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**GRAND JUNCTION CITY COUNCIL  
MONDAY, OCTOBER 14, 2019**

**WORKSHOP, 4:00 P.M.  
CITY HALL AUDITORIUM  
250 N. 5<sup>TH</sup> STREET**

*To become the most livable community west of the Rockies by 2025*

**1. Discussion Topics**

- a. Visit Grand Junction, Non-Profit Funding, Economic Development Funding, and Capital Budget Presentations

**2. Next Workshop Topics**

- a. October 28 Budget Presentations: Downtown Development Authority, Grand Junction Downtown Business Improvement District and Horizon Drive Association Business Improvement District

**3. Other Business**

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*What is the purpose of a Workshop?*

The purpose of a Workshop is for the presenter to provide information to City Council about an item or topic that they may be discussing at a future meeting. The less formal setting of a Workshop is intended to facilitate an interactive discussion among Councilmembers.

*How can I provide my input about a topic on tonight's Workshop agenda?*

Individuals wishing to provide input about Workshop topics can:

1. Send an email (addresses found here [www.gjcity.org/city-government/](http://www.gjcity.org/city-government/)) or call one or more members of City Council (970-244-1504);
2. Provide information to the City Manager ([citymanager@gjcity.org](mailto:citymanager@gjcity.org)) for dissemination to the City Council. If your information is submitted prior to 3 p.m. on the date of the Workshop, copies will be provided to Council that evening. Information provided after 3 p.m. will be disseminated

the next business day.

3. Attend a Regular Council Meeting (generally held the 1<sup>st</sup> and 3<sup>rd</sup> Wednesdays of each month at 6 p.m. at City Hall) and provide comments during “Citizen Comments.”

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## Grand Junction City Council

### Workshop Session

Item #1.a.

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**Meeting Date:** October 14, 2019

**Presented By:** Greg Caton, City Manager

**Department:** Finance

**Submitted By:** Jodi Romero, Finance Director

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### **Information**

#### **SUBJECT:**

Visit Grand Junction, Non-Profit Funding, Economic Development Funding, and Capital Budget Presentations

#### **EXECUTIVE SUMMARY:**

Visit Grand Junction will present their department overview.

The City Manager will present the recommended non-profit funding, economic development funding, and capital budgets.

#### **BACKGROUND OR DETAILED INFORMATION:**

##### **Non-Profit Funding**

Community non-profit organizations request that funds be allocated in the City's budget annually, beginning with an application process in the summer. Each applicant is asked to fill out a form which helps characterize the nature of their request. As a part of the request, the City requires applicants to list a minimum funding amount if the organization is able to accept an amount less than the preferred amount. The City Manager and budget development team then review the applications and make a recommendation for funding based on available resources and other demands on the City's limited resources. This becomes part of the 2020 Recommended Budget and will be reviewed by City Council during the workshop on October 14th.

Supporting Documents Attached:

Non-Profit Funding Summary-2020 Recommended Budget

Attachment A-Non-Profit Organization Funding Requests

## **Economic Development Funding**

Economic development is prioritized in the City's Strategic Plan by the strategic directive Diversification of Our Economic Base. Economic Development investment can be seen in two major areas of the budget. In a general sense, the City invests in economic development by delivering core services and through the associated capital plans which fund improvements to street infrastructure and public amenities such as parks, trails, and community sports, and recreation facilities. The other area is referred to as the City Council's Economic Development Budget which supports agencies that directly engage in economic development or through their services positively impact the community and economy.

Supporting Documents Attached:

Economic Development Funding Summary-2020 Recommended Budget  
Attachment B-Economic Development Funding Requests

## **Capital**

Each year, the City of Grand Junction invests a significant portion of the annual budget in capital improvements in the community. Through the continued assessment of the condition of City assets and a series of long-term capital and financial funding plans, the City of Grand Junction ensures that existing infrastructure is adequately maintained, and that future infrastructure is constructed in a fiscally responsible manner.

Supporting Documents Attached:

2020 Capital Summary  
Attachment C-2020 Recommended Capital Projects  
Attachment D-2020 Recommended Capital Descriptions  
Attachment E-Capital Funds 2020 Ten Year Capital Plan  
Attachment F-Enterprise and Internal Service funds 2020 Ten Year Capital Plan

## **FISCAL IMPACT:**

This presentation and discussion is for informational purposes.

## **SUGGESTED ACTION:**

This presentation and discussion is for informational purposes.

## **Attachments**

1. Non-Profit Funding Summary
2. Non-Profit Organization Funding Requests-Attachment A
3. Economic Development Funding Summary
4. Economic Development Funding Requests-Attachment B
5. 2020 Capital Summary Letter

6. 2020 Recommended Capital Projects-Attachment C
7. 2020 Recommended Capital Descriptions-Attachment D
8. Capital Funds 2020 Ten Year Capital Plan-Attachment E
9. Enterprise and Internal Service Funds 2020 Ten Year Capital Plan-Attachment F
10. Council Budget Workshop Presentation - October 14, 2019



October 14, 2019

Re: Non-Profit Organization Funding-2020 Recommended Budget

To the Honorable Mayor and Members of City Council:

Support of community non-profit organizations is a long-standing practice of City Council. Community non-profit organizations request that funds be allocated in the City's budget annually, beginning with an application process in the summer. Each applicant is asked to fill out a form which helps characterize the nature of their request. As a part of the request, the City requires applicants to list a minimum funding amount if the organization is able to accept an amount less than the preferred amount. The City Manager and budget development team then review the applications and make a recommendation for funding based on available resources and other demands on the City's limited resources. This becomes part of the 2020 Recommended Budget and will be reviewed by City Council during the workshop on October 14<sup>th</sup>.

Support for non-profit organizations comes from the same 2% portion of the City's Sales Tax that funds the General Fund, which includes all major government operations of the City such as police, fire, parks, and public works.

Requests from non-profit agencies come in the form of program or event sponsorships as well as capital project grant requests. For 2020, 21 agencies requested funding, for a total of \$740,448. After review by staff and allocation of limited resources, the 2020 Recommended Budget includes \$434,448 in this funding. In most cases, at least the minimum amount requested, or last year's funding level was recommended.

Support for several non-profit organizations also comes in the form of membership dues, including Associated Governments of Northwest Colorado, Colorado Municipal League, Western Colorado Latino Chamber of Commerce, and Metropolitan Planning Organization. Those dues total \$119,843.

The 2020 Recommended Budget includes a total of \$554,291 for the support of non-profit organizations.

*Attachment A* includes a list of requests and the recommended amount of funding for each non-profit organization. Also included is each organization's application and all additional supporting information provided with the application.

**2020 Recommended Non-Profit Funding Budget  
Funded By General Fund  
As of October 14, 2019**

| ITEM<br>REF # | Support<br>Doc<br>Page # | PARTNER/AGENCY                                  | USE OF FUNDS                                                 | 2019<br>AWARD     | 2020 PREFERRED<br>REQUEST | 2020 MINIMUM<br>REQUEST | 2020<br>RECOMMENDED |
|---------------|--------------------------|-------------------------------------------------|--------------------------------------------------------------|-------------------|---------------------------|-------------------------|---------------------|
| 1             |                          | <b>DUES and MEMBERSHIPS</b>                     |                                                              |                   |                           |                         |                     |
| 2             | NA                       | Associated Governments of Northwest Colorado    | Dues                                                         | \$ 8,200          | \$ 8,200                  | \$ 8,200                | \$ 8,200            |
| 3             | NA                       | Club 20                                         | Dues                                                         | 4,100             | 4,100                     | 4,100                   | 4,100               |
| 4             | NA                       | Colorado Municipal League                       | Dues                                                         | 46,411            | 47,835                    | 47,835                  | 47,835              |
| 5             | NA                       | Colorado Water Congress                         | Dues                                                         | 5,970             | 5,970                     | 5,970                   | 5,970               |
| 6             | NA                       | Grand Junction Area Chamber of Commerce         | Dues                                                         | 6,675             | 6,675                     | 6,675                   | 6,675               |
| 7             | NA                       | Western Colorado Latino Chamber of Commerce     | Dues                                                         | 65                | 65                        | 65                      | 65                  |
| 8             | NA                       | Metropolitan Planning Organization              | Dues                                                         | 28,397            | 28,397                    | 28,397                  | 28,397              |
| 9             | NA                       | National League of Cities                       | Membership Fee                                               | 4,601             | 4,601                     | 4,601                   | 4,601               |
| 10            | NA                       | Parks Improvement Advisory Board (PIAB)         | PIAB                                                         | 14,000            | 14,000                    | 14,000                  | 14,000              |
|               |                          |                                                 | <b>Total Dues and Membership</b>                             | <b>\$ 118,419</b> | <b>\$ 119,843</b>         | <b>\$ 119,843</b>       | <b>\$ 119,843</b>   |
| 11            |                          | <b>PROGRAM/EVENT SPONSORSHIP</b>                |                                                              |                   |                           |                         |                     |
| 12            | 2                        | Arts Commission                                 | Art Grant Program Funding                                    | \$ 40,000         | \$ 50,000                 | \$ 50,000               | \$ 40,000           |
| 13            | 6                        | Colorado West Land Trust                        | Support the development for Monument Corridor (Lunch Loop)   | 10,000            | 20,000                    | 10,000                  | 10,000              |
| 14            | NA                       | COPMOBA (CO Plateau Mountain Bike Trail Assoc.) | Capital towards Palisade Plunge                              | 50,000            | 5,000                     | 5,000                   | 5,000               |
| 15            | 8                        | FRA Colorado West Branch 244                    | Event Sponsorship-Memorial Day Wreath Float                  | 150               | 250                       | 250                     | 250                 |
| 16            | NA                       | GJEP Job Incentive Program                      | Program Sponsorship                                          | 3,400             | 3,400                     | 3,400                   | 3,400               |
| 17            | 9                        | Grand Junction Area Chamber of Commerce (YEA)   | Program Sponsorship-Young Entrepreneurs Academy (YEA)        | 4,000             | 4,500                     | 4,000                   | 4,000               |
| 18            | 11                       | Grand Junction Centennial Band                  | Offset performance facility expenses/marketing expenses      | 2,500             | 5,000                     | 2,500                   | 2,500               |
| 19            | 12                       | Grand Junction Firefighters Association         | Event Sponsorship-GJ Turkey Trot 5K                          | 2,000             | 2,000                     | 1,500                   | 2,000               |
| 20            | 14                       | Grant-a-Wish                                    | Tuition Grants for sports, arts, camps, etc.                 | 500               | 2,500                     | 500                     | 500                 |
| 21            | NA                       | Hilltop Gala                                    | Event Sponsorship for the Hilltop Gala                       | 1,000             | 1,000                     | 1,000                   | 1,000               |
| 22            | 15                       | HopeWest                                        | Event Sponsorship-2019 HopeWest Gala, supports operations    | 5,000             | 5,000                     | 5,000                   | 5,000               |
| 23            | 15                       | HopeWest                                        | Event Sponsorship-2019 Holiday Show, supports HopeWest kids  | 2,500             | 2,500                     | 2,500                   | 2,500               |
| 24            | 16                       | Museums of Western Colorado                     | Promotion and marketing program to attract visitors to GJ    | 20,000            | 5,000                     | 4,000                   | 5,000               |
| 25            | 17                       | One Riverfront (Riverfront Commission)          | Operations - Continued Development of the Reiverfront Trails | 17,121            | 17,121                    | 17,121                  | 17,121              |
| 26            | 20                       | Special Olympics                                | Event Sponsorship-Costs of Stocker Stadium & LP Pool         | 6,251             | 6,000                     | 6,000                   | 6,000               |
| 27            | 22                       | Western Slope Center for Children               | SANE (Sexual Assault Nurse Examiner) program support         | 7,500             | 7,500                     | 2,500                   | 7,500               |
| 28            | 22                       | Western Slope Center for Children               | General Operating Support                                    | 30,000            | 40,000                    | 40,000                  | 40,000              |
|               |                          | <b>GRANT REQUESTS</b>                           |                                                              |                   |                           |                         |                     |
| 29            | 27                       | Grand Junction Housing Authority                | Capital - Ratekin Tower Amenity Space                        | 105,000           | 154,000                   | 154,000                 | 0                   |
| 30            | 29                       | Habitat for Humanity                            | Capital - Hoffman Country Estates                            | 0                 | 50,000                    | 5,000                   | 50,000              |
| 31            | 30                       | Hilltop Community Resources                     | Operational Funding for Latimer House Domestic Violence Serv | 50,000            | 45,000                    | 45,000                  | 45,000              |
| 32            | 33                       | HomewardBound of the Grand Valley               | Operational Funding for two homeless shelters                | -                 | 52,000                    | 0                       | 0                   |
| 33            | 34                       | HomewardBound of the Grand Valley               | Capital-Outdoor DaySpace at North Avenue Shelter             | 50,000            | 25,845                    | 25,845                  | 25,845              |
| 34            | 35                       | HopeWest                                        | Capital - The Center for Living Your Best                    | 0                 | 150,000                   | 75,000                  | 75,000              |
| 35            | 38                       | Mesa Developmental Services (dba STRIVE)        | Capital-Outdoor Childrens Space/Playground                   | 102,500           | 50,000                    | 50,000                  | 50,000              |
| 36            | 40                       | The House (Karis, Inc.)                         | Capital-Tap Fees for apartment style bldg for homeless youth | 59,000            | 36,832                    | 36,832                  | 36,832              |
|               |                          |                                                 | <b>Total Program, Event Sponsorship, and Grants</b>          | <b>571,422</b>    | <b>740,448</b>            | <b>546,948</b>          | <b>434,448</b>      |
| 37            |                          |                                                 | <b>Total Non-Profit Funding Budget</b>                       | <b>689,841</b>    | <b>860,291</b>            | <b>666,791</b>          | <b>554,291</b>      |



## **2020 Outside Agency Funding Request**

***Due Date: July 26, 2019***

Email completed funding requests to Linda Longenecker, Budget Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org). for questions, please call 970-244-1471

### **ORGANIZATION INFORMATION**

**Organization Name:** Grand Junction Commission on Arts and Culture

**Date:** 7/25/19

**Contact Name:** Lorie Gregor

**Contact Phone:** 970-254-3876

**Address:** 1340 Gunnison Avenue GJ, CO 81501

**Contact Email:** [lorieg@gjcity.org](mailto:lorieg@gjcity.org)

### **USE OF FUNDS (choose one)**

☐ Capital Funding

☒ Operations

☐ Special Event

☐ In Lieu of City Fees

**Preferred Funding Amount\*:** \$ 50,000

**\*Minimum Funding Amount \$** \_\_\_\_\_

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

### **DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

#### **What is the purpose/mission of your organization?**

The Grand Junction Commission on Arts and Culture is a City board appointed by City Council to act in an advisory capacity for art and culture in Grand Junction. Since 1990, the Arts Commission has been dedicated to developing the quantity, quality, and affordability of arts and culture for the citizens of the Grand Valley. The Arts Commission supports the Grand Valley's artistic resources and cultural activities. Our goal is to form strong, lasting and dynamic connections with artists, arts organizations, businesses, government, and educational institutions throughout the City of Grand Junction.

#### **If approved, how will the use of funds positively impact our community or improve economic development within our community?**

The Arts Commission is invested in cultural projects and events and their impacts to jobs in the creative industry, for the local non-profit arts and cultural community and local working artists of all types – performing, visual, literary, and historical/heritage.

This grant program provides employment, sales, or performance opportunities for working artists and those who work for cultural non-profits by supporting a broad range of community cultural events, exhibits, presentations, and projects. Average direct revenues from projects over the last 4 years was \$337,277 annually and employed an average of 880 creatives in the Grand Valley.

The arts are an industry, and according to the Arts and Economic Prosperity Study completed in 2017, the total direct economic activity in Grand Junction was over \$17 million **(summary attached)**.

**Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.**

Since 1990, the Arts Commission Art Grants have supported non-profit organizations in bringing unique, impactful, and high quality cultural experiences to the citizens of the Grand Valley, thereby creating connectivity and a more desirable place to live, work, and play. The Art Grant program is a rigorous, transparent process in which organizations must fill out an application and present to the Arts Commission. If funded, the organization is adopted by a Commissioner who attends the event and evaluates it. The organization must again present back to the Arts Commission a creative capture of how the funding was utilized and fill out a final report.

Every year the Commission receives more funding requests than funds available. The annual average over the last four years has been 19 organizational requests with a total average funding request of \$62,000. Annually, the average funding available was \$38,000. Fully funding the Art Grant program will result in the ability of dozens of organizations that contribute to the creative fabric of our community, some of which are start-ups with a great idea, or smaller organizations that rely on support to enable them to grow. Many organizations have been nurtured by the Art Grant and have grown into flourishing community resources. Grand Junction is becoming an arts destination for tourists and these projects, events, festivals, and experiences add significant creative content that directly contribute to our community's economic development.

