total
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035		
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10		
259	Broadway Capacity Improvements (Redlands)	-	-	-	-	-	-	15,600,000	-	-	-	-	15,600,000
260	D Road (29 Road to 32 Road)	-	-	-	-	-	-	-	-	9,589,000	-	-	9,589,000
261	D Road & 30 Road Intersection	-	-	-	-	-	-	-	-	760,000	-	-	760,000
262	D Road & 31 Road Intersection	-	-	-	-	-	-	-	-	760,000	-	-	760,000
263	D 1/2 Road and 30 Road Intersection	-	-	-	-	-	-	-	-	760,000	-	-	760,000
264	E Road (29 Road to 30 Road)	-	-	-	-	-	-	-	-	2,560,000	-	-	2,560,000
265	F 1/2 Road, (29 1/2 Road to Broken Spoke)	-	-	-	-	-	1,200,000	-	-	-	-	-	1,200,000
266	F 1/2 Road (Matchett Park to 29 Road)	-	-	-	-	-	4,383,000	-	-	-	-	-	4,383,000
267	F 1/2 Road and 30 Road Intersection Improvements	-	-	-	-	-	-	-	450,000	-	-	-	450,000
268	F 1/4 Road Multimodal Improvements (24 1/2 Road to 25 Road)	-	-	-	-	-	-	-	260,000	-	-	-	260,000
269	F 1/2 Road (30 Road to Persigo Boundary)	-	-	-	-	-	5,500,000	-	-	-	-	-	5,500,000
270	G Road and 23 1/2 Rd Intersection Improvements	-	-	-	-	1,500,000	-	-	-	-	-	1,500,000	1,500,000
271	G Road and 26 Rd Intersection Improvements	-	-	-	-	352,000	1,900,000	-	-	-	-	352,000	2,252,000
272	G Road and 27 Road Intersection	-	-	-	-	-	-	1,400,000	-	-	-	-	1,400,000
273	G Road Corridor Improvements (23 to 23 1/2; 24 1/2 to Horizon Drive)	-	-	-	-	-	-	-	11,464,000	-	-	-	11,464,000
274	South Broadway	-	-	-	-	-	-	-	3,975,000	-	-	-	3,975,000
275	29 Road (F Rd to G Rd)	3,440,000						-	-	-	10,000,000	3,440,000	13,440,000
276	Riverside Parkway at Winters/Las Colonias Dr.						1,200,000	-	-	-	-	-	1,200,000
277	Redlands360 - 23 Rd & Hwy 340 Roundabout	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000	1,200,000
278	Redlands360 - 23 Road (Hwy 340 to S. Broadway)	300,000	-	-	-	-	-	-	-	-	-	300,000	300,000
279	Total Project Expenses	\$ 27,435,437	\$ 6,215,000	\$ 8,550,000	\$ 6,500,000	\$ 4,402,000	\$ 30,647,000	\$ 40,510,000	\$ 37,044,000	\$ 25,356,000	\$ 40,000,000	\$ 53,102,437	\$ 226,659,437
280													
281	NET REVENUE (EXPENSE)	\$ (19,678,910)	\$ (3,078,473)	\$ (5,913,473)	\$ (3,863,473)	\$ (1,765,473)	\$ (28,010,473)	\$ (37,873,473)	\$ (34,407,473)	\$ (22,569,473)	\$ (37,363,473)	\$ (34,299,802)	\$ (194,524,167)
282	BEGINNING FUND BALANCE	\$ 34,882,243	\$ 15,203,333	\$ 12,124,860	\$ 6,211,387	\$ 2,347,914	\$ 582,441	\$ (27,428,032)	\$ (65,301,505)	\$ (99,708,978)	\$ (122,278,451)	\$ 34,882,243	\$ 34,882,243
283	ENDING FUND BALANCE	\$ 15,203,333	\$ 12,124,860	\$ 6,211,387	\$ 2,347,914	\$ 582,441	\$ (27,428,032)	\$ (65,301,505)	\$ (99,708,978)	\$ (122,278,451)	\$ (159,641,924)	\$ 582,441	\$ (159,641,924)