## The Economic Impact of Nonprofit Arts and Cultural Organizations and Their Audiences in the City of Grand Junction, CO (Fiscal Year 2015)

| Direct Economic Activity           | Arts and Cultural Organizations | + | Arts and Cultural Audiences | = | Total Industry Expenditures |
|------------------------------------|---------------------------------|---|-----------------------------|---|-----------------------------|
| <b>Total Industry Expenditures</b> | \$11,275,100                    |   | \$5,991,168                 |   | <b>\$17,266,268</b>         |

### Economic Impact of Spending by Arts and Cultural Organizations and Their Audiences

| Total Economic Impact of Expenditures        | Economic Impact of Organizations | + | Economic Impact of Audiences | = | Total Economic Impact |
|----------------------------------------------|----------------------------------|---|------------------------------|---|-----------------------|
| Full-Time Equivalent (FTE) Jobs Supported    | 339                              |   | 173                          |   | 512                   |
| Household Income Paid to Residents           | \$9,350,000                      |   | \$3,580,000                  |   | <b>\$12,930,000</b>   |
| Revenue Generated to <u>Local</u> Government | \$490,000                        |   | \$446,000                    |   | <b>\$936,000</b>      |
| Revenue Generated to <u>State</u> Government | \$277,000                        |   | \$179,000                    |   | <b>\$456,000</b>      |

### Event-Related Spending by Arts and Cultural Audiences Totaled \$6 million (excluding the cost of admission)

| Attendance to Arts and Culture Events       | Resident <sup>1</sup> Attendees | + | Nonresident <sup>1</sup> Attendees | = | All Cultural Audiences |
|---------------------------------------------|---------------------------------|---|------------------------------------|---|------------------------|
| Total Attendance to Arts and Culture Events | 196,933                         |   | 33,129                             |   | <b>230,062</b>         |
| Percentage of Total Attendance              | 85.6%                           |   | 14.4%                              |   | 100.0%                 |
| Average Event-Related Spending Per Person   | \$18.29                         |   | \$72.12                            |   | \$26.03                |
| <b>Total Event-Related Expenditures</b>     | <b>\$3,601,905</b>              |   | <b>\$2,389,263</b>                 |   | <b>\$5,991,168</b>     |

### Nonprofit Arts and Cultural Event Attendees Spend an Average of \$26.03 Per Person (excluding the cost of admission)

| Category of Event-Related Expenditure            | Resident <sup>1</sup> Attendees | Nonresident <sup>1</sup> Attendees | All Cultural Audiences |
|--------------------------------------------------|---------------------------------|------------------------------------|------------------------|
| Meals and Refreshments                           | \$12.25                         | \$27.04                            | \$14.37                |
| Souvenirs and Gifts                              | \$2.32                          | \$4.55                             | \$2.64                 |
| Ground Transportation                            | \$1.16                          | \$8.88                             | \$2.27                 |
| Overnight Lodging (one night only)               | \$0.16                          | \$26.87                            | \$4.00                 |
| Other/Miscellaneous                              | \$2.40                          | \$4.78                             | \$2.74                 |
| <b>Average Event-Related Spending Per Person</b> | <b>\$18.29</b>                  | <b>\$72.12</b>                     | <b>\$26.03</b>         |

Source: Arts & Economic Prosperity 5: The Economic Impact of Nonprofit Arts and Cultural Organizations and Their Audiences in the City of Grand Junction. For more information about this study or about other cultural initiatives in the City of Grand Junction, visit the Grand Junction Commission on Arts and Culture's web site at [www.gjarts.org](http://www.gjarts.org).

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## About This Study

This Arts & Economic Prosperity 5 study was conducted by Americans for the Arts to document the economic impact of the nonprofit arts and culture industry in 341 communities and regions (113 cities, 115 counties, 81 multicounty or multicounty regions, 10 states, and 12 individual arts districts)—representing all 50 U.S. states and the District of Columbia. The diverse communities range in population (1,500 to more than 4 million) and type (small rural to large urban). Project economists from the Georgia Institute of Technology customized an input-output analysis model for each participating region to provide specific and localized data on four measures of economic impact: full-time equivalent jobs, household income, and local and state government revenue. These localized models allow for the uniqueness of each local economy to be reflected in the findings.

Americans for the Arts partnered with 250 local, regional, and statewide organizations that represent the 341 study regions (30 partners included multiple study regions as part of their participation). **To complete this customized analysis for the City of Grand Junction, the Grand Junction Commission on Arts and Culture joined the study as one of the 250 partners.**

## Surveys of Nonprofit Arts and Cultural ORGANIZATIONS

Each of the 250 partner organizations identified the universe of nonprofit arts and cultural organizations that are located in its region(s) using the Urban Institute’s National Taxonomy of Exempt Entity (NTEE) coding system, a definitive classification system for nonprofit organizations recognized as tax exempt by the Internal Revenue Code. In addition, the study partners were encouraged to include other types of eligible organizations if they play a substantial role in the cultural life of the community or if their primary purpose is to promote participation in, appreciation for, and understanding of the visual, performing, folk, and literary and media arts. These include government-owned or government-operated cultural facilities and institutions; municipal arts agencies and councils; private community arts organizations; unincorporated arts groups; living collections (such as zoos, aquariums, and botanical gardens); university presenters, programs, and facilities; and arts programs that are embedded under the umbrella of a nonarts organization or facility (such as a hospital or church). In short, if it displays the characteristics of a nonprofit arts and cultural organization, it is included. *For-profit businesses (e.g., Broadway, motion picture theaters) and individual artists were excluded from this study.*

Nationally, data was collected from a total of 14,439 organizations for this study. Response rates among all eligible organizations located in the 341 study regions was 54.0 percent, and ranged from 9.5 percent to 100 percent. Responding organizations had budgets ranging from \$0 to \$785 million (Smithsonian Institution). It is important to note that each study region’s results are based solely on the actual survey data collected. There are no estimates made to account for nonresponding organizations. Therefore, the less-than-100 percent response rates suggest an understatement of the economic impact findings in most of the individual study regions.

**In the City of Grand Junction, 32 of the 110 eligible nonprofit arts and cultural organizations participated in this study—an overall participation rate of 29.1 percent.** A list of the participating organizations can be obtained from the Grand Junction Commission on Arts and Culture.

## Surveys of Nonprofit Arts and Cultural AUDIENCES

Audience-intercept surveying, a common and accepted research method, was completed in all 341 study regions to capture information about spending by audiences at nonprofit arts and culture events. Patrons were selected randomly and asked to complete a short survey while attending an event. A total of 212,691 attendees completed the survey. The respondents provided itemized travel party expenditure data on attendance-related activities such as meals, souvenirs, transportation, and lodging. Data was collected throughout the year to guard against seasonal spikes or drop-offs in attendance, and at a broad range of events (because a night at the opera will typically yield more spending than a Saturday children’s theater production). Using total attendance data for 2015 (collected from the participating organizations), standard statistical methods were then used to derive a reliable estimate of total arts event-related expenditures by attendees in each study region.

**In the City of Grand Junction, a total of 1,551 valid audience-intercept surveys were collected from attendees to nonprofit arts and cultural performances, events, and exhibitions during 2016.**

## Studying Economic Impact Using Input-Output Analysis

To derive the most reliable economic impact data, input-output analysis was used to measure the impact of expenditures by nonprofit arts and cultural organizations and their audiences. This highly-regarded type of economic analysis has been the basis for two Nobel Prizes in economics. The models are systems of mathematical equations that combine statistical methods and economic theory in an area of study called econometrics. The analysis traces how many times a dollar is respent within the local economy before it leaves the community, and it quantifies the economic impact of each of those rounds of spending. Project economists customized an input-output model for each of the 341 participating study regions based on the local dollar flow among 533 finely detailed industries within its economy. This was accomplished by using detailed data on employment, incomes, and government revenues provided by the U.S. Department of Commerce (County Business Patterns, the Regional Economic Information System, and the Survey of State and Local Finance), state and local tax data (e.g., sales taxes, lodging tax, property taxes, income tax, and miscellaneous local option taxes), and the survey data collected from the responding arts and cultural organizations and their audiences.

<sup>1</sup> For the purpose of this study, residents are attendees who live within Mesa County; nonresidents live elsewhere.

**ORGANIZATION INFORMATION****Organization Name:** Colorado West Land Trust (formerly Mesa Land Trust) **Date:** July 25, 2019**Contact Name:** Rob Bleiberg**Contact Phone:** 263-5443**Address:** 1006 Main Street, Grand Junction, CO 81501**Contact Email:** rob@cowestlandtrust.org**USE OF FUNDS (choose one)**☐ Capital Funding☒ Operations☐ Special Event☐ In Lieu of City Fees**Preferred Funding Amount\*:** \$20,000**\*Minimum Funding Amount** \$10,000

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

**DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

**What is the purpose/mission of your organization?**

Colorado West Land Trust's mission is to protect and enhance agricultural land, wildlife habitat and scenic lands to benefit the community, enrich lives, provide opportunities for outdoor recreation, and ensure our connection to land for generations to come. One way we pursue our mission is partnering with the City to conserve land and develop connecting trails and recreational amenities for the public along the Monument Road Corridor. We have a goal to create a greenway that connects downtown and the Riverfront Trail to the Lunch Loop trailhead and South Camp Road.

**If approved, how will the use of funds positively impact our community or improve economic development within our community?**

Outdoor recreation is a financial driver that the City and GJEP have identified as a cornerstone for economic development. According to a 2018 CMU study, the Lunch Loop trailhead alone annually contributes \$8M to our local economy, supporting over 100 jobs. Not captured in this number is the invaluable contributions that the trails along Monument Road provide to our quality of life, public health, community pride, and attractiveness as a new home for business owners, tele-commuters, and retirees.

This request is for operating support that will enable the organization to work hand-in-hand with the City to complete capital projects that will advance our outdoor recreation economy, improve our quality of life, and Grand Junction a more appealing destination for relocating businesses and residents. The operating funds are leveraged many times over as they enable the Land Trust to focus efforts on securing large grants and contributions for community projects.

The Land Trust will use City funding to further enhance and connect the Monument Road Corridor as a premier recreation destination for community members and tourists alike. This will complement the City's development of the Los Colonias business park and support GJEP and others working to attract new businesses and residents. This project will further positively impact our community by connecting neighborhoods in the Redlands to the Lunch Loop trails

and providing a bike-friendly link for commuters traveling the Monument Road corridor to downtown, the Riverfront Trail, Los Colonias, and other destinations.

The project protects a treasured community asset by expanding the carrying capacity of the extremely popular Lunch Loop trail network by creating new access points that will disperse users and reducing the need for additional parking lots by making it safer and easier to ride to the trails from downtown and neighborhoods.

A second component will entail creating a parking area for residents and tourists seeking to ride the Tour of the Moon loop across the Colorado National Monument. This world-class road ride draws cyclists from across the country and around the globe. The Land Trust will work with the City to locate, design, and build a much-needed staging area along the route.

Lastly, with support of the City, the Land Trust will secure large grants for land acquisition and development of the concrete trail. Many of these funds come from outside the community and flow to local contractors or property owners, representing an infusion of capital that then circulates through our economy. This can be seen in the current Lunch Loop Connector Trail, a \$2.4M+ project being completed by a local contractor with considerable funding from outside the Grand Valley.

**Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.** Working closely with the City, the Land Trust will secure property interests and raise funds to extend the Monument Road hard surface path from the Lunch Loop trailhead to the intersection of South Camp and Monument Roads. This will provide the missing link that will connect the Monument Road Trail to the existing paths along South Camp Road, the Redlands Parkway and the Riverfront Trail, creating a 10-mile off road route we are calling the Redlands Loop. This project will also include developing soft-surface paths from the concrete Monument Road Trail to the existing trail network located on City and BLM land.

The Land Trust will also partner with the City to develop a parking and staging area for the Tour of the Moon on property the organization is acquiring along South Camp Road.

***Due Date: July 26, 2019***

Email completed funding requests to Linda Longenecker, Budget Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org). for questions, please call 970-244-1471

**ORGANIZATION INFORMATION**

**Organization Name:** FRA Colorado West Branch 244 **Date:** 7/11/2019

**Contact Name:** Chuck Watkins, Secretary/Treasurer **Contact Phone:** 970-434-0868

**Address:** 3010 Vin Rose Way, Grand Junction, Co 81504-5532

**Contact Email:** gonavy@acsol.net

**USE OF FUNDS (choose one)**

☐ Capital Funding ☐ Operations ☐ Special Event ☒ In Lieu of City Fees

**Preferred Funding Amount\*:** \$250.00 **\*Minimum Funding Amount \$**

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

**DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

**What is the purpose/mission of your organization?**

The Fleet Reserve Association is organized to support "Former, Active Duty and Retired" US NAVY, MARINE CORPS and COAST GUARD members and their families. Our members volunteer at the Veterans Administration Hospital in support of those in the care of the medical staff there. FRA sponsors an Americanism Essay Contest for all students, in private or public schools, in the seventh through twelfth grade where the National winner will be awarded \$5,000.00.

**If approved, how will the use of funds positively impact our community or improve economic development within our community?**

Approval of this request will enable our Branch to provide monetary incentives to our essay contest winners by saving the \$150.00 in our budget for that purpose.

**Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.**

We honor our shipmates that have joined the Staff of the Supreme Commander (passed away) at our annual Memorial Day Wreath Floating ceremony at Blue Heron Boat Ramp; which is the reason for this request. This ceremony simulates the traditional "launching of wreaths" from the deck of U.S. Naval Ships underway at sea.



May 30, 2019

Ms. Jodi Romero  
City of Grand Junction

(Delivered electronically)

Dear Jodi:

In order for our community and our country to prosper, our Chamber firmly believes that developing the entrepreneurial spirit in our local young people is critical. Therefore, we are seeking your support in continuing a program that turns students into CEOs.

The Young Entrepreneurs Academy (YEA!) is a groundbreaking afterschool program that transforms local middle and high school students into real, confident entrepreneurs. Through the year-long program, students in grades 6-12 generate business ideas, conduct market research, write business plans, pitch to a panel of investors, and launch their very own real companies.

YEA! was developed in 2004 at the University of Rochester with support from the Kauffman Foundation. Today, the Academy is a proud national partner of the United States Chamber of Commerce and Campaign for Free Enterprise.

Our Chamber of Commerce has already helped over 60 students start their own businesses right here in the community. We want to do more. Our Academy also provides local companies and organizations like yours a way to get involved and become a proud major sponsor of the class.

Your generous support will transform local students into real business owners and real entrepreneurial success stories, strengthen our business and educational communities, and secure the next generation of leaders in our region. However, sponsoring the Academy also has many selective benefits that will help your business as well. Shown on the next page are some benefits of sponsorship.



#### **BENEFITS OF SPONSORSHIP:**

- ✓ Exposure & Logo on local YEA! materials and Chamber of Commerce Web Site
- ✓ Media Impressions from *Thank You!* story and recognition in YEA! Press Releases
- ✓ Enhanced reputation and significant recognition in your region as a leader in innovation, entrepreneurship, and civic engagement.

Becoming a sponsor of our Young Entrepreneurs Academy class is a great way to strengthen your organization and the future of our community.

***We are seeking a contribution of \$1,000 to \$5,000 to become one of our Naming Sponsors, Scholarship or Premier Sponsors. The sponsorship opportunities are as follows:***

- ***Presenting/Naming Sponsor \$5,000 (Limit 2)***
- ***Premier Partner \$2,500 (Limit 4)***
- ***Scholarship Partner \$1,500 (Limit 6)***
- ***Investor Partner \$1,000 (Limit 12)***

Sponsors at all levels are invited to participate in our investor panel that provides seed money for startup companies started by YEA! students.

Thank you for your time. You can call me at 970.263.2916 for more details.

*Darcy Weir*

Darcy Weir

YEA! Program Manager

Grand Junction Area Chamber of Commerce



Passionate about fitness and fighting childhood obesity, Elishia Ortiz launched Young & Fit Forever through the Academy. The educational exercise company produced, marketed, and sold professional DVDs featuring exercise videos and healthy eating.