10 Year Capital Plan by Fund by Department
Council Workshop
October 6, 2025

		Working	Working	Working	Working	Working	Working	Working	Working	Working	Working	Five Year Total	Ten Year Total
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035		
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10		
	202 - Storm Drainage Development Fund												
284	Engineering and Transportation - Capital	96,000	22,000	23,150	24,300	25,500	1,176,800	28,150	29,500	31,000	-	190,950	1,456,400
285	Riverside Parkway at 7th Street Drainage Improvements	-	-	-	-	-	250,000	-	-	-	-	-	250,000
286	Drainage System Improvements	21,000	22,000	23,150	24,300	25,500	26,800	28,150	29,500	31,000	-	115,950	231,400
287	Buthorn Drain Capacity Improvements (25.5 Rd to 26 Rd)	-	-	-	-	-	900,000	-	-	-	-	-	900,000
288	Walnut Ave & 1st St Drain Improvements	75,000	-	-	-	-	-	-	-	-	-	75,000	75,000
289	Total Storm Drainage Development Fund Expenses	\$ 96,000	\$ 22,000	\$ 23,150	\$ 24,300	\$ 25,500	\$ 1,176,800	\$ 28,150	\$ 29,500	\$ 31,000	-	\$ 190,950	\$ 1,456,400
290													
291	204 - Major Projects Fund												
292	Parks and Recreation - Capital	25,740,000	-	-	-	-	-	-	-	-	-	25,740,000	25,740,000
293	Community Recreation Center Construction	23,300,000	-	-	-	-	-	-	-	-	-	23,300,000	23,300,000
294	Community Recreation Center Outside Project	2,440,000	-	-	-	-	-	-	-	-	-	2,440,000	2,440,000
295	Total Major Projects Fund Expenses	\$ 25,740,000	-	-	-	-	-	-	-	-	-	\$ 25,740,000	\$ 25,740,000
296													
297	301 - Water Fund												
298	Utilities - Capital	5,590,000	11,410,000	3,650,000	4,219,437	2,900,000	1,711,971	1,760,330	1,810,140	1,850,000	-	27,769,437	34,901,878
299	Gunnison River Infrastructure	500,000	500,000	-	-	-	-	-	-	-	-	1,000,000	1,000,000
300	Kannah Creek Water System Improvements	-	-	-	-	1,000,000	-	-	-	-	-	1,000,000	1,000,000
301	Historic Water Treatment Plant Preservation	-	-	450,000	-	-	-	-	-	-	-	450,000	450,000
302	Lead Water Line Replacements	100,000	100,000	100,000	100,000	-	-	-	-	-	-	400,000	400,000
303	Water Rights Infrastructure Development	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	-	500,000	900,000
304	Juniata Enlarged Ditch Piping	-	5,000,000	-	-	-	-	-	-	-	-	5,000,000	5,000,000
305	Linden Ave Waterline Phase 2 (2026)	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000	1,300,000
306	28 Rd to Cindy Ann Waterline Parse 46 (2026)	-	200,000	-	-	-	-	-	-	-	-	200,000	200,000
307	UPRR Waterline Crossing to Crosby Ave	500,000	-	-	-	-	-	-	-	-	-	500,000	500,000
308	CDOT I-70B 4th to 6th Street Waterline	1,290,000	-	-	-	-	-	-	-	-	-	1,290,000	1,290,000
309	Waterline Replacement on Aspen St, Palisade St, and Glenwood Dr.	400,000	-	-	-	-	-	-	-	-	-	400,000	400,000
310	9th-17th N of Orchard Waterline	-	300,000	900,000	900,000	-	-	-	-	-	-	2,100,000	2,100,000