## **2020 Outside Agency Funding Request**

***Due Date: July 26, 2019***

Email completed funding requests to Linda Longenecker, Budget Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org). for questions, please call 970-244-1471

### **ORGANIZATION INFORMATION**

**Organization Name:** Grand Junction Centennial Band **Date:** July 19, 2019

**Contact Name:** Daphne Wright **Contact Phone:** (417) 522 - 5256

**Address:** P. O. Box 687 Grand Junction, CO 81051

**Contact Email:** daphne.grasmick@gmail.com; daphne.wright@d51schools.org

### **USE OF FUNDS (choose one)**

☐ Capital Funding ☒ Operations ☐ Special Event ☐ In Lieu of City Fees

**Preferred Funding Amount\*:** \$ 5,000 **\*Minimum Funding Amount** \$ 2,500

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

### **DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

#### **What is the purpose/mission of your organization?**

The Grand Junction Centennial Band is an all-volunteer organization comprised of over sixty Western Colorado men and women. We are dedicated to making a unique musical and cultural contribution to our community by presenting concerts in the Great American Band tradition. Our aim is to be able to share music that is both enjoyable and educational to the community while pursuing a love of life-long music.

#### **If approved, how will the use of funds positively impact our community or improve economic development within our community?**

If approved, our organization will continue to provide free concerts to the community as well as promote life-long musicianship among members of the band and community. We will also be able to continue to provide scholarship funds to graduating high school seniors interested in pursuing music during their college career.

#### **Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.**

The funding received will be used to help with the expenses of our performance venues. We perform in many community parks over the summer as well as at least 2 live concerts at the Avalon Theatre. This funding will help us keep our concerts free to the public. The funds received may also be used for purchasing some much-needed equipment such as stands, chairs, instruments, and music that will be relevant and interesting to members of the community. Funds will also be used for marketing expenses, such as fliers, posters, programs, and online marketing, so that citizens of Grand Junction will be aware of our events.



## **2020 Outside Agency Funding Request**

***Due Date: July 26, 2019***

Email completed funding requests to Linda Longenecker, Budget Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org). for questions, please call 970-244-1471

### **ORGANIZATION INFORMATION**

**Organization Name:** Grand Junction Fire Fighters Foundation **Date:** 07/26/19

**Contact Name:** Wesley Engbarth **Contact Phone:** 970-210-0281

**Address:** PO Box 1685, Grand Junction, CO, 81502

**Contact Email:** gjfffoundation@gmail.com

### **USE OF FUNDS (choose one)**

☐ Capital Funding ☐ Operations ☒ Special Event ☐ In Lieu of City Fees

**Preferred Funding Amount\*:** \$ 2000.00 **\*Minimum Funding Amount** \$ 1500.00

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

### **DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

**What is the purpose/mission of your organization?**

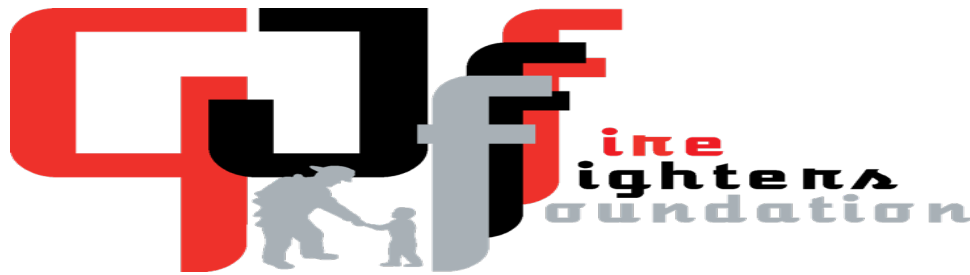
Please see attached letter.

**If approved, how will the use of funds positively impact our community or improve economic development within our community?**

Please see attached letter.

**Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.**

Please see attached letter.



7/26/2019

**Linda Longenecker**

City of Grand Junction  
250 N 5<sup>th</sup> Street  
Grand Junction CO 81501

**Linda,**

My name is Wesley Engbarth and I am a Captain with the Grand Junction Fire Department and the President/Treasurer of the Grand Junction Fire Fighters Foundation. The GJFF Foundation is a 501(c)(3) Charitable Non-Profit established in 2015 by myself and Grand Junction Fire Fighter Jason Whitesides. Jason and I share a passion for helping others and living a healthy lifestyle, creating this organization was the perfect way to combine the two.

Our fundraising provides grants for fire fighters, fire fighter families & local residents who have suffered a significant personal tragedy. We also provide grants to local organizations that support our mission and values.

As Grand Junction fire fighters we have daily encounters with families in our community. These interactions are personal and usually take place in the families living environment. We created an Adopt a Family campaign that allows us to identify and support families that are struggling financially. Our assistance is tailored to each individual family to best improve their unique situation.

Along with our grant & Adopt a Family programs, we donate annually to local charities including:

- City of Grand Junction Employee Assistance Foundation
- Colorado Professional Fire Fighters Foundation
- Toys 4 Tots

The GJFF Foundation is solely funded by the GJ Turkey Trot 5k. The event is hosted on Thanksgiving morning each year. The GJ Turkey Trot is one of the largest local charity runs and will bring 2000 runners to Downtown Grand Junction. Registration and packet pick-up for the race are held in Two Rivers Convention Center and the race begins/ends on Main Street just outside. Renting a ballroom at Two Rivers for 3 days and hiring a timing company are two of our largest expenses to provide a professional and organized event. I am writing to request assistance to offset the cost of the ballroom rental and timing expenses for the 2020 event.

As with all non-profit organizations, every dollar we spend hosting our event is a dollar not spent supporting our cause. Everyone associated with the GJFF Foundation volunteer their time and have never been compensated. We are proud to make 100% of our proceeds available for those who need it most.

Thank you for your time and consideration. Any help would be greatly appreciated.

Sincerely,

A handwritten signature in black ink that reads 'Wesley Engbarth'.

Wesley Engbarth  
President/Treasurer  
Grand Junction Fire Fighters Foundation



## **2020 Outside Agency Funding Request**

***Due Date: July 26, 2019***

Email completed funding requests to Linda Longenecker, Budget Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org). for questions, please call 970-244-1471

### **ORGANIZATION INFORMATION**

**Organization Name:** Grant a Wish Program **Date:** 7/14/2019

**Contact Name:** Mackenzie Dodge **Contact Phone:** 970-234-9808

**Address:** 2748 B 1/2 Rd, GJ. CO 81503

**Contact Email:** info@grantawishco.org

### **USE OF FUNDS (choose one)**

☐ Capital Funding ☒ Operations ☐ Special Event ☐ In Lieu of City Fees

**Preferred Funding Amount\*:** \$ 2,500.00 **\*Minimum Funding Amount** \$ 500.00

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

### **DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

#### **What is the purpose/mission of your organization?**

The Grant A Wish Program was born to help address the cycle of poverty across Mesa County. Since 2008 we have provided over 840 scholarships to local youth with a focus on children who have been affected by poverty, homelessness, physical & or emotional abuse, neglect, and/or the loss of a parent.

#### **If approved, how will the use of funds positively impact our community or improve economic development within our community?**

Studies show that children who participate in programs and activities that provide life skills alongside positive peers and roles models are 70% MORE likely to succeed, PLUS enjoy physical, mental, emotional, and social development!

#### **Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.**

We are hoping to employ a grant writer in order to secure more funding. In 2018, Grant A Wish Program awarded \$32,012.33 in scholarships to 115 Mesa County children for equipment and tuition in 120 athletic, artistic, summer camp, or scholastic endeavors. We secured matching grants of \$7975.67 from local businesses, for a total of \$39,988 invested in positive peer and mentor experiences for at-risk youth.



## **2020 Outside Agency Funding Request**

***Due Date: July 26, 2019***

Email completed funding requests to Linda Longenecker, Budget Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org). for questions, please call 970-244-1471

### **ORGANIZATION INFORMATION**

**Organization Name:** HopeWest

**Date:** 7/26/2019

**Contact Name:** Christy Whitney, President and CEO

**Contact Phone:** 970-257-2360

**Address:** 3090 N. 12<sup>th</sup> St. Unit B, Grand Junction, CO 81506

**Contact Email:** Cwhitney@hopewestco.org

#### **USE OF FUNDS (choose one)**

☐ **Capital Funding**

☐ **Operations**

☒ **Special Event**

☐ **In Lieu of City Fees**

**Preferred Funding Amount\*:** \$ \$7,500      **\*Minimum Funding Amount** \$ \_\_\_\_\_

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

### **DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

#### **What is the purpose/mission of your organization?**

The mission of HopeWest is “to profoundly change the way our communities experience aging, serious illness and grief—one family at a time.”

#### **If approved, how will the use of funds positively impact our community or improve economic development within our community?**

HopeWest is a not for profit, comprehensive hospice, palliative care and aging organization serving Grand Junction for 26 years. Every day we have more than 400 patients in our care in Mesa County alone-- most of those in Grand Junction. We have hospice, three palliative care programs and grief counseling for adults and children. Each year we must raise almost 3 million dollars to support these programs that do not receive funds from insurance and to provide the level of care we are committed to at the Hospice Care Center, nursing homes, assisted living centers and people's homes. Medicare has continued to compress reimbursement for hospice, and we are even more dependent on fundraising to provide the “hospice plus” level of services our Grand Junction has come to expect.

According to the Grand Junction Economic Partnership, we rank as the 12<sup>th</sup> largest employer in the Grand Valley with over 352 employees and 1200 volunteers that support our work across our organization (220 employees and 773 volunteers in Grand Junction alone) Of note, HopeWest spent \$95,592 in 2018 at Two Rivers Convention Center through our Gala, Holiday Show and Employee Breakfast. Additionally, every year, we take great pride in leaving our holiday decorations for the city’s use and benefit from mid-November through December.

#### **Provide a brief description of your capital project, operations, special event, or any City fees that you are requesting to be waived.**

We are requesting \$5000 sponsorship for the 2020 gala whose purpose is to raise operational funds for HopeWest Hospice in Grand Junction, specifically the Hospice Care Center. We would also like to request \$2500 in sponsorship for 2012 Holiday Show that will support the operations of HopeWest Kids in Grand Junction, our program serving hundreds of children every year suffering the loss of a loved one.



## **2020 Outside Agency Fullding Request**

***Due Date: July 26, 2019***

Email completed funding requests to Linda Longenecker, **Budget**  
Coordinator at [lindal@gjcjty.org](mailto:lindal@gjcjty.org) for questions, please call 970-244-1471

### **ORGANIZATION INFORMATION**

Organization Name: Museums of Western Colorado Date: July 26, 2019  
Contact Name: David P Bailey Contact Phone: (970) 260-2905  
Address: 462 Ute Ave. Grand Junction Co 81501  
Contact Email: [dbailey@westcomuseum.org](mailto:dbailey@westcomuseum.org)

### **USE OF FUNDS (choose one)**

☒ Capital Funding ☐ Operations ☐ Special Event ☐ In Lieu of City Fees

Preferred Funding Amount\*: \$ 5,000.00 \*Minimum Funding Amount \$4,000.00

*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

### **DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

#### **What is the purpose/mission of your organization?**

The Museum of the West (a division of the Museums of Western Colorado) promotes regional history through exhibits, education, and outreach in our community.

#### **If approved, how will the use of funds positively impact our community or improve economic development within our community?**

The Museum of the West is a gateway for visitors and residents to learn about our unique heritage.

#### **Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.**

We propose to update our entrance to the Museum of the West. This would be accomplished by repainting our façade and entrance doors, adding new signage, and painting additional trim and doors (dock doors). The ultimate effect is to create a new look for the outside of the building to match the newly remodeled interior (new exhibits and signage).

***Due Date: July 26, 2019***

Email completed funding requests to Linda Longenecker, Budget  
Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org). for questions, please call 970-244-1471

**ORGANIZATION INFORMATION**

**Organization Name:** One Riverfront (Riverfront Commission) **Date:** 7/18/19

**Contact Name:** Michele Rohrbach **Contact Phone:** 970-683-4333

**Address:** PO Box 2477, Grand Junction, CO 81502

**Contact Email:** Michele.Rohrbach@mesacounty.us

**USE OF FUNDS (choose one)**

☐ Capital Funding

☒ Operations

☐ Special Event

☐ In Lieu of City Fees

**Preferred Funding Amount\*:** \$ 17,121.00

**\*Minimum Funding Amount** \$ \_\_\_\_\_

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

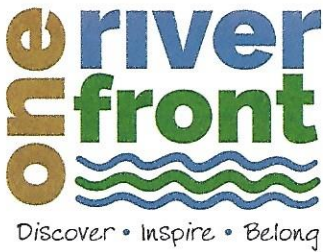
**DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

**What is the purpose/mission of your organization?** See attached

**If approved, how will the use of funds positively impact our community or improve economic development within our community?** See attached

**Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.** N/A



Colorado Riverfront Foundation, Inc.

PO Box 2477

Grand Junction, CO 81502

Phone: 970.683.4333

info@OneRiverfront.org

OneRiverfront.org

July 25, 2019

City of Grand Junction  
Members of City Council  
250 N. 5<sup>th</sup> Street  
Grand Junction, CO 81501

RE: Grant application for 2020 funding for One Riverfront

Dear Members of Grand Junction City Council,

One Riverfront has been actively participating since 1987, in a county-wide Riverfront Project of trails and open space. We would like to continue working with our government partners and elected officials on this vision. Our partnerships have allowed the Riverfront Project to become a great, multi community-connector. We ask for your continued financial support.

One Riverfront is comprised of the Colorado Riverfront Commission, the working arm and the Colorado Riverfront Foundation, Inc., (RFF) a 503 ( c ) non-profit. In 2019, the RFF granted pledged funds totaling \$90,000 for Las Colonias, the Monument Connection and Riverside Park upgrades. As you know, the Riverfront Project was recognized as one of the top "16 Trails in 2016" by then Governor Hickenloper. This coincided with our other funding partner, Great Outdoors Colorado, acknowledging the value of community-connections. We still have work to do to finish the Riverfront Project.

The quality of life and healthy lifestyles we all pursue are enhanced by the Riverfront Project. One Riverfront sees the project as an economic boost. Visitors, tourists and businesses that might relocate to the Grand Valley, can see the value of the Riverfront Project as well.

We strongly support One Riverfront's grant request to the City of Grand Junction for \$17,121. We would also like to point out that One Riverfront has asked for the same amount of funding since 2007, which shows how fiscally responsible One Riverfront is with funding.

Sincerely,

A handwritten signature in blue ink that reads "Karen Jefferson".

Karen Jefferson  
Co-chair

Dr. Fred Barbero

Dr. Fred Barbero  
Co-chair

# One Riverfront Budget

## 2020 Budget

### A/R

|                                        |                       |
|----------------------------------------|-----------------------|
| City of Grand Junction                 | \$ 17,121.00          |
| Fruita                                 | \$ 4,153.00           |
| Mesa County*                           | \$ -                  |
| Palisade                               | \$ 3,269.00           |
| <b>Total A/R</b>                       | <b>\$ 24,543.00</b>   |
| Payroll - one part-time staff          | \$ 25,346.00          |
| Payroll - employer taxes               | \$ 2,060.00           |
| Bank Service Charges                   | \$ 60.00              |
| Office Rent                            | \$ 100.00             |
| Insurance                              | \$ 2,000.00           |
| Telephone & long distance calling card | \$ 250.00             |
| Postage & meter rental                 | \$ 500.00             |
| Office Supplies                        | \$ 1,650.00           |
| Miscellaneous                          | \$ 500.00             |
| Awards                                 | \$ 250.00             |
| Meetings/Training/Seminars             | \$ 1,500.00           |
| Printing & Photocopying                | \$ 2,500.00           |
| Software/Website/Media                 | \$ 4,000.00           |
| Promotion                              | \$ 440.00             |
| Dues/Memberships/Publications          | \$ 508.00             |
| <b>Total Expenses</b>                  | <b>\$ 41,664.00</b>   |
|                                        | <b>\$ (17,121.00)</b> |

\*Mesa County stopped funding One Riverfront in 2013. Their share was \$17,121.

One Riverfront's budget has remained the same since 2007

***Due Date: July 26, 2019***

Email completed funding requests to Linda Longenecker, Budget Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org). for questions, please call 970-244-1471

**ORGANIZATION INFORMATION**

**Organization Name:** Special Olympics Colorado **Date:** July 22, 2019

**Contact Name:** Susan Foege **Contact Phone:** 720-359-3116

**Address:** 12450 E. Arapahoe Road, Suite C, Centennial CO 80112

**Contact Email:** sf@specialolympicsco.org

**USE OF FUNDS (choose one)**

☐ Capital Funding ☐ Operations ☒ Special Event ☐ In Lieu of City Fees

**Preferred Funding Amount\*:** \$ 6,000 **\*Minimum Funding Amount** \$ \_\_\_\_\_

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

**DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

**What is the purpose/mission of your organization?**

Special Olympics Colorado provides year-long sports training and athletic competitions, school based programs and health education and free preventative health screenings for more than 25,000 individuals living in Colorado with intellectual disabilities. SOCO all works to empower individuals of all abilities, promote social inclusion and foster a sense of belonging. We help athletes become leaders of change, create accepting communities for all students and combat stereo types.