311	Colorado Ave 9th-12th Street Waterline	-	-	200,000	-	-	-	-	-	-	-	200,000	200,000
312	CDOT I-70B Waterline 6th-9th St	-	-	1,800,000	-	-	-	-	-	-	-	1,800,000	1,800,000
313	Chipeta Ave Waterline 12th-15th Street	-	-	-	250,000	-	-	-	-	-	-	250,000	250,000
314	Waterline Replacements - TBD	-	-	-	369,437	1,800,000	1,611,971	1,660,330	1,710,140	1,750,000	-	2,169,437	8,901,878
315	Juniata Reservoir Outlet Seepage Repair	400,000	1,560,000	-	-	-	-	-	-	-	-	1,960,000	1,960,000
316	Kannah Creek Flowline, Whitewater Creek to Whitewater Hill	-	2,000,000	-	-	-	-	-	-	-	-	2,000,000	2,000,000
317	Kannah Creek Flowline, Reeder Mesa to Whitewater Creek	-	-	100,000	2,500,000	-	-	-	-	-	-	2,600,000	2,600,000
318	Clymer Way and 5th Street Bridge Area Waterline Replacement (2027)	-	1,650,000	-	-	-	-	-	-	-	-	1,650,000	1,650,000
319	South Water Tank Painting	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
320	Total Water Fund Expenses	\$ 5,590,000	\$ 11,410,000	\$ 3,650,000	\$ 4,219,437	\$ 2,900,000	\$ 1,711,971	\$ 1,760,330	\$ 1,810,140	\$ 1,850,000	-	\$ 27,769,437	\$ 34,901,878
321													
322	302 - Solid Waste Fund												
323	General Services - Capital	435,000	-	-	-	-	-	-	-	-	-	435,000	435,000
324	New Refuse Truck for Recycling Pickup (2026)	435,000	-	-	-	-	-	-	-	-	-	435,000	435,000
325	Total Solid Waste Fund Expenses	\$ 435,000	-	-	-	-	-	-	-	-	-	\$ 435,000	\$ 435,000
326													
327	305 - Golf Courses Fund												
328	General Services - Capital	150,000	-	-	-	-	-	-	-	-	-	150,000	150,000
329	Irrigation Pond Dredging at Tiara Rado and Lincoln Park Golf Courses	150,000	-	-	-	-	-	-	-	-	-	150,000	150,000
330	Total Golf Courses Fund Expenses	\$ 150,000	-	-	-	-	-	-	-	-	-	\$ 150,000	\$ 150,000
331													
332	309 - Irrigation Fund												
333	Utilities - Capital	200,000	-	-	-	-	-	-	-	-	-	200,000	200,000
334	Ridges Primary Pump MCC Replacement	200,000	-	-	-	-	-	-	-	-	-	200,000	200,000
335	Total Irrigation Fund Expenses	\$ 200,000	-	-	-	-	-	-	-	-	-	\$ 200,000	\$ 200,000
336													
337	401 - Information Technology Fund												
338	Information Technology - Capital	436,000	450,000	540,000	840,000	321,000	343,470	567,513	343,470	583,470	-	2,587,000	4,424,923
339	Storage Replacements	50,000	-	70,000	-	-	-	-	-	-	-	120,000	120,000
340	Switch Replacements	-	-	-	-	-	-	200,000	-	240,000	-	-	440,000
341	Infrastructure Replacements	136,000	200,000	370,000	840,000	321,000	343,470	367,513	343,470	343,470	-	1,867,000	3,264,923
342	Document Records Management System replacement.	250,000	250,000	100,000	-	-	-	-	-	-	-	600,000	600,000
343	Total Information Technology Fund Expenses	\$ 436,000	\$ 450,000	\$ 540,000	\$ 840,000	\$ 321,000	\$ 343,470	\$ 567,513	\$ 343,470	\$ 583,470	-	\$ 2,587,000	\$ 4,424,923
344													

10 Year Capital Plan by Fund by Department
Council Workshop
October 6, 2025

		Working	Working	Working	Working	Working	Working	Working	Working	Working	Working	Five Year Total	Ten Year Total
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035		
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10		
345	402 - Equipment Fund												
346	General Services - Capital	5,754,510	5,284,744	-	-	-	-	-	-	-	-	11,039,254	11,039,254
347	Annual Fleet Replacement	4,678,960	5,284,744	-	-	-	-	-	-	-	-	9,963,704	9,963,704
348	Lifecycle replacement of (2) CNG Compressors	1,075,550	-	-	-	-	-	-	-	-	-	1,075,550	1,075,550
349	Total Equipment Fund Expenses	\$ 5,754,510	\$ 5,284,744	-	-	-	-	-	-	-	-	\$ 11,039,254	\$ 11,039,254
350													
351	405 - Communications Center Fund												
352	Police - Capital	3,664,640	1,714,640	1,129,640	1,100,000	3,200,000	700,000	950,000	700,000	7,000,000	250,000	10,808,920	20,408,920
353	Microwave Replacements at Radio Sites	-	-	-	-	1,500,000	-	-	-	-	-	1,500,000	1,500,000
354	9-1-1 Telephone Upgrade	364,640	364,640	364,640	-	-	-	-	-	-	-	1,093,920	1,093,920
355	Comm Center Workstation/Furniture Replacement	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000	1,000,000
356	Back Up Comm Center / Training Center	-	-	-	-	1,000,000	-	-	-	-	-	1,000,000	1,000,000
357	Motorola GTR 8000 Radio Site Transmitters Replacements Project	-	-	700,000	700,000	700,000	700,000	700,000	700,000	7,000,000	-	2,100,000	11,200,000
358	Planned Radio Site Upgrades (Gateway, switches, etc.)	-	-	-	150,000	-	-	-	-	-	-	150,000	150,000
359	Radio Analyst Service Monitor Replacement	-	-	65,000	-	-	-	-	-	-	-	65,000	65,000
360	Tower Site Upgrades	200,000	-	-	250,000	-	-	250,000	-	-	250,000	450,000	950,000
361	MCC 7500 Dispatch Console and Handheld Radio Replacements	3,100,000	350,000	-	-	-	-	-	-	-	-	3,450,000	3,450,000
362	Total Communications Center Fund Expenses	\$ 3,664,640	\$ 1,714,640	\$ 1,129,640	\$ 1,100,000	\$ 3,200,000	\$ 700,000	\$ 950,000	\$ 700,000	\$ 7,000,000	\$ 250,000	\$ 10,808,920	\$ 20,408,920
363													
364	406 - Facilities Management Fund												
365	309 - General Services - Capital	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000	15,000,000
366	Facilities Systems Maintenance and Lifecycle Replacement	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000	15,000,000
367	Total Facilities Management Fund Expenses	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 7,500,000	\$ 15,000,000
368													
369	Joint Sewer System Operations Fund												
370	660 - Utilities - Capital												
371	OM river syphon	-	5,490,000	-	-	-	-	-	-	-	-	5,490,000	5,490,000
372	Grand Valley Byproducts lift station replacement	-	12,300,000	-	-	-	-	-	-	-	-	12,300,000	12,300,000
373	2026 Sewer Replacement Projects	4,000,000	-	-	-	-	-	-	-	-	-	4,000,000	4,000,000
374	Sewer Improvement Districts	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	10,000,000
375	Wastewater Treatment Plant Imp and Asset Replace	770,000	810,000	860,000	910,000	960,000	1,010,000	1,070,000	1,130,000	1,190,000	1,250,000	4,310,000	9,960,000
376	2027 Sewer Replacement Projects	520,000	4,330,000	-	-	-	-	-	-	-	-	4,850,000	4,850,000
377	Capacity OM-1	-	-	-	-	1,220,000	13,850,000	-	-	-	-	1,220,000	15,070,000
378	Capacity OM-2	-	-	-	-	-	-	680,000	7,770,000	-	-	-	8,450,000
379	Capacity OM-3	-	-	-	-	-	-	-	-	360,000	4,090,000	-	4,450,000
380	Sewer Line Replacements/Rehabilitation	-	550,000	5,070,000	5,280,000	5,500,000	5,720,000	5,950,000	6,190,000	6,440,000	6,700,000	16,400,000	47,400,000
381	Phase 2 Wastewater Treatment Plant Expansion	6,300,000	5,390,000	28,470,000	35,390,000	6,930,000	-	-	-	-	-	82,480,000	82,480,000
382	Phase 3 Wastewater Treatment Plant Expansion	-	-	-	-	-	-	-	-	-	3,800,000	-	3,800,000
383	Wastewater Treatment Plant Administrative Building	7,470,000	4,980,000	-	-	-	-	-	-	-	-	12,450,000	12,450,000
384	Total Joint Sewer System Operation Fund Expenses	\$ 20,060,000	\$ 34,850,000	\$ 35,400,000	\$ 42,580,000	\$ 15,610,000	\$ 21,580,000	\$ 8,700,000	\$ 16,090,000	\$ 8,990,000	\$ 16,840,000	\$ 148,500,000	\$ 220,700,000



Grand Junction City Council

Workshop Session

Item #1.b.