**If approved, how will the use of funds positively impact our community or improve economic development within our community?**

Grand Junction has always made SOCO feel welcome in their town the weekend we are there. In 2019, Mayor Taggart proclaimed June 7 – 9 as Special Olympics Colorado’s Play Unified Days – uniting the town once again around the amazing mission of SOCO. Our goal is to share the message of inclusion in Grand Junction for all.

**Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.**

As a non-profit, SOCO appreciates the support of the Grand Junction City Council over the years we have been in Grand Junction. We use the requested funds to help cover the costs of Stocker Stadium, Lincoln Park Pool and last year, Suplizio Field. We hope to use these funds to do the same again in 2020.



July 22, 2019

Dear Grand Junction City Council Members,

Special Olympics Colorado (SOCO) is thrilled to be in the planning process for our 2020 State Summer Games which we are planning on holding in Grand Junction from June 12 - 14. As you know, State Summer Games brings together Colorado's top athletes performing in track and field, soccer, swimming and powerlifting. More than 1,000 athletes, Unified Partners and coaches will be at the games, along with more than 600 volunteers and thousands of families, supporters, sponsors and community members.

Special Olympics Colorado provides year-round sports training and athletic competitions, school-based programming and health education, and free preventative health screenings for more than 25,000 individuals living in Colorado with intellectual disabilities (ID). However, SOCO is not just an organization for those with ID. SOCO works to empower individuals of all abilities, promote social inclusion and foster a sense of belonging. By giving them a platform to compete and gain confidence, the athletes of SOCO can become leaders of change, create accepting communities for all students, and combat stereotypes.

SOCO has been honored by the overwhelming support and sponsorship (both cash and in-kind) that we have received from the Grand Junction community. Organizations such as Colorado Mesa University, Hilltop, FCI Constructors, St. Mary's, and the Grand Junction Sentinel, among many others have committed to supporting the Games. We are writing to ask the Grand Junction City Council to be an Official Sponsor of the Summer Games. Once again, in 2020, we are requesting that the City of Grand Junction consider sponsoring the costs for use of Stocker Stadium, the Lincoln Park – Moyer Pool Complex and Suplizio Field (which was an amazing venue for Opening Ceremonies).

As a Summer Games Sponsor, you would be recognized during Opening Ceremonies, at the VIP reception and in the Special Olympics Colorado Annual Report in addition to having your logo included on the volunteer t-shirts, the opportunity to display banners and host an informational booth at Olympic Town.

Additionally, we would be thrilled for you to be our guest at this year's Summer Games. In addition to Opening Ceremonies and competition throughout the weekend, we would love to have you attend our VIP Reception on Friday, June 12 (formal invitation to follow). We hope you will attend the games and have the opportunity to experience first-hand the joy of our athletes.

We appreciate the Grand Junction City Council considering this request and continuing to be champions for people of all abilities. Please let me know if I can provide you with any further information or you have any questions.

Thank you,

A handwritten signature in black ink that reads "Megan Toohey". The signature is fluid and cursive, with the first name "Megan" and last name "Toohey" clearly visible.

Megan Toohey  
Interim President & CEO  
Special Olympics Colorado



## 2020 Outside Agency Funding Request

**Due Date: July 26, 2019**

Email completed funding requests to Linda Longenecker, Budget Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org) for questions, please call 970-244-1471

### ORGANIZATION INFORMATION

**Organization Name:** Western Slope Center for Children

**Date:** July 24, 2019

**Contact Name:** Mistalynn Meyeraan

**Contact Phone:** 970-245-3788

**Address:** 2350 G Road, Grand Junction, CO 81505

**Contact Email:** mistalynn@wscchildren.org

### USE OF FUNDS (choose one)

☐ Capital Funding

☒ Operations

☐ Special Event

☐ In Lieu of City Fees

**Preferred Funding Amount\*:** \$ 47,500

**\*Minimum Funding Amount** \$ 42,500

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

### DETAIL INFORMATION FOR REQUESTED FUNDS

(you may attach additional documentation as needed)

Please see attached letter. Thank you.



July 26, 2019

City of Grand Junction  
Financial Operations  
Attn: Linda Longenecker, Budget Coordinator

Dear Ms. Longenecker and the Grand Junction City Council:

The Western Slope Center for Children is honored to present the following financial proposal for your consideration. The Center is respectfully requesting total support of \$47,500.00 from the City of Grand Junction; \$40,000.00 to provide critical, comprehensive, and necessary services for children and families through general operating support; \$7,500.00 to provide support for our Sexual Assault Nurse Examiner program and coordinator position.

**What is the purpose/mission of your organization?**

*The Center for Children promotes healing and justice for children who are victims of violence and sexual abuse while striving to make the community safer through prevention, education, and advocacy.*

Child sexual abuse is horrific, shocking, and utterly incomprehensible. It defies all logic. It is difficult to talk about, yet it happens daily across all neighborhoods and communities in the Grand Valley. For 22 years, the Center for Children remains the only Child Advocacy Center (CAC) in the 21<sup>st</sup> Judiciary District, thus making our services a great need to our community.

The Center for Children provides a safe and supportive environment for nearly 800 child abuse victims a year, which includes an average 400 primary and 400 secondary child victims every year. To put this number into perspective, it would take 12 school buses to hold 800 children. By June 2019, the Center for Children has already served 370 children.

The Center cannot do our vital work on our own. We rely on our collaborative partnerships with all local law enforcement agencies, the Department of Human Services, district attorneys, victim advocates, mental health professionals, and medical providers to provide a cohesive, orchestrated, multidisciplinary response to these complex cases.

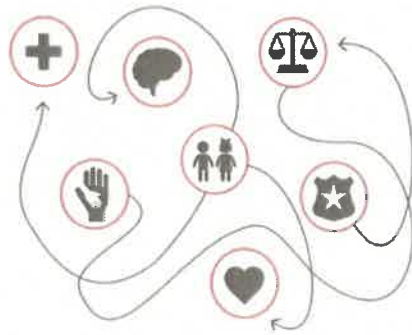
The Center for Children has an excellent working relationship and partnership with the Grand Junction Police Department (GJPD). In 2018, the GJPD was involved in 142 of the

pg. 1 Center for Children

366 child cases that came through the Center (39%). Of the 89 SANE examinations completed in 2018, GJPD requested 42 of those (47%).

By partnering with the multidisciplinary team in the Grand Valley, child victims and their families are not required to visit each agency individually, which is a navigational nightmare. We fix that problem. We have everyone come to the child at the Center for Children.

### Without CACs



### With CACs



***If approved, how will the use of funds positively impact our community or improve economic development within our community?***

There is no greater mission than to heal the future. The Center for Children is doing just that, we are healing children and their families in the Grand Junction community whose lives are greatly impacted by abuse. Our goal is to work with the above-mentioned partners to support our local children throughout their traumatic experience so that they can go on to become stronger members of our community. A goal of the Center's is to stop the cycle of abuse. We seek justice for those who have hurt our children and work as a multidisciplinary team with community agencies in a healthy and positive manner to investigate and prosecute abusers, thus removing them from the community.

The Center for Children is growing, and with increased funding from all sources we are creating economic growth through an increase in salaried positions and contract work; thus, positively impacting economic development in our own way.

The Center for Children is proud of the direct impact funding that our grant sources have on our community. To sustain federal government grants for the Center for Children, which



is the bulk of our funding, we need to prove that local agencies such as the City of Grand Junction provide local funding support to match a percentage of the federal funding. Federal and State funds are *new money* coming into our community, not circulated funds. An increase of federal funding and an increase of state general funds do not happen without matching funds from our community partners.

***Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.***

The requested money will be used in two ways. \$7,500 for the contracted Sexual Assault Nurse Examiner (SANE) nurse coordinator salary & program and \$40,000 in General Operating.

1) \$7,500 support for the SANE (Sexual Assault Nurse Examiner) Coordinator position. This contract salary is funded through seven partners – The City of Grand Junction, City of Fruita, City of Palisade, Community Hospital, St. Mary's Hospital, Colorado Mesa University, and the Center for Children. This nurse position is vital to the success of the Mesa County SANE Program. They work directly with dispatch and local law enforcement to schedule and perform the sexual assault exams, 24/7. The program not only serves the child victims, but also sexually assaulted victims of *any* age. They manage the 5 other contract nurses and maintain the highest level of service for the Grand Junction Police Department and other partner agencies.

2) \$40,000 is requested to support general operating expenses. In 2020, the Center for Children is required to raise \$71,482 in *matching funds* to support our \$286,000 Federal 'Victims of Crime Act' (VOCA) government grant. This VOCA grant is new money coming into the community and represents 38% of the Center's overall budget.

The Center manages several other grants, with match needs; however, we are asking that the City of Grand Junction fund roughly half of the VOCA grant match due to the impact that this funding source has on the community and children it serves.

City of Grand Junction funds will go to our unrestricted general operating budget to pay for items such as utilities, supplies for the prevention and education programs, direct victim service's needs, salary support, and basic day-to-day operational needs.



Thank you for considering the Center for Children's funding request for 2020. If you or a member of City Council are interested in more information or taking a tour of the Center, please contact me at (970) 245-3788 or by email at [mistalynn@wscchildren.org](mailto:mistalynn@wscchildren.org).

The staff and Board of Directors at the Center for Children have greatly appreciated the incredible support we have received from the City of Grand Junction over the years and look forward to a continued partnership so that we can serve these children in our community that may have nowhere else to go to tell their story and begin on their journey to healing.

Sincerely,

Mistalynn Lee Meyeraan  
Executive Director  
Western Slope Center for Children  
2350 G Road, Grand Junction, CO 81505  
PO BOX 3978, Grand Junction, CO 81502  
(970) 245-3788  
[mistalynn@wscchildren.org](mailto:mistalynn@wscchildren.org)  
[www.wscchildren.org](http://www.wscchildren.org)

***Due Date: July 26, 2019***

Email completed funding requests to Linda Longenecker, Budget Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org), for questions, please call 970-244-1471

**ORGANIZATION INFORMATION**

**Organization Name:** Grand Junction Housing Authority **Date:** 07/26/19

**Contact Name:** Jody Kole or Danette Buck **Contact Phone:** 208-9557

**Address:** 8 Foresight Circle, Grand Junction CO 81505

**Contact Email:** jkole@gjha.org or dbuck@gjha.org

**USE OF FUNDS (choose one)**

☒ **Capital Funding** ☐ **Operations** ☐ **Special Event** ☐ **In Lieu of City Fees**

**Preferred Funding Amount\*: \$** 154,000 **\*Minimum Funding Amount \$** \_\_\_\_\_

*Accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Amount, otherwise leave the Minimum Funding Amount blank.*

**DETAIL INFORMATION FOR REQUESTED FUNDS**

*(you may attach additional documentation as needed)*

**What is the purpose/mission of your organization?**

See attached

**If approved, how will the use of funds positively impact our community or improve economic development within our community?**

See attached

**Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.**

See attached

**What is the purpose/mission of your organization?**

The Grand Junction Housing Authority helps people when they are most vulnerable to gain housing, stability, and together we strengthen the community.

**If approved, how will the funds positively impact our community or improve economic development within our community?**

Grand Junction Housing Authority (GJHA) is a leading developer in providing and maintaining decent affordable housing in Grand Junction. GJHA understands that housing people successfully also includes programs to help support and stabilize those households. Approved funds will support the economic development of Grand Junction by providing workspace for two new full-time positions that will provide supportive services to 194 elderly and/or disabled households throughout our community. The services provided to households help support individuals stay in their homes and remain independent as long as possible, delaying or even avoiding the expensive need for hospitalization or nursing home care. A third new position will allow more thorough supportive services to 135 households in partnership with Mesa County Workforce Center, many of whom are active members in the local workforce. A fourth employee will be relocated to allow better workspace to serve the 108 households that she serves daily. In total, this project adds workspace for 3 new jobs, promoting stability that will impact the health and welfare of 302 households in Grand Junction.

**Provide a brief description of your capital project, operations, special events or any City fees that you are requesting to be waived.**

Grand Junction Housing Authority owns Ratekin Tower Apartments at 875 Main Street which is a six-story secured building with 108 apartments for senior and/or disabled residents. On the first floor of the building, there is also a 2,680 square foot commercial office space that has been previously leased to non-profit organizations. As the Grand Junction Housing Authority (GHJA) portfolio continues to grow so does the need for services to our clients. GJHA, in partnership with Rocky Mountain Health Plans, will hire two new Supportive Service Coordinators to assist our senior and/or disabled clients that live throughout the community, and is in negotiations with another leading community partner to hire an additional Housing Advocate. GJHA will renovate the 2,680 square feet into new workstations for incoming employees, move the existing office for the on-site service coordinator, as well as create a new amenity space for the residents. The amenity space will allow the 108 households that live at Ratekin Tower access to an exercise room, a multi-purpose room, and a consultation room. The total estimate for the entire renovation is \$254,000. The funds requested from the City will be designated for renovating the offices and workstations needed due to the expansion of staff, and GJHA will designate \$100,000 from funds set aside to benefit Ratekin Tower's residents for the new tenant amenity space.

***Due Date: July 26, 2019***

Email completed funding requests to Linda Longenecker, Budget Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org). for questions, please call 970-244-1471

**ORGANIZATION INFORMATION****Organization Name:** Habitat for Humanity of Mesa County **Date:** July 25<sup>th</sup>, 2019**Contact Name:** Janet Brink **Contact Phone:** 970-255-9850 Ext 206**Address:** 2936 North Avenue, Condo D, Grand Junction, CO 81504**Contact Email:** [jbrink@hfhmesa.org](mailto:jbrink@hfhmesa.org)**USE OF FUNDS (choose one)**

☒ **Capital Funding**      ☐ **Operations**      ☐ **Special Event**      ☐ **In Lieu of City Fees**

**Preferred Funding Amount\*:** \$ 50,000.00      **\*Minimum Funding Amount** \$ 5,000.00

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

**DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

**What is the purpose/mission of your organization?** It is our Mission as the Mesa County Habitat for Humanity to construct simple, affordable, and decent housing in partnership with families, volunteers, and the community for God's people in need.

**If approved, how will the use of funds positively impact our community or improve economic development within our community?** Most of the families that are accepted into the Habitat program are on some form of housing assistance that is then made available to help other families in our community with the affordable housing issues when our families close on their loans (we do not accept housing vouchers for payment). When we are able to partner with families for permanent housing it provides an element of safety and security for them which allows them time to focus on the well-being of their children in the areas of education and health as well as the improvement of the quality of life. The criteria for families to qualify for the Habitat program are the willingness to partner (500 hours of sweat equity), the ability to pay (30-65% AMI) and the need. Habitat has been fortunate to work with a local company (Sorter Construction) that was awarded the bids for Phase I and Phase II of Hoffman Country Estates and therefore providing work for their employees. I remember when there was a downturn in the economy but we were still able to pay for Phase I and Phase II and keep building energy star rated houses for people who are hardworking but still don't make enough to qualify for the traditional loan. Habitat carries all of the families zero interest mortgages and hires a local escrow company to handle the homeowner's payments and therefore supports another business in the community.

**Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.** Habitat is underway with our Phase III application for development with the City of Grand Junction. We currently are building 3 homes and renovating 1 home in Hoffman Country Estates. We will only have 5 lots left (1 is already committed) so that is why this Phase III development is so critical to sustain our ability to build another 24 homes. We are estimating that the cost of Phase III to be \$805,000.00 (with impact fees \$100,000) and we have saved \$550,000.00 in funds so far but need to raise the additional money over 2019 and 2020. When Phase II was done Habitat paid for it completely without any financing. The ReStore revenue has helped fund dollars for this project but is struggling like all retail businesses at this time. Hoffman Country Estates will have Phase IV in the future for a total of 64 homes for all four phases.

***Due Date: July 26, 2019***Email completed funding requests to Linda Longenecker, Budget Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org). for questions, please call 970-244-1471**ORGANIZATION INFORMATION****Organization Name:** Hilltop Community Resources, Inc. **Date:** 7/26/2019**Contact Name:** Janet Hollingsworth, Grants Manager **Contact Phone:** 970-244-0421**Address:** 1331 Hermosa Avenue, Grand Junction, CO 81506**Contact Email:** janeth@htop.org**USE OF FUNDS (choose one)**☐ Capital Funding ☒ Operations ☐ Special Event ☐ In Lieu of City Fees**Preferred Funding Amount\*:** \$45,000 **\*Minimum Funding Amount \$** any funding would be appreciated

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

**DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

**What is the purpose/mission of your organization?**

Hilltop's mission statement - "*Leading through action to make a difference for people of all ages*" is reflected everyday through an array of programs and services spanning prenatal care to assisted living for the elderly. Each of Hilltop's 29 programs are dedicated to underserved populations while providing services and activities that are comprehensive, family-focused, and supported by community collaboration. This work is guided by a set of values that the organization strives to put into action daily. These values include: doing the right thing by putting people first, building relationships, striving for excellence, challenging the status quo and taking responsibility for our actions.