Meeting Date: October 6, 2025
Presented By: Mike Bennett, City Manager
Department: City Manager's Office
Submitted By: Johnny McFarland, Asst. to the City Manager

Information

SUBJECT:

Strategic Plan Draft Overview

EXECUTIVE SUMMARY:

The purpose of this item is to present the latest draft of the 2025 Strategic Plan for discussion and guidance from City Council.

BACKGROUND OR DETAILED INFORMATION:

In early 2025, City staff solicited qualified consultants to assist in the facilitation and development of the 2025-2027 City Council Strategic Plan. Everstrive Solutions LLC. was selected after review and interview with staff and designated City Council liaisons. On July 10 and 11, 2025, Everstrive hosted a City Council Strategic Planning Retreat, which resulted in the development of five key pillars that will guide the City's priorities over the next two years. On July 29, 2025, the consultants held an Executive Strategic Planning Retreat to present the City Council's pillars to executive leadership, allowing staff to begin developing goals and action items that would achieve the City Council's strategic vision. Everstrive and City staff jointly developed an initial draft of the Strategic Plan, which was presented to City Council at a Special Meeting on August 12, 2025.

Staff has since developed a second draft to incorporate the City Council's thoughts and feedback on the goals and action items after the August 12 meeting, and included recommended metrics to demonstrate achievement of the Plan's goals and pillars. The latest draft is included with this staff report for Council review. The attached draft is intended to encapsulate the written narrative; final design and formatting will be completed by the consultant prior to adoption. The goal of this discussion is for staff to present the latest draft to the Council and request direction for agendizing the plan for adoption. If the Council provides direction to schedule this item for consideration at a Regular Meeting for adoption, it can be added to the October 15, 2025, meeting.

FISCAL IMPACT:

N/A

SUGGESTED ACTION:

For discussion and direction only.

Attachments

1. DRAFT Strategic Plan_10.02.2025

STRATEGIC PILLAR 1 – CORE SERVICES

GOAL 1 – Maintain or enhance emergency services to maintain a high level of public safety, responsiveness, and satisfaction with police, fire and EMS services.

	Success Measures	2025	Current
Metric 1	Number of education efforts implemented annually	XX	XX
Metric 2	Response times for Fire and EMS calls	XX	XX
Metric 3	Progress toward full sworn police staffing	XX	XX
Metric 4	Maintain or increase satisfaction with the enforcement of traffic violations – Community Satisfaction Survey	XX	XX
Metric 5	Maintain or increase community satisfaction with the overall quality of public safety services – Community Satisfaction Survey	XX	XX

ACTION ITEMS

1. Improve the efficiency and reliability of emergency medical service by evaluating existing emergency service models.
2. Focus public education efforts focused on community risk reduction and crime prevention efforts.
3. Strategically align traffic enforcement activities using data to target high-risk areas and improve roadway safety.

GOAL 2 – Prioritize maintenance of existing municipal infrastructure with a focus on safety, quality, and community satisfaction

	Success Measures	2025	Current
Metric 1	Pavement Condition Index	XX	XX
Metric 2	Road miles of maintenance completed annually	XX	XX
Metric 3	Average response time of Report-a-Concern tickets annually	XX	XX
Metric 4	Facility Condition Index	XX	XX

ACTION ITEMS

1. Prioritize maintenance funding for streets, parks, and public spaces by utilizing condition assessments.
2. Evaluate the City's resident request portal to identify opportunities to increase usability and efficiency for residents to report maintenance concerns.
3. Integrate master plans with rate studies and implement corresponding rates and fees adjustments to support effective operations, preventative maintenance, and capital improvement programs.
4. Focus the City's annual operating and capital budgets on core, high-impact services and increase community satisfaction with these services.
5. Align the Capital Improvement Plan (CIP) to prioritize projects that directly support and enhance the City of Grand Junction's core services. Enhance the data-driven framework for capital project selection, with a focus on maintaining existing assets rather than pursuing new construction or expansion.

STRATEGIC PILLAR 2 – HOUSING

GOAL 1 – Streamline the planning and approval processes by reducing the city’s review turnaround times, reducing barriers, while increasing process predictability for applicants.

	Success Measures	2025	Current
Metric 1	Unit count toward Prop 123 goals	xx	xx
Metric 2	Reduce the time between submission of complete housing applications and completion of staff review	xx	xx
Metric 3	Facilitate recommendations from the HAC Task Force	xx	xx
Metric 4	Percentage of affordable housing project reviews completed consistent with expedited review policy		

ACTION ITEMS

1. Implement review process improvement efforts for development projects and track metrics.
2. Update the City’s Housing Needs Assessment and Housing Action Plan, consistent with state requirements.
3. Apply expedited review for Affordable Housing projects.
4. Support the Housing Affordability Code Task Force in their evaluation and proposals of GJMC revisions to promote housing affordability.
5. Leverage available resources and seek grant funding when available to fulfill the city’s Proposition 123 commitment along with the implementation of the City's highest priority housing goals as identified in the Housing Strategy.
6. Implement and fund Affordable Housing Production Incentive as resources allow.

GOAL 2 – Clarify the City’s role in addressing unhoused solutions in the community

	Success Measure	Complete	Incomplete
Metric 1	Update and Implement the City’s adopted Unhoused Strategy		

ACTION ITEM

1. Review and update the City's Unhoused Strategy Framework

STRATEGIC PILLAR 3 – FISCAL POLICY AND POSITION

GOAL 1 – Support economic development partners to drive job growth and retain, attract and expand businesses and industries that contribute to increased sales tax revenues.

	Success Measures	Current
Metric 1	Sales Tax Collections by quarter	
Metric 2	Lodging tax collections by quarter	
Metric 3	Number of new businesses landed annually	
Metric 4	Number of jobs created annually	
Metric 5	Number of pad sites leased at Las Colonias Business Park	
Metric 6	Implement the reporting schedule by the end of the first quarter of 2026	

ACTION ITEM

1. Develop a reporting schedule and progress updates that showcase how City funds are being utilized for economic development activities.
2. Grand Junction, the City's Destination Marketing Organization, will execute innovative marketing initiatives that attract high-value visitors, elevate the community brand, and enhance the quality of life for residents.

GOAL 2 – Demonstrate fiscal responsibility by prioritizing funding and right-sizing the organization.

	Success Measures	2025	Current
Metric 1	Number of fee cost recovery analyses completed annually	XX	XX

ACTION ITEMS

1. When allocating funds to external organizations, ensure funding is tied to measurable outcomes that directly support municipal services and reduce demand on City resources.
2. Analyze costs for services to ensure the fee collected is at an appropriate level and aligns with Council policy.
3. Align organizational structure to focus on core, high-impact services.

GOAL 3 – Maintain a strong financial position and creditworthiness by operating within our means, preserving adequate reserves, and delivering projects and services on time, within budget, and with clearly defined success outcomes.

	Success Measures	2025	Current
Metric 1	Annual Fund Balance % of Operating Budget	XX	XX
Metric 2	Maintain the City's credit rating	XX	XX
Metric 3	Capital projects completed within budget	XX	XX
Metric 4	Number of bids received per project solicitation	XX	XX
Metric 5	Budget to actual revenue monitoring quarterly reports developed	XX	XX

ACTION ITEMS

1. Ensure a fund balance equal to at least 25% of the current year's operating budget.
2. Track and evaluate a cost recovery for the Community Recreation Center. Adjust rates and fees as needed.
3. Produce quarterly financial reports.
4. Maintain a balanced 5-year CIP, adjusted annually through the budget process for City Council adoption.
5. Produce monthly revenue reports, tracking sales tax, lodging, and cannabis revenues.

DRAFT

STRATEGIC PILLAR 4 – GOVERNMENT TRANSPARENCY AND ACCOUNTABILITY

GOAL 1 – Provide clear communications about City projects and decisions made through timely, relevant, and audience-friendly communication.

	Success Measures	2025	Current
Metric 1	Track and report Reach, Impressions, Engagement rate on digital platforms Y/Y	xx	xx
Metric 2	Growth in communication channels		
Metric 3	100% of Engage GJ projects updated on schedule		
Metric 4	Track website traffic to project-specific pages		
Metric 5	Every major City project includes a documented communications plan that includes a diversity of channels.		