**If approved, how will the use of funds positively impact our community or improve economic development within our community?**

Hilltop is requesting City of Grand Junction funding for Hilltop's Latimer House domestic violence services. City of Grand Junction funds would support core operational costs including personnel, client costs (food, clothing, and transportation), office space, and crisis/phone lines. Latimer House revenue is primarily dependent on state, local, and foundation support. Hilltop continues to explore additional and diversified funding sources to minimize government funding fluctuations and changes. Program expenses are continually scrutinized to ensure efficiency and effectiveness.

Program services are designed to take victims from crisis to confidence with the goal of moving towards self-sufficiency and a healthier community. Staff work with clients in regaining emotional stability, setting goals for self-sufficiency, and identifying options for future directions. When victims of violence are able to successfully navigate the legal system, engage in education or employment, and find and maintain permanent housing, the entire community benefits.

Client goals might include: a safety plan, moving from the safehouse to an alternative living situation, functioning in the work place, and accessing community services. Success does not always mean leaving the abusive situation – in some cases success is having a realistic safety plan that can be implemented.

In addition to creating goals and partnering with Latimer House staff to carry out the goals, survivors have access to other services. They may stay at the safehouse while they are fleeing violence and finding safe, alternative housing. They may attend support groups to build social capital and to learn about the dynamics of domestic violence and healthy relationships. Their children may benefit from children's groups and case management. Services are individualized and survivors are given what they choose without judgment.

**Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.**

Hilltop's Latimer House's purpose is to support victims of domestic violence and sexual assault in moving from crisis to confidence, prioritizing safety and self-sufficiency. Since 1984, Latimer House has provided victims of domestic violence in Mesa County with crisis shelter, case management, advocacy, individual and group counseling, children's services, 24-hour crisis line, and community outreach and education. All domestic violence and sexual assault services are free and confidential.

When individuals come to Latimer House, they are provided with a safe, non-judgmental environment where they can find refuge, support, and resources for building violence-free lives - moving them from crisis to confidence.

This is done through comprehensive services including the following:

- Emergency safehouse: Latimer House operates an emergency shelter/safehouse in Grand Junction with four 2-bedroom apartments to best meet individual and family needs. Individuals stay in the safehouse to regain emotional strength, learn self-sufficiency skills, access community resources, and gain stability. Case Managers meet with safehouse residents daily to assess their needs and help them connect with resources such as transitional and extended housing, employment and job training, legal services, health care, transportation, and other community resources.
- 24-hour Crisis Line: The crisis line provides a critical link between survivors and program services. The 24-hour crisis line assists individuals in making immediate decisions which affect their safety and mental health.
- Advocacy/Case Management/Support Groups: Support groups, referrals to community resources, Spanish translation, legal advocacy, transportation, job training and self-sufficiency assistance are a critical component for victims beginning the process of rebuilding their lives. Support Groups help individuals understand the dynamics of healthy versus abusive relationships, develop self-esteem, gain a personal support system, enhance communication skills, and develop goal setting and life skills.
- Children's Services: Services focus on feelings, safety, and healthy relationships.
- Hilltop Housing Assistance Project: Special project funding provides long-term housing assistance and supportive services for survivors of domestic violence.
- Community Outreach and Education: Program staff provide community presentations and offer awareness about program services.

The problems of domestic violence and sexual assault deeply affect our nation and our community. In 2018, the 21<sup>st</sup> Judicial District Attorney reported 541 domestic violence cases and 127 sex offence cases in Mesa County. Mesa County has seen three fatalities related to domestic violence over the past 18 months. Latimer House has seen an increase in the number of victims presenting with co-occurring issues such as substance abuse, unmet mental health needs and poverty. Many of these individuals lack the resources to transition into independent living and require additional staff time and extended services. Hilltop's Latimer House has strong leadership and extensive experience in serving vulnerable individuals and families and we will continue to adjust services to fit community needs.

In 2018-2019, Latimer House provided emergency safehouse services in Grand Junction to 215 women, men, and children for a total of 3,473 shelter nights. An additional 420 individuals were assisted through non-residential services including group sessions, safety planning, and case management. 1,927 crisis calls were fielded by staff and volunteers and 38 community presentations were given.

The strength of strong collaborations and partnerships with governmental agencies, law enforcement, mental health and community agencies ensure that Latimer House is at the table for discussions about important community issues and that staff are knowledgeable about resources and know the issues of underserved populations in the community. As a result of collaboration, Latimer House staff have good relationships with agency partners such as Child Protection services, law enforcement, and system based advocates which allows for improved outcomes for multiagency involved survivors.

Hilltop sold the historic safehouse building and purchased a new facility that can better meet client needs in August 2017. The new safehouse has four 2-bedroom apartments that provides private living quarters/baths, is handicap accessible, and offers a secure environment for those staying at the safehouse. The new safehouse is working well and we are receiving positive comments from residents. Latimer House moved our staff offices into Hilltop's Family Resource Center (1129 Colorado Avenue). The integration of our offices into The Resource Center is positive for both staff and the people that we serve. Individuals and families leaving domestic violence relationships have a myriad of needs including housing, health care coverage, basic needs, legal, and other supports. In the new location, program staff can connect immediately with other programs that will be beneficial. People accessing Latimer House also have more anonymity coming in for services since they could be entering The Resource Center for a wide variety of reasons.

In 2020, Hilltop will celebrate its 70<sup>th</sup> Anniversary. Hilltop annual budget is \$37 million of which 72% comes from sources outside Grand Junction. Hilltop has 440 full time and 142 part time employees with an annual personnel budget of \$21 million – making a positive impact on the social and economic well-being of Grand Junction.

### ORGANIZATION INFORMATION

**Organization Name:** HomewardBound of the Grand Valley **Date:** July 23, 2019  
**Contact Name:** Marlene Barger **Contact Phone:** (970) 985-7421  
**Address:** 2853 North Avenue, Grand Junction, CO 81501  
**Contact Email:** mbarger@hbgv.org

### USE OF FUNDS (choose one)

☐ Capital Funding ☒ Operations ☐ Special Event ☐ In Lieu of City Fees

**Preferred Funding Amount\*:** \$ 52,000.00 **\*Minimum Funding Amount** \$ \_\_\_\_\_

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

### DETAIL INFORMATION FOR REQUESTED FUNDS

(you may attach additional documentation as needed)

#### What is the purpose/mission of your organization?

More than 20 years ago, the organization that became HomewardBound began providing cold-weather shelter to homeless men in the Grand Valley. This grew to a year-round shelter and, today, we serve single adults, families with children, veterans, senior citizens and people with disabilities. Our case manager collaborates with partner agencies to help our guests achieve self-sufficiency. We continue to add services to meet the needs of guests and our community.

#### If approved, how will the use of funds positively impact our community or improve economic development within our community?

This spring, the Grand Junction City Council challenged members of the Grand Valley Coalition for the Homeless to address vagrancy and inappropriate use of city parks by the homeless. In response, HomewardBound introduced day programming at the North Avenue shelter. We had planned to offer this service in our new shelter, which is under construction. But due to the immediacy of the need, we began piloting the program a year early. Phasing in the project while seeking funding has slowed our progress. For this reason, we are requesting 12 months of gap funding to help cover staffing needs as we continue to secure the means to fully fund the Day Program.

Use of the funds will positively impact our community by providing additional safe, supervised space for the homeless seven days a week. Economic development within our community will improve because of the vocational training and job readiness opportunities we are offering to homeless participants through the Day Program.

#### Provide a brief description of your project.

City Planners have approved use of the south side of our parking lot to house the Day Program. We have raised funds to buy privacy fencing and a canvas shelter for this space, and to hire a Day Program/Vocational Training Coordinator. When guests exit the North Avenue shelter each morning, they will have the option to stay on site. They can meet with agency representatives that come to HomewardBound to enroll guests in their programs to provide wraparound services. Sobriety support meetings will be offered. Volunteer opportunities at the shelter are available. Guests can participate in vocational training activities. Food will be served at lunchtime.

In order to offer the Day Program eight hours per day, seven days a week, we need two full-time Guest Services Coordinators to assist the Day Program Coordinator. They will help to organize guests' activities.

### ORGANIZATION INFORMATION

**Organization Name:** HomewardBound of the Grand Valley **Date:** July 22, 2019  
**Contact Name:** Marlene Barger **Contact Phone:** (970) 985-7421  
**Address:** 2853 North Avenue, Grand Junction, CO 81501  
**Contact Email:** mbarger@hbgv.org

### USE OF FUNDS (choose one)

☒ Capital Funding ☐ Operations ☐ Special Event ☐ In Lieu of City Fees

**Preferred Funding Amount\*:** \$ 25,845.00 **\*Minimum Funding Amount** \$ 15,345.00

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

### DETAIL INFORMATION FOR REQUESTED FUNDS

(you may attach additional documentation as needed)

#### What is the purpose/mission of your organization?

This year, HomewardBound will provide shelter and meals to more than 1,300 homeless adults and children. Already, 110 guests have moved into homes thanks to our “housing first” emphasis. We have also introduced a “low-barrier” approach to serving the homeless. To make it easier to access our services, we relaxed sobriety requirements and simplified shelter rules. As a result, more chronically homeless individuals have begun staying at our shelter.

#### If approved, how will the use of funds positively impact our community?

Sheltering even one chronically homeless adult has a significant impact on our community. “Ed” had been homeless for years. He would visit the ER once or twice per day. GJPD cited him repeatedly for trespassing and public intoxication. After HomewardBound’s switch to a low-barrier approach, Ed began arriving at the shelter during check-in hours for guests. Initially, he was too intoxicated to stay overnight so staff would give Ed a meal to-go and invite him to return the next day. Eventually, he was sober enough to stay with us for 76 nights from November 2018 to January 2019.

Historically, Ed would have visited the ER 138 times in those 92 days costing more than \$400,000. Instead, he made 27 ER visits costing \$80,000 – an expense reduction of more than \$300,000 or \$1.2 million annually... for one person. He had eight trespassing citations totaling over \$3,000. With help from staff, he appeared for every court date, performed community service, and applied for jobs. In those 92 days, no citations were issued against Ed.

#### Provide a brief description of your project.

As we expand our programs for our homeless guests, we must expand our service area, as well. Because of limited space in the North Avenue facility, we are making the expansions outdoors. We are requesting capital funds to equip this space and upgrade our data collection system with badging and inventory bar-code equipment.

| Description                                                                        | Amount          |
|------------------------------------------------------------------------------------|-----------------|
| Outdoor drinking fountain and water bottle filling                                 | \$3,500         |
| Awnings to protect guests’ outdoor lockers                                         | \$1,000         |
| Electrical supply to patio and Day Program                                         | \$3,500         |
| 6 Electric infrared heaters to warm the patio and Day Program area in cold weather | \$5,000         |
| Outdoor furnishings, i.e., tables, chairs and                                      | \$7,000         |
| Badging and inventory bar-code equipment                                           | \$5,845         |
| <b>TOTAL</b>                                                                       | <b>\$25,845</b> |



## **2020 Outside Agency Funding Request**

***Due Date: July 26, 2019***

Email completed funding requests to Linda Longenecker, Budget Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org). for questions, please call 970-244-1471

### **ORGANIZATION INFORMATION**

**Organization Name:** HopeWest

**Date:** 7/26/2019

**Contact Name:** Christy Whitney, President and CEO

**Contact Phone:** 970-257-2360

**Address:** 3090 N. 12<sup>th</sup> St. Unit B, Grand Junction, CO 81506

**Contact Email:** Cwhitney@hopewestco.org

### **USE OF FUNDS (choose one)**

☒ **Capital Funding**

☐ **Operations**

☐ **Special Event**

☐ **Instead of City Fees**

**Preferred Funding Amount\*:** \$ 150,000

**\*Minimum Funding Amount** \$ 75,000

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

### **DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

#### **What is the purpose/mission of your organization?**

The mission of HopeWest is “to profoundly change the way our communities experience aging, serious illness and grief—one family at a time.”

#### **If approved, how will the use of funds positively impact our community or improve economic development within our community?**

HopeWest is owned by the communities we serve and defined by those who contribute to its mission through service or philanthropy. We believe that our impact has been evident through not only serving over 30,000 individuals since 1993 but through the creation of the HopeWest campus, inpatient facility, HopeWest Kids and other programs. Our service area reports the provision of the most hospice care and the lowest costs for Medicare spending in the last years of life. The quality of the hospice program is evident by not only our two most recent "no deficiency" survey results from the State Health Department, but our national quality awards for family satisfaction with services.

We have achieved these results through significant partnerships with not only the health care delivery system but the social service agencies in our communities. We have a deep partnership with the VA Medical Center, as we have had since inception. Moreover, we are grateful for our sustained partnership with the City of Grand Junction, who helped make our campus possible through guidance, support and funding.

If approved, these funds will have a significant impact on the City of Grand Junction and the quality of life of its citizens. The funds will provide for the completion of renovations at The Crossroads Building for HopeWest's new

Center for Living Your Best. The Center will house programming that primarily provides support to residents of Grand Junction (rather than the rest of our service areas that include the towns of the Grand Mesa, Montrose, Delta and Ouray Counties.).

The Center will provide office space for Hospice, Palliative Care, The Center for Hope and Healing (adult grief counseling) and the new CLUB, a holistic wellness and socialization program for seniors as well as housing for a future PACE program.

As HopeWest broadened its view of service, realizing the average age of our clients now exceeds 80, we became aware of current and anticipated unmet needs of seniors in our community. There is a clear gap of support and activity to assure the quality of life and well-being of our citizens as they age. Over 10,700 Grand Junction residents currently are over the age of 65, and that number is expected to double in the next ten years.

The Wall Street Journal published an article entitled "The Loneliest Generation: Americans, More Than Ever, Are Aging Alone" in December 2018. The article described the new epidemic of loneliness and its impact on our health and well-being. This article was part of a series with other titles that provide insight into some of the struggles of our aging parents and neighbors:

- "A Generation of Americans Is Entering Old Age the Least Prepared in Decades"
- America is Running out of Family Caregivers, Just When it Needs them the Most."
- "I was Hoping to be Retired: The Cost of Supporting Parents and Adult Children."

Our new programs hope to address these impending crises and bring a sense of well being, security, respect and meaning to those we care about and sooner than later, ourselves.

Two economic impact studies were recently completed. The Grand Junction Economic Partnership forecasted that this renovation project would contribute \$19 million and that the estimated 200 additional jobs(average wage of \$36) would have a total value impact of \$30 million.

**Provide a brief description of your capital project, operations, special event, or any City fees that you are requesting to be waived.**

The capital project for which we seek your assistance is the Center for Living Your Best, and continue the support you have already provided through CDBG capital grants we have received for equipment for our PACE program and CLINIC.

This significant project that truly creates the "next curve" of service and business for HopeWest has a total cost of approximately \$20 million. That cost is made up of building purchase of \$4 million, planning, fees and construction of \$12 million and estimated roughly \$ 4 million in start-up and working capital for The CLUB and PACE.

To achieve this dream, our project was separated into two phases of both capital campaign and construction. Phase I of both campaign and construction will be completed by July 31st. We achieved our \$ 8 million Phase I goal in fundraising-- primarily through individual and family foundation support. We received \$ 1 million from the Bacon Family Foundation and recently a %2 million gift/pledge from the Ferris Family. We are launching a campaign of an additional \$2 million to complete our Phase II construction.

One of the most exciting new programs that will be offered at the Center, opening in October is "the CLUB." The CLUB is a membership-based program that will provide several programs, services, and activities in a "one-stop-shop" that includes transportation to and from the CLUB and other HopeWest businesses such as Spoons and Heirlooms. The amenities include social activities such as billiards, exercise room, card rooms, media rooms, gardening, putting green, field trips, internet café to assist with ordering online as well as wellness features such as a CLINIC, Integrative Therapies suite for massage and other complementary therapies and a mindfulness studio. Life long learning will be present through collaboration with New Dimensions. We will offer an art studio, hair salon, barbershop, and marketplace as well as a coffee shop and café. We hope that people can soon say "Let's meet at The CLUB" and not have to bother their friend for a ride.

We believe the Center for Living Your Best will transform the organization and its service to our community. We are excited to bring this well-coordinated continuum of services across the spectrum of life's experiences as we age in one place. We hope that you will consider participating at this significant level of support. It is not a common ask. It is one that will bring HopeWest into its future---- defined by the community that owns it.

## ORGANIZATION INFORMATION

**Organization Name:** Mesa Developmental Services (dba STRiVE) **Date:** July 23, 2019

**Contact Name:** Douglas A. Sorter, Vice President "Champion" **Contact Phone:** 970-250-1595

**Address:** 790 Wellington Avenue Grand Junction, CO 81501

**Contact Email:** [dsorter@strivecolorado.org](mailto:dsorter@strivecolorado.org)

## USE OF FUNDS (choose one)

☒ Capital Funding ☐ Operations ☐ Special Event ☐ In Lieu of City Fees

**Preferred Funding Amount\*:** \$ 50,000 **\*Minimum Funding Amount** \$ any

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

## DETAIL INFORMATION FOR REQUESTED FUNDS

(you may attach additional documentation as needed)

### What is the purpose/mission of your organization?

STRiVE's history begins in 1966, when a private nonprofit organization was formed to help disabled individuals in Grand Junction. Since that time, the full-service organization – previously known as Mesa Developmental Services – has profoundly impacted and improved the lives of thousands of individuals and their families.

With the mission to "Support people who strive to meet their full potential," STRiVE annually works with more than 530 children/families, as well as 930+ adults representing the full spectrum of development, including those with disabilities (e.g. Down syndrome, tuberous sclerosis, Prader-Willi Syndrome, fragile X) and neurodevelopmental problems (e.g. autism, other sensory processing disorders). These conditions often co-present with physical disabilities and health challenges, and these individuals experience high incidence of mental health disorder. For many clients, STRiVE's services are vital to personal well-being for a lifetime, including provision of:

- residential settings
- vocational and day programs
- Supported Living Services, for adults living on their own/with family and needing intermittent supports
- Family Support Services and Infant/Toddler Early Intervention, for families with young children with developmental delays
- 24-hour nursing, a behavioral health clinic and The Parenting Place (training for parents of a/typically developing children)
- case management.

**If approved, how will the use of funds positively impact our community or improve economic development within our community?**

STRiVE recently moved into a new facility, custom remodeled to provide therapeutic, work and meeting spaces to better meet the access, safety and confidentiality needs of its clients. Perhaps the facility's most exciting feature is an outdoor adaptive playground – the first of its kind in Mesa County – for which City of Grand Junction support is requested.

To be located in the community's medical services district (on the STRiVE campus), the 1,875-square-foot outdoor space will serve the needs of children with multiple physical and/or sensory/tactile challenges (often in addition to intellectual and developmental disabilities), including autism. The playground and its elements – sun-blocking wind sails, walls with various textures, a water feature and traditional yet fully-accessible play equipment – will provide a fun yet calming environment for recreational activity, application of therapeutic learning, and social opportunity for children through 10 years old.

An estimated 4,000 (duplicated; 750 unduplicated) children will use the playground annually; total project cost is \$187,500. Playground equipment/elements have expected lifespans of 7-20 years; STRiVE will be responsible for maintenance of the playground and surrounding area to ensure their safety and aesthetics, and to maximize utilization.

The project is an important and notable addition to the community, in that traditional playgrounds simply are not usable by many children with physical and sensory challenges. With encouragement for its use promoted among STRiVE families and other partner organizations' patients/clients – e.g. nearby St. Mary's Hospital – STRiVE's adaptive playground will be highly visible, always accessible and open to the public. Those children/families managing significant disabilities will benefit greatly from this innovative and permanent enhancement to Grand Junction, providing a vital place and innovative tools to further the development and learning of, and quality of life for those who will play here.

**Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.**

N/A



## **2020 Outside Agency Funding Request**

***Due Date: July 26, 2019***

Email completed funding requests to Linda Longenecker, Budget Coordinator at [lindal@gjcity.org](mailto:lindal@gjcity.org). for questions, please call 970-244-1471

### **ORGANIZATION INFORMATION**

**Organization Name:** Karis, Inc. **Date:** 7/31/2019

**Contact Name:** Teri Edwards **Contact Phone:** (970) 986-8588

**Address:** P. O. Box 2837 Grand Junction CO 81502

**Contact Email:** tedwards@karisinc.org

### **USE OF FUNDS (choose one)**

☐ Capital Funding ☐ Operations ☐ Special Event ☒ In Lieu of City Fees

**Preferred Funding Amount\*:** \$ 36,831.88 **\*Minimum Funding Amount** \$ 1.00

*\*If you can accept an amount less than the Preferred Funding Amount and still apply to the described use, please provide a Minimum Funding Amount, otherwise leave the Minimum Funding Amount blank.*

### **DETAIL INFORMATION FOR REQUESTED FUNDS**

(you may attach additional documentation as needed)

**What is the purpose/mission of your organization?**

Please see attached.

**If approved, how will the use of funds positively impact our community or improve economic development within our community?**

**Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.**

## **Karis' Purpose and Mission**

Karis' mission is to provide housing and research-based services to homeless youth and individuals in Mesa County to help them move toward futures of hope and promise.

Karis' programs are oriented around four goals based on the United States Interagency Council on Homelessness recommendations for working with homeless youth and form the acronym HOME. Our purpose is to help youth move towards (1) **H**ousing that is safe and stable, (2) **O**ngoing positive relationships, (3) **M**eaning through education and employment, and (4) **E**mootional, physical and psychological well-being. These four goals are the basis for all of our programs, below.

**The House** is our ten-bed basic shelter program for homeless youth ages 13-20. Youth at The House receive safe shelter, comprehensive case management and services for up to 21 days.

**Zoe House** is a transitional house for five youth ages 18-24 who have been made homeless by intimate partner violence. Residents of Zoe House can stay for up to two years along with their dependents and can receive support from a case manager and youth advocate. There is no cost to residents for this program.

**Street Outreach Program** provides services, support, and appropriate referrals to youth ages 13-24 who are homeless or couch surfing. The SOP maintains a drop-in center on Main Street and staff who work closely with District 51 schools to identify youth who are homeless or at risk.

**Transitional Living Program** provides transitional housing to 11 homeless youth ages 16-22. Youth can stay for up to two years and are provided with case management and services.

**Bonnie's House** - Bonnie's House is a five-bedroom permanent supportive housing program for homeless youth and is a voucher-based program. Residents are provided with case management and services.

In all combined programs last year, Karis served a total of 265 unduplicated homeless youth.

**If approved, how will the use of funds positively impact our community or improve economic development within our community?**

The program for which we are seeking funding, the Karis Apartments, will positively impact the community by assisting forty youth at high risk of long-term homelessness transition into safe and permanent housing, just within the first year. Over its expected 40-year lifetime, assuming a 7% attrition rate, we expect the program to serve 257 individuals. Homeless young people will be safely housed, have access to a wide range of services, and will be insulated from the risks associated with life on the street.

We also anticipate that this project will save the community between \$1.4 and 6 million dollars just in the first year. According to study commissioned by Philip Mangano, George W.

Bush' homeless policy expert, the cost of sustaining individuals in homelessness is between \$35,000 to \$150,000 per year. Costs include homeless shelters, emergency rooms, social services, and costs incurred from exposure to severe weather, sexual assault or human trafficking. Therefore, we expect this project to save the community between \$56,000,000 and \$240,000,000 over its lifetime.

In addition, the project will improve economic development by bringing 4 million outside dollars to the City. These dollars will be spent to construct the building by workers paid David-Bacon wages and do not include additional dollars that will be spent on legal fees, furnishings, and hospitality costs for visiting officials. The total combined ***impact of the construction and operation of the project will be over \$10,000,000, and will support 90 jobs.*** In addition, the project will provide 34 new units of low-income housing to a Grand Junction rental market that is stressed (National Multifamily Housing Council, <https://www.nmhc.org>.)

**Provide a brief description of your capital project, operations, special event or any City fees that you are requesting to be waived.**

Karis is requesting funds to help cover tap fees for the Karis Apartments, thirty-four units of permanent supportive housing for homeless youth in Mesa County. This project is in response to a need for long-term housing for some of our most vulnerable youth and will provide not only safe housing, but a suite of supportive services to help youth achieve well-being and reach HOME.

The building will have more than 3,000 square feet of common space for therapy, art, cooking, electronic gaming, and shared meals. There will be a large, secure, south-facing patio off the main room and more than 30,000 square feet of outdoor space for a dog run, children's play equipment, and recreational activities. Apartments will have full kitchens and single bathrooms and will be fully furnished. The building will have a single point of entry and will be staffed around the clock, every day of the year. We hope to break ground in the fall of 2019 and complete construction by the end of 2020.

Individuals in this housing will be surrounded by an incredible set of optional services provided by our community partners: full-time, on-site case managers who will provide transportation and work with youth in non-traditional settings such as local coffee shops; group, individual, and family therapy provided both on-site and in non-traditional settings; on-site medical care; a variety of peer outreach and development (POD) groups determined by youth and staff and likely to include groups that focus on art, gender and sexuality, faith, cooking, and parenting; caring volunteers to serve as mentors and fill other roles and provide a sense of community and safety.

Case management and mental health services will be provided by Mind Springs Health and Rocky Mountain Health Plans. These organizations have committed their services for twenty years.

October 14, 2019

Re: Economic Development Funding-2020 Recommended Budget

To the Honorable Mayor and Members of City Council:

Economic development is prioritized in the City's Strategic Plan by the strategic directive *Diversification of Our Economic Base*. Economic Development investment can be seen in two major areas of the budget. In a general sense, the City invests in economic development by delivering core services and through the associated capital plans which fund improvements to street infrastructure and public amenities such as parks, trails, and community sports, and recreation facilities. The other area is referred to as the City Council's Economic Development Budget which supports agencies that directly engage in economic development or through their services positively impact the community and economy.

Support for economic development comes from the 0.75% portion of the City's Sales Tax that supports the majority of all major capital projects of the City. Economic development organizations request that funds be allocated in the City's budget annually, beginning with an application process in the summer. Each applicant is asked to fill out a form which helps characterize the nature of their request. As a part of the request, the City requires applicants to list a minimum funding amount if the organization is able to accept an amount less than the preferred amount. The City Manager and budget development team then review the applications and make a recommendation for funding based on available resources and other demands on the City's limited resources. This becomes part of the 2020 Recommended Budget and will be reviewed by City Council during the workshop on October 14<sup>th</sup>.

The total proposed for these agencies is \$1.5 million in 2020 which is very close to the 2019 Adopted Budget. This includes a total of \$900,000 to Colorado Mesa University for a commitment to assist with debt for a classroom building (\$500,000) and to provide scholarships for local School District #51 youth (\$400,000, CMU requested \$550,000). The other large amount is \$450,000 for Grand Valley Transit as the City's portion of support for that transportation system connecting people with jobs and services.

### Economic Development Partners

The City does not have an economic development division or dedicated staff and therefore outsources the function to partners for economic development expertise and services. The Economic Development Partners (Grand Junction Economic Partnership, the Business Incubator, Grand Junction Area Chamber of Commerce, and Industrial Development Inc.) are separately funded by the revenue generated from capping the vendor's fee allowed to businesses.

In 2018, with the support of the Economic Development Partners, the City Council authorized a cap on the vendor's fee that businesses were allowed to keep as an administrative fee for collecting, reporting, and remitting City sales tax. This generated additional revenue that is dedicated to sustainable funding of the Economic Development Partners efforts in business expansion and retention, job creation, new business development, and implementation of a foreign trade zone. Based on the available funding, the Economic Development Partners collectively submit each year's budget request, allocated to the programs described above, to the City Manager and budget team. The total funding available from the cap in 2020 is projected to be \$400,000, and includes funding towards the foreign trade zone.

*Attachment B* includes a list of requests and the recommended amount of funding for each economic development organization. Also included is each organization's application and all additional supporting information provided with the application.

Recommended 2020 Economic Development  
Funded by .75% Sales Tax Fund  
As of October 14, 2019

| ITEM REF# | Support Doc Page # | PARTNER/AGENCY                                       | USE OF FUNDS                                             | 2019 AWARD AMOUNT | 2020 PREFERRED REQUEST | 2020 MINIMUM REQUEST | 2020 RECOMMENDED |
|-----------|--------------------|------------------------------------------------------|----------------------------------------------------------|-------------------|------------------------|----------------------|------------------|
| 1         |                    | <b>ECONOMIC DEVELOPMENT</b>                          |                                                          |                   |                        |                      |                  |
| 2         | NA                 | Business Incubator                                   | Sponsorship for incubator program/SBDC grant match funds | 53,600            | 53,600                 | 53,600               | 53,600           |
| 3         | NA                 | CMU - Classroom Building (15 Yrs. ending in 2027)    | Building Commitment                                      | 500,000           | 500,000                | 500,000              | 500,000          |
| 4         | 2                  | CMU - Scholarships                                   | Scholarship for local D51 youth                          | 400,000           | 550,000                | n/a                  | 400,000          |
| 5         | NA                 | Commercial Catalyst Pilot Program                    | Commercial Catalyst                                      | 30,000            | 30,000                 | 30,000               | 30,000           |
| 6         | 3                  | Downtown Business Improvement District               | Marketing Downtown GJ                                    | 15,269            | 15,269                 | 15,269               | 15,269           |
| 7         | NA                 | GJEP - Grand Junction Economic Partnership           | Operational funding                                      | 40,000            | 40,000                 | 40,000               | 40,000           |
| 8         | 5                  | Grand Valley Transit                                 | Operations                                               | 450,000           | 450,000                | 450,000              | 450,000          |
| 9         | 5                  | Grand Valley Transit                                 | Dash Bus Route                                           | 65,000            | 51,500                 | 51,500               | 51,500           |
| 10        |                    | <b>ECONOMIC DEVELOPMENT (3/4% Sales Tax) FUNDING</b> |                                                          | <b>1,553,869</b>  | <b>1,690,369</b>       | <b>1,140,369</b>     | <b>1,540,369</b> |

Recommended 2020 Economic Development Partnership Funding  
Funded by Revenue From the Vendors Fee Cap  
As of October 14, 2019

| ITEM REF# | Support Doc Page # | PARTNER/AGENCY                             | USE OF FUNDS                                           | 2019 AWARD AMOUNT | 2020 PREFERRED REQUEST | 2020 MINIMUM REQUEST | 2020 RECOMMENDED |
|-----------|--------------------|--------------------------------------------|--------------------------------------------------------|-------------------|------------------------|----------------------|------------------|
| 11        |                    | <b>ED PARTNERSHIP (Chamber, BIC, GJEP)</b> |                                                        |                   |                        |                      |                  |
| 12        | 7                  | Business Incubator                         | Maker Space/Incubator Kitchen                          | 60,000            | 65,000                 | 65,000               | 65,000           |
| 13        | 7                  | GJ Chamber                                 | Business Expansion/Job Creation                        | 40,000            | 40,000                 | 40,000               | 40,000           |
| 14        | 7                  | Grand Junction Economic Partnership (GJEP) | Prospect Visit/Trade show/Trade Visits/Industry Lists/ | 150,000           | 150,000                | 150,000              | 150,000          |
| 15        | 7                  | GJEP/Industrial Developments, Inc (IDI)    | Incentives for Job Creation                            | 26,200            | 70,000                 | 70,000               | 70,000           |
| 16        | 7                  | GJEP                                       | Las Colonias Development Corp.                         |                   | 25,000                 | 25,000               | 25,000           |
| 17        | 7                  | GJEP/Chamber of Commerce                   | Incentives/Foreign Trade Zone                          | 93,500            | 50,000                 | 50,000               | 50,000           |
| 18        |                    | <b>ECONOMIC PARTNERSHIP FUNDING</b>        |                                                        | <b>369,700</b>    | <b>400,000</b>         | <b>400,000</b>       | <b>400,000</b>   |

**From:** Foster, Timothy [<mailto:tfoster@coloradomesa.edu>]

**Sent:** Thursday, October 10, 2019 3:11 PM

**To:** Rick Taggart <[rickt@gjcity.org](mailto:rickt@gjcity.org)>; Duke Wortmann <[dukew@gjcity.org](mailto:dukew@gjcity.org)>; Anna Stout <[annas@gjcity.org](mailto:annas@gjcity.org)>; Phillip Pe'a <[phillipp@gjcity.org](mailto:phillipp@gjcity.org)>; Chuck McDaniel <[chuckmc@gjcity.org](mailto:chuckmc@gjcity.org)>; Kraig Andrews <[kraiga@gjcity.org](mailto:kraiga@gjcity.org)>

**Cc:** Greg Caton <[gregc@gjcity.org](mailto:gregc@gjcity.org)>

**Subject:** City of GJ, CMU Partnership

**\*\* - EXTERNAL SENDER. Only open links and attachments from known senders. DO NOT provide sensitive information. Check email for threats per risk training. - \*\***

To: Mayor Rick Taggart, Mayor Pro Tem Duke Wortmann, Councilmember Anna Stout, Councilmember Phil Pe'a, Councilmember Chuck McDaniel, Councilmember Kraig Andrews  
CC: Greg Caton

Good afternoon, everyone. I've had the pleasure of seeing many of you over the last couple of weeks and, as you enter the 2020 budget exercise in earnest, I wanted to send a quick note to recapitulate our request of the City of Grand Junction to continue impacting our students and our community.