ACTION ITEMS

1. Evaluate the use of public-facing dashboards with data visualizations that present key information in concise, accessible formats to improve transparency and community understanding.
2. Reduce the volume and frequency of communications, focusing instead on high-impact messages that help residents easily find the information they need.
3. Use plain language in all public communications so that messages are easily understood by a broad audience.
4. Implement a robust social media platform to measure the effectiveness of communications and inform social media strategies with data-driven insights.
5. Continuously improve existing public communications to ensure it is useful and effective.

GOAL 2 – Provide opportunities to build public trust by engaging the community early and often, invite stakeholders to be included, and keep them informed on high-impact/high-visibility projects.

	Success Measures	2025	Current
Metric 1	Number of community engagements offered annually	xx	xx
Metric 2	Increase community satisfaction with public engagement opportunities (community satisfaction survey)	xx	xx

ACTION ITEMS

1. Design and implement more engagements for meaningful two-way dialogue, ensuring residents have opportunities to share input and receive feedback.
2. Facilitate and create new partnership opportunities to help City's communications reach a broader audience outside of traditional City channels.

DRAFT

STRATEGIC PILLAR 5: GOVERNMENT EFFICIENCY

GOAL 1 – Develop meaningful key performance indicators (KPIs) and benchmarking tools through a discovery phase to thoughtfully measure departmental efficiency across cost, time, and service outcomes.

	Success Measures	2025	Current
Metric 1	KPIs/Benchmarking tools implemented		
Metric 2	Number of core processes reviewed for efficiencies annually		

ACTION ITEMS

1. Provide staff training and establish a structured, in-house process mapping and process improvement.
2. When considering outsourcing, utilize cost-benefit analysis to determine whether services could be delivered more efficiently internally.
3. Assess the long-term operations and maintenance expenses before constructing, acquiring, or accepting public assets.
4. Review and update as necessary, current asset management plans and software solutions to ensure data-driven long-term asset management.
5. Continue to monitor energy usage in city facilities and identify energy-saving efficiencies.

GOAL 2 – Evaluate collaboration across city departments, other public agencies, and non-governmental partners to improve service delivery and reduce costs.

	Success Measures	Current
Metric 1	Provide periodic reports on joint projects or initiatives launched with shared resources that improve efficiency	
Metric 2	Number of process improvement reviews completed annually	

ACTION ITEM

1. Conduct a cross-departmental review to identify and streamline services, improving efficiency and reducing overlap.
2. Analyze existing partnerships to ensure anticipated efficiencies are being achieved.

GOAL 3 – Use technology and long-term financial modeling to enhance core services.

	Success Measures	Current
Metric 1	Technology solutions implemented/evaluated annually	

ACTION ITEMS

1. Explore the use of artificial intelligence to automate internal processes and enhance the quality and efficiency of customer service.
2. Annually report on technology solutions implemented/evaluated to increase efficiency, transparency, or customer service



City of Grand Junction, State of Colorado

Proclamation

- Whereas,** the white cane is more than a mobility tool—it is a universal emblem of independence, resilience, and dignity for individuals who are blind or visually impaired, empowering them to move safely, confidently, and freely in every corner of our community; and
- Whereas,** this symbol of freedom and self-determination reminds us that individuals with vision loss are not defined by limitation, but by their talents, contributions, and boundless potential to enrich the civic, cultural, and economic life of Grand Junction; and
- Whereas,** White Cane Awareness Day calls upon all citizens to recognize not only the daily challenges faced by those with blindness and low vision, but also the courage, determination, and achievements that illuminate their journey; and
- Whereas,** building an inclusive community requires shared responsibility: to learn, to listen, and to act with empathy—ensuring that accessibility, opportunity, and respect are not exceptions but expectations for every resident.

NOW, THEREFORE, I, Cody Kennedy, Mayor of the City of Grand Junction, do hereby proclaim October 15, 2025, as

“White Cane Awareness Day”

in the City of Grand Junction. Furthermore, I encourage all residents to participate in White Cane Awareness activities, to honor the strength and spirit of our neighbors with vision loss, and to commit ourselves to a future where independence is supported, diversity is celebrated, and no one is left behind.

IN WITNESS WHEREOF, I have hereunto set my hand and caused to be affixed the official Seal of the City of Grand Junction this 15th day of October 2024.

Mayor