You'll recall that in calendar year 2019 the City of Grand Junction stepped up to provide local students a total of \$400,000 in scholarships via the GJ Opportunity Scholarship fund. This was broken out as \$250,000 for new incoming students + \$150,000 for continuing (second year) students. Going in to 2020, our ask is a total of \$550,000 to be broken out as follows:

- \$250,000 for new incoming freshmen
- \$150,000 for continuing second year students
- \$150,000 for continuing third year students

As we've been discussing at various points throughout the past year, these scholarships are connecting local kids with opportunities many of them never dreamed were possible. Further, the money you've directed towards this effort has attracted over \$1,000,000 this year in matching funds to help us create a permanent endowment to support our local students going forward.

As I've noted in meetings with you all, I fully understand the pressures on the City of Grand Junction's budget and I know you all have to make tough choices going in to next year. That said, I believe we're developing strong momentum via our college and career advisor program and having these scholarships available for local students to pursue post-secondary training is a vital tool for economic development and our collective success as a community.

Please let me know if you have questions or concerns and I'm always happy to make time to visit. Thank you again for all of your ongoing support and I'll look forward to talking soon.

**2020 City Council Funding Request**

July 26, 2019

Linda Longenecker, Budget Coordinator  
970-244-1471    lindal@gjcity.org

**Organization Name:** Downtown Grand Junction BID Date: July 26, 2019

**Contact Name:** Brandon Stam

**Address:** 437 Colorado Ave  
Grand Junction, CO 81501

**Phone:** 9702554924 **Email:** brandon@downtowngj.org

**Amount Requested for Budget/Calendar Year 1/1/20-12/31/20:** \$15,269

**If Approved, Requested Disbursement Date/Schedule (may be subject to performance measurements timelines)**

First quarter 2020

**Briefly describe the purpose of your organization and how the funds will be used (you may attach a separate letter if desired):** The Downtown BID was formed for the purpose of marketing and special events in Downtown GJ in 2006. Funds would be used towards the BID's purpose of marketing the Downtown area as well as programming community events and activities. The City of Grand Junction has historically supported the BID with a PILT to support Downtown marketing and events. Last year the City provided \$15,269 to the BID, which is the same amount that we are requesting for 2020. Attached is a calculation of what the BID assessment for all City-owned properties within the BID boundaries would have been for 2019 for reference. Thank you for your consideration.

City Use Only-Received Date \_\_\_\_\_

Amount Approved: \_\_\_\_\_

Correspondence Record/Notes: \_\_\_\_\_

Downtown Grand Junction Business Improvement District  
Special Assessments

| LOCATION                       | PARCEL_NUM      | ACCT NUMBER    | PROPERTY OWNER                                  | MAIN FT2     | LAND FT2   | AC           | MAIN ST      | 2019 Assmt       |
|--------------------------------|-----------------|----------------|-------------------------------------------------|--------------|------------|--------------|--------------|------------------|
| <b>CITY OWNED PROPERTIES</b>   |                 |                |                                                 |              |            |              |              |                  |
| Two Rivers                     | 2945-143-24-001 | <b>R064106</b> |                                                 | <b>37981</b> | 49223      |              | yes          | 5,317.44         |
| two rivers lot on 1st          | 2945-143-24-003 | <b>R064108</b> |                                                 |              | 12196.800  | <b>0.280</b> | no           | 404.73           |
| 120 S 1st                      | 2945-143-24-002 | <b>R064107</b> |                                                 |              | 40507.315  | <b>0.930</b> | no           | 982.28           |
| 220 S. 1st                     | 2945-143-25-005 | <b>R064111</b> |                                                 |              | 29974.986  | <b>0.688</b> | no           | 726.87           |
| 159 Colorado Ave               | 2945-143-25-006 | <b>R064112</b> |                                                 |              | 6050.136   | <b>0.139</b> | no           | 146.71           |
| 250 N5th street                | 2945-143-08-002 | <b>R063926</b> |                                                 | <b>23224</b> | 54014.400  | <b>1.240</b> | no           | 2,999.31         |
| 115 s 5th street               | 2945-143-21-018 | <b>R064083</b> |                                                 |              | 50000      |              | no           | 1,212.47         |
| pitkin ave lot                 | 2945-143-36-004 | R064228        |                                                 |              | 8235.279   | <b>0.189</b> | no           | 199.70           |
| 500 block lot of ute west      | 2945-143-29-018 | <b>R064163</b> |                                                 |              | 9413.490   | <b>0.216</b> | no           | 228.27           |
| 500 block of ute east          | 2945-143-29-019 | <b>R064164</b> |                                                 |              | 21964.825  | <b>0.504</b> | no           | 532.63           |
| 500 block colorado lot         | 2945-143-20-026 | <b>R064065</b> |                                                 |              | 15693.187  | <b>0.360</b> | no           | 380.55           |
| 628 colorado ave               | 2945-143-19-013 | <b>R064047</b> |                                                 |              | 18749.618  | <b>0.430</b> | no           | 454.67           |
| 640 Colorado ave               | 2945-144-19-006 | <b>R064628</b> |                                                 |              | 3374.898   | <b>0.077</b> | no           | 81.84            |
| 135 S 7th                      | 2945-144-19-007 | <b>R064629</b> |                                                 |              | 13499.680  | <b>0.310</b> | no           | 327.36           |
| 500 block breezeway            | 2945-143-20-027 | <b>R064067</b> |                                                 |              | 3138.237   | <b>0.072</b> | no           | 76.10            |
| 645 Main                       | 2945-144-19-008 | <b>R064630</b> |                                                 | <b>15568</b> | 10625      |              | yes          | 1,862.63         |
| avalon addition                | 2945-144-19-005 | <b>R064627</b> |                                                 |              | 6306       |              | yes          | 209.25           |
| 600 block breezeway west       | 2945-143-18-015 | <b>R064037</b> |                                                 |              | 3134.795   | <b>0.072</b> | no           | 76.02            |
| 600 block rood lot             | 2945-143-18-014 | <b>R064036</b> |                                                 |              | 25086.857  | <b>0.576</b> | no           | 608.34           |
| 225 S 2ND ST (mesa pawn)       | 2945-143-25-004 | <b>R064110</b> |                                                 | <b>12509</b> | 36851.760  | 0.846        | no           | 1,803.64         |
| parking garage                 |                 |                | 126 ground floor spaces x 144sq ft each = 18144 |              | 18144      |              | no           | 439.98           |
| half of county parking garage  | 2945-143-05-023 | <b>R063892</b> |                                                 |              |            |              | no           | 682.50           |
| las colonias                   |                 |                |                                                 |              |            |              |              |                  |
| jarvis                         |                 |                |                                                 |              |            |              |              |                  |
| whitman park, PD, not included |                 |                |                                                 |              |            |              |              |                  |
|                                |                 |                |                                                 |              |            |              | <b>total</b> | <b>19,753.29</b> |
|                                |                 |                |                                                 |              |            |              |              |                  |
|                                |                 |                |                                                 |              |            |              |              |                  |
| <b>COUNTY OWNED PROPERTIES</b> |                 |                |                                                 |              |            |              |              |                  |
| 538 white ave - parking garage | 2945-143-05-023 | <b>R063892</b> | joint owned with city - parking garage          | <b>13536</b> | 15682      |              | no           | 682.50           |
| 544 Rood Ave                   | 2945-143-08-001 | <b>R063925</b> | old courthouse                                  | <b>17477</b> | 54014.400  | 1.240        | no           | 2,581.23         |
| lot east of old courthouse     | 2945-143-07-022 | <b>R063923</b> |                                                 |              | 9,375      |              | no           | 227.34           |
| 200 S SPRUCE ST                | 2945-154-48-002 | <b>R083542</b> |                                                 | 50491        | 120661.200 | 2.770        | no           | 6,599.08         |
| parking lot near 200 s spruce  | 2945-154-08-001 | <b>R065326</b> |                                                 |              | 103673     |              | no           | 2,514.00         |
| 125 N SPRUCE ST                | 2945-154-32-004 | <b>R082602</b> | courthouse                                      | <b>32607</b> | 139827.600 | 3.210        | no           | 5,762.82         |
| 315 SPRUCE ST                  | 2945-154-32-005 | <b>R065570</b> |                                                 | <b>15600</b> | 44,431     |              | no           | 2,212.29         |
|                                |                 |                |                                                 |              |            |              | <b>total</b> | <b>20,579.27</b> |
|                                |                 |                |                                                 |              |            |              |              |                  |
|                                |                 |                |                                                 |              |            |              |              |                  |
| <b>DDA OWNED PROPERTIES</b>    |                 |                |                                                 |              |            |              |              |                  |
| white hall                     | 2945-143-66-001 | <b>R095605</b> |                                                 |              | 25,147     |              | no           | 609.80           |
| R5                             | 2945-144-05-001 | <b>R064443</b> |                                                 | 7474.4       | 101059.200 | 2.320        | no           | 2,994.37         |
| 500 block colorado lot         | 2945-143-64-002 | <b>R086041</b> |                                                 |              | 6,334      |              |              | 153.60           |
| 560 Colorado parking lot       | 2945-143-64-001 | <b>R086040</b> |                                                 |              | 3609       |              | no           | 87.52            |
|                                |                 |                |                                                 |              |            |              | <b>total</b> | <b>3845.28</b>   |
|                                |                 |                |                                                 |              |            |              |              |                  |

## **GRAND VALLEY TRANSIT INTERGOVERNMENTAL AGREEMENT**

### **AN INTERGOVERNMENTAL AGREEMENT (IGA) CONCERNING THE ADOPTION OF THE LOCAL MATCH FUNDING FOR GRAND VALLEY TRANSIT (GVT) PUBLIC TRANSIT SERVICES FOR FY 2020.**

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WHEREAS, the Grand Valley Regional Transportation Committee (GVRTC) was formed by Intergovernmental Agreement by and between Mesa County, the City of Grand Junction, the City of Fruita and the Town of Palisade to develop recommendations for local funding of transit services in the Grand Valley Urban Area; and

WHEREAS, in order to accomplish the goals for funding the transit system, a Transit Element setting forth the needs and mechanisms for future funding has been developed and adopted by the GVRTC; and

WHEREAS, the Federal Transit Administration awards operating and capital assistance to Mesa County on a matching and non-matching basis to assist in the implementation of the adopted Transit Element; and

WHEREAS, in order to remain eligible for Federal Transit Administration funding the GVRTC must develop, approve and implement a local financing structure that includes matching funds, which when expended will allow continuation of transit services in accordance with Federal standards; and

WHEREAS, the GVRTC has recommended a financing structure that it believes will provide for the funding needs of the transit system for the 2020; and

WHEREAS, the GVRTC for itself and for the local governments and population that it serves desires to establish a stable, long-term operating and capital financing structure for the transit system; and

WHEREAS, the adoption of this financing structure for 2020 will allow local officials time to review all possible funding sources and to consider and work towards implementing alternative funding, including but not limited to the creation of a Regional Transportation Authority; and

WHEREAS, Mesa County, the City of Grand Junction, the City of Fruita and the Town of Palisade have negotiated and agreed on the 2020 funding formula setting forth the funds to be provided by each entity; and

WHEREAS, the GVRTC and Mesa County, the City of Grand Junction, the City of Fruita and the Town of Palisade all agree, subject to annual appropriation, to continue funding as established by this IGA until December 31, 2020 or the implementation of an approximately equal or greater permanent transit system funding source; and

WHEREAS, the GVRTC has stated that it understands, acknowledges and agrees that local match funding is not permanent funding and that the funding formula and the local match funding commitments as set forth herein will allow for the continued operation of the transit system and those funds are not and shall not be a permanent transit system funding source as set out above;

NOW, THEREFORE, BE IT AGREED AND RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MESA COUNTY, THE GRAND JUNCTION CITY COUNCIL, THE FRUITA CITY COUNCIL AND THE BOARD OF TRUSTEES OF THE TOWN OF PALISADE THAT THE LOCAL MATCH FUNDING FOR FY 2020 SHALL BE ESTABLISHED IN ACCORDANCE WITH THE FOREGOING RECITALS AND THE FUNDING FORMULA SET FORTH HEREIN BELOW:

| Grand Valley Transit<br>2020 Local Match Distribution |             |                             |             |
|-------------------------------------------------------|-------------|-----------------------------|-------------|
| Partner                                               | Local Match | Local Match for<br>The Dash | Total       |
| Mesa County (65%)                                     | \$975,000   | \$0                         | \$975,000   |
| Grand Junction (30%)                                  | \$450,000   | \$51,500                    | \$501,500   |
| Fruita (3%)                                           | \$45,000    | \$0                         | \$45,000    |
| Palisade (2%)                                         | \$30,000    | \$0                         | \$30,00     |
| Total Contributions (100%)                            | \$1,500,000 | \$51,500                    | \$1,551,500 |

**CITY OF FRUITA**

By: Mike Bennett 9/3/2019 | 13:33 PDT  
Michael Bennett, City Manager Date

**CITY OF GRAND JUNCTION**

By: Greg Caton 9/3/2019 | 18:13 MDT  
Greg Caton, City Manager Date

**MESA COUNTY**

By: Peter Baier 10/3/19  
Peter Baier, County Administrator Date

**TOWN OF PALISADE**

By: Janet Hawkinson 9-10-2019  
Janet Hawkinson, Town Administrator Date

|                                                                                                                                                        |                     |                          |                                    |                                                                                         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|--------------------------|------------------------------------|-----------------------------------------------------------------------------------------|
| <b>Northstar 2019 Recruitment/Retention/Expansion/Business Creation Expenses</b>                                                                       |                     |                          |                                    |                                                                                         |
| <b>City of Grand Junction</b>                                                                                                                          | <b>2019 Budget</b>  |                          | <b>Per discussion<br/>7/9/2019</b> |                                                                                         |
|                                                                                                                                                        |                     | <b>1st -4th Quarters</b> | <b>2020</b>                        | <b>Notes</b>                                                                            |
| <b><u>BIC</u></b>                                                                                                                                      |                     |                          |                                    |                                                                                         |
| Maker's Space                                                                                                                                          | \$45,000.00         |                          | \$45,000.00                        |                                                                                         |
| Incubator Kitchen                                                                                                                                      | \$15,000.00         |                          | \$15,000.00                        |                                                                                         |
| <b>TOTAL</b>                                                                                                                                           | <b>\$60,000.00</b>  | <b>\$ 15,000</b>         |                                    | <b>Feasibility study for relocating incubator to downtown thinks can get donated</b>    |
|                                                                                                                                                        |                     |                          | \$5,000.00                         | <b>Professional development training \$5 to \$10k</b>                                   |
| <b><u>Chamber</u></b>                                                                                                                                  |                     |                          | <b>\$65,000.00</b>                 |                                                                                         |
| Business Visitation and Individual Expansion Assistance                                                                                                |                     |                          |                                    |                                                                                         |
| Workforce Development Coordination                                                                                                                     |                     |                          |                                    |                                                                                         |
| Business Roundtables                                                                                                                                   |                     |                          |                                    |                                                                                         |
| Publicize Expansions and Job Creation                                                                                                                  |                     |                          |                                    |                                                                                         |
| <b>TOTAL</b>                                                                                                                                           | <b>\$40,000.00</b>  | <b>\$ 10,000</b>         | <b>\$ 40,000</b>                   | <b>Chamber is good with this level of funding for 2020</b>                              |
| <b><u>GJEP</u></b>                                                                                                                                     |                     |                          |                                    |                                                                                         |
| LCDC - Las Colonias Development Corp                                                                                                                   |                     |                          | <b>\$ 25,000</b>                   | <b>New in 2020</b>                                                                      |
| Inbound/Outbound Travel                                                                                                                                | \$5,000.00          |                          |                                    |                                                                                         |
| Site Selector/Prospect Visits                                                                                                                          | \$10,000.00         |                          |                                    |                                                                                         |
| Trade/Press Visit                                                                                                                                      | \$5,000.00          |                          |                                    |                                                                                         |
| Industry Lists                                                                                                                                         | \$5,500.00          |                          |                                    |                                                                                         |
| Lighthouse Prospecting/Attraction Tool                                                                                                                 | \$8,500.00          |                          |                                    |                                                                                         |
| Trade Shows                                                                                                                                            | \$15,000.00         |                          |                                    |                                                                                         |
| Advertising                                                                                                                                            | \$88,500.00         |                          |                                    |                                                                                         |
| Trade Show Sponsorship and Promotions                                                                                                                  | \$12,500.00         |                          |                                    |                                                                                         |
| <b>TOTAL</b>                                                                                                                                           | <b>\$150,000.00</b> | <b>\$ 37,500</b>         | <b>\$ 150,000</b>                  | <b>Same as 2019</b>                                                                     |
| <b><u>GJEP/IDI*</u></b>                                                                                                                                |                     |                          |                                    |                                                                                         |
| <b>Incentives for Job Creation Including:</b>                                                                                                          |                     |                          |                                    |                                                                                         |
| Matching Cash Grants and Loan Interest Buy Down                                                                                                        |                     |                          |                                    |                                                                                         |
| <b>TOTAL</b>                                                                                                                                           | <b>\$26,200.00</b>  |                          | <b>\$ 70,000</b>                   |                                                                                         |
| <b>FTZ</b>                                                                                                                                             | <b>\$ 93,500</b>    |                          | <b>\$ 50,000</b>                   | <b>\$93,500 from 2019 Sports Commission will go to FTZ (due to lodgets tax passage)</b> |
| <b><u>Sports Commission</u></b>                                                                                                                        |                     |                          |                                    |                                                                                         |
| Event Scouting                                                                                                                                         | 5500 *              |                          |                                    |                                                                                         |
| Event Recruitment Tradeshow                                                                                                                            | 13,000 *            |                          |                                    |                                                                                         |
| Event Seed/Bid                                                                                                                                         | 31,000 *            |                          |                                    |                                                                                         |
| Supplies and Services                                                                                                                                  | 15,000 *            |                          |                                    |                                                                                         |
| Event Marketing                                                                                                                                        | 13,500 *            |                          |                                    |                                                                                         |
| Operations                                                                                                                                             | 15500 *             |                          |                                    |                                                                                         |
| <b>TOTAL</b>                                                                                                                                           | <b>\$0.00</b>       | <b>\$ -</b>              |                                    |                                                                                         |
| <b>TOTAL ALL PARTNERS</b>                                                                                                                              | <b>\$369,700.00</b> |                          | <b>\$400,000.00</b>                | <b>Total 2020 Funding</b>                                                               |
|                                                                                                                                                        |                     |                          | <b>\$30,300.00</b>                 | <b>Total additional funding in 2020</b>                                                 |
| <b>* Should the lodging tax ballot issue pass we would ask the the \$93,500 allocated to the Sports Commission be reassigned to the Incentive Fund</b> |                     |                          |                                    |                                                                                         |
| <b>** Likewise should the money available from the Vendor Fee Cap exceed \$370,000 we would ask that the funds be allocated to the Incentive Fund</b>  |                     |                          |                                    |                                                                                         |

October 14, 2019

Re: Capital Summary Letter-2020 Recommended Budget

To the Honorable Mayor and Members of City Council:

Each year, the City of Grand Junction invests a significant portion of the annual budget in capital improvements in the community. Through the continued assessment of the condition of City assets and a series of long-term capital and financial funding plans, the City of Grand Junction ensures that existing infrastructure is adequately maintained, and that future infrastructure is constructed in a fiscally responsible manner.

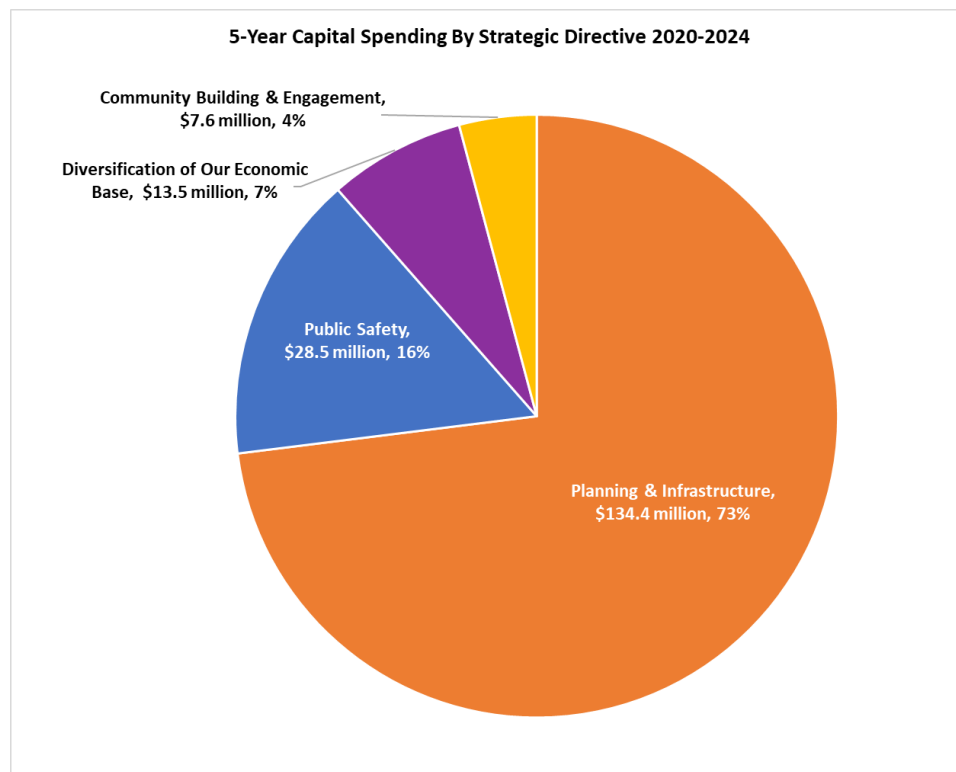
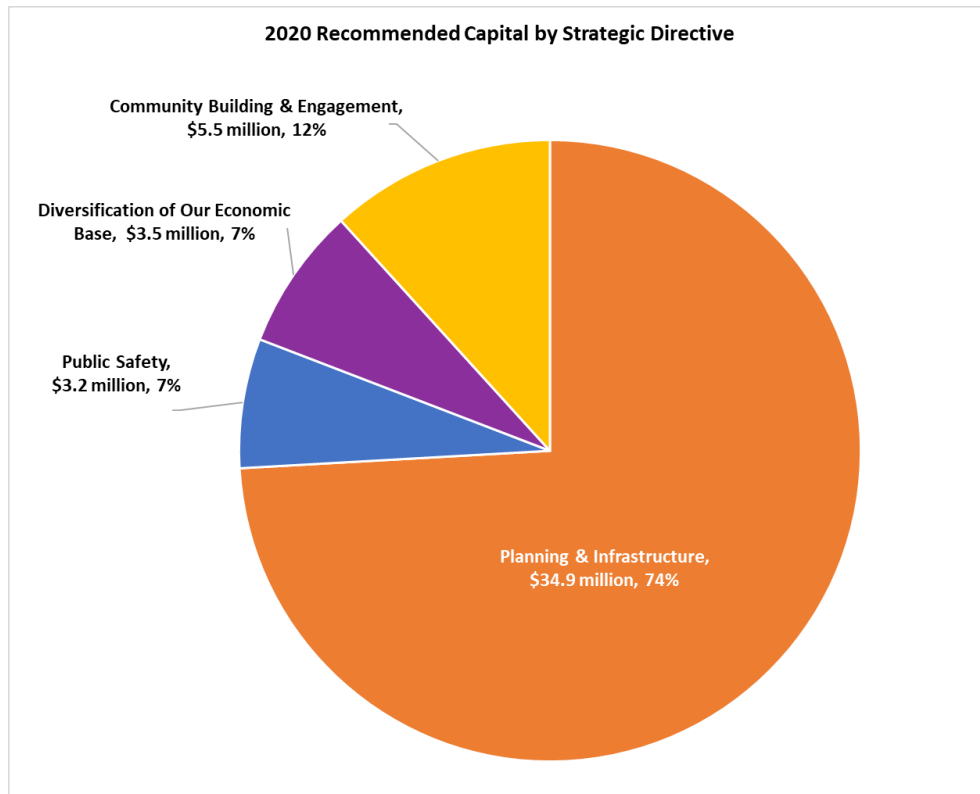
In 2020, the recommended capital plans dedicate \$47 million and with \$54 million to be completed in 2019, the combined total between 2019 and 2020 is over \$100 million directly invested in the community.

### Ten-Year Capital Improvement Plan

Although the City continues to make significant capital investment on an annual basis, the amount of resources available in one year are not sufficient to fund all identified capital needs. As a result, staff has developed a 10-year capital improvement plan that identifies and prioritizes critical projects based on direction provided by the Strategic Plan. The first five years of the ten-year Capital Improvement Plan are balanced and years six through ten contain projects that may not yet have funding but need to be considered for planning purposes. Between the 0.75% Sales Tax Capital plan and the Transportation Capacity (roadway expansion) plan there is \$195 million in unfunded projects which includes \$184 million for roadway expansion projects with a small portion of those that can be funded through existing transportation capacity fees. It is important to note in the five-year plan is the need to accumulate resources/fund balance in order to renovate or replace Fire Station #3.

Although the City has the 5-year funded and 10-year planning document, City Council approves only the first year of the capital plan in the annual adoption of the budget. Recommended capital spending for 2020 includes \$34.9 million (74% of the total) dedicated to Planning & Infrastructure which includes street maintenance and street expansion including debt service on the Riverside Parkway. Community Building & Engagement totals \$5.5 million and includes parks improvements as well as the Pedestrian Bridge connecting Dos Rios to downtown. Public Safety includes safety and expansion improvements to the shooting range, completion of the fire training facility in Whitewater, remodel for the police department to accommodate new positions, and debt service (lease payment) on the police department and Fire Station #1. Diversification of Our Economic Base includes the ongoing commitment (participation in debt service) to the Downtown Development Authority for Las Colonias Business Park and Grand Junction Convention Center projects, as well as continued investment in Dos Rios infrastructure. Following is a chart demonstrating the Recommended 2020 Capital Spending according to the strategic directives. Also provided is a chart showing the five-year planned spending of \$184

million with continued emphasis on Planning & Infrastructure as well as the construction and equipping of two new fire stations.



Following is more discussion of capital projects over the next five years by the source of funding, as well as highlights for 2020. It is important to note in the five-year plan for 0.75% sales tax capital is the need to accumulate resources/fund balance in order to renovate or replace Fire Station #3 for \$4.1 million beginning in 2022. At the end of this letter there is a table of terms that may be helpful when reviewing the capital information.

With this letter is the following attachments that provide detail listing and descriptions of projects as well as the 10- year plans:

- Attachment C-2020 Recommended Capital Projects
- Attachment D-2020 Recommended Capital Project Descriptions
- Attachment E-.75% Sales Tax, Drainage, and Transportation Capacity 10-Year Plan
- Attachment F-Enterprise and Internal Service Funds 10-Year Plan

## 0.75% Sales Tax Capital

The major source of revenue for general government capital projects is the 0.75% City sales tax which generates approximately \$13.6 million per year. The City has annual debt service and reoccurring expenses of those funds including the debt payment for the Riverside Parkway, the lease payment for the Public Safety Buildings (Police, Fire Station #1, Fire Administration), economic development funding, contributions to the Downtown Development Authority for Las Colonias Park and Grand Junction Convention Center improvements, and dedicated funding for the maintenance of existing street infrastructure which includes the use of voter authorized TABOR funds (2017 Question 2B funds). Depending upon each year's TABOR excess, approximately \$1.5 to 2 million remains for other projects after the City's debt service and reoccurring expenses.

Another source of revenue are funds that are restricted to specific uses including Parkland Expansion (from development fees) and Conservation Trust Funds which are lottery funds disbursed through the State. Some Conservation Trust Funds are dedicated annually for the Stocker Stadium lease payments and the Golf Course irrigation loan. After these expenses, the parks and lottery revenues can add another \$650,000 each year for dedication to parks projects. Finally, the City has historically been successful at leveraging limited resources to obtain significant grant funding for capital projects. In the last five years, the City has been awarded approximately \$14 million in grant funds for use on capital projects.

The first five years of the 0.75% Sales Tax Capital Improvement plan allocates approximately \$89.2 million to debt service and reoccurring expenses and \$15.8 million for new capital projects which includes leveraging \$5.7 million in partner and grant funding.

New projects include a significant commitment to the maintenance of existing streets of \$22.8 million which includes the use of 2017 Question 2B funds through 2022. From 2017 through 2022, over \$33 million is planned to be invested in improving the condition of street infrastructure. After which \$3 million is dedicated annually towards maintaining that condition.

With the authorization of the First Responder Tax and commitment of 0.75% sales tax funds, another major investment over the next five years is \$18.2 million towards public safety including adding building and equipping two new fire stations (Station #6 started in 2019), remodeling the police department for the new positions, completing safety and expansion improvements to the shooting range, completing the Fire Training Facility in Whitewater, and the replacement or renovation of Fire Station No. 3.

Highlights of the \$2.5 million in parks and recreation over the next five years include repairs and replacement of heavily used parks and recreation assets including pool facilities and playground equipment. With the participation of community partners, the track at Stocker Stadium will be replaced. The Riverfront Trail that was damaged from bank erosion will be repaired and stabilized. The Parks and Recreation Master Plan will also be completed which will provide guidance and policy direction for the Department's role in the community. A significant amount of the parks projects is funded by foundations, grants, and dedicated revenues.

Within the public works \$8 million of new projects in the five-year plan, the major project is the continued build out of the Dos Rios infrastructure. Also included is a signature pedestrian bridge providing a safe pathway for bikes and pedestrians between Downtown and the new Riverfront at Dos Rios development. Significant funding sources are available through grants and partnership opportunities for these projects.

## 2020 Recommended Budget .75% Capital Fund Highlights

The 2020 capital investment plan totals \$26 million which includes debt service for already completed projects and reoccurring expenses as well as new projects. These capital funds are invested in a diverse scope of projects that span across the community. Improvements include streets, public safety, parks, sports facilities, sidewalk, and trails. Below are highlights of 2020 new projects:

- **\$5.8 million** – Street Maintenance.
- **\$62,500** – Complete Comprehensive Plan Update started in 2019.
- **\$275,000** – Complete Fire Training Facility. Includes training props, asphalt driving surfaces, concrete structures and collection pools.
- **\$350,000** – Remodel of Police Department building for First Responder Tax-funded positions
- **\$600,000** – Safety and Expansion Improvements to the shooting range.
- **\$125,000** – Parks, Recreation and Open Space Master Plan. Update to the 2001 plan is funded in part by GOCO and Parkland Expansion funds.
- **\$460,000** – Stadium Master Plan improvements. Includes \$350,000 for track replacement, \$85,000 for stadium stands temporary repair, and \$25,000 for outfield temporary repair at Suplizio Field.
- **\$250,000** – Riverfront Trail repair.
- **\$350,000** – Monument Road Trail & Lunch Loop Parking Lot. Funded in part by GOCO and Parkland Expansion. Includes paving the parking lot and extension of the parking lot to the west to add trailer/vendor parking.
- **\$3.5 million** – Riverfront at Dos Rios Pedestrian Bridge. Funded in large part by CDOT's Multi-Modal Options Fund, GOCO Connect grant, and the Department of Local Affairs Energy Impact grant.

## Transportation Capacity Funds

The ability to move around the community with relative ease is important to maintaining the quality of life and expanding the existing transportation system is needed to address the influx of people moving to the community and the growth in residential developments. The Transportation Capacity Fund is designed to fund the expansion of the transportation infrastructure; however, the needs significantly outpace the resources.

The current transportation capacity payment and growth management and streets policies were adopted in 2004, which eliminated the requirements for developers to construct street improvements associated with their development and instead pay an impact fee based on the type of development. Historically, the revenue from these impact fees has been less than the necessary improvements requiring subsidies from both the 0.75% capital fund and the general fund to complete projects. Staff worked with the development community to address the growth management and streets policy. In particular, staff addressed the need for developers to construct necessary safety improvements that directly benefit developments.

Transportation Capacity Payment revenues are currently \$1.6 million per year. These are estimated to increase slightly in 2020 but are still considerably less than the amount needed for expansion of the transportation system. City Council will consider an increase to transportation capacity payments in late 2019 that is not contemplated in this capital plan. Similarly, the citizens will vote in November and may authorize the issuance of debt for significant street capacity expansion projects by authorizing the use of TABOR excess funds. While those projects are identified in the plan, the funding is not included since the election has not occurred at the time of its development. The plan will be amended, if necessary, before final adoption of the budget. The first five years of the ten-year Capital Improvement Plan for transportation capacity improvements are balanced and plan for \$9.4 million in improvements. These improvements include turn lanes on 25 Road & Monument Road, as well as G Road & 24 Road intersection improvements, and the first part of the Environmental Assessment for the I-70 interchange at 29 Road.

## Drainage Fund

The Drainage Fund receives approximately \$30,000 each year from development activity fees. Most drainage projects require a transfer of 0.75% Capital funds in order to complete a project. This is the case in 2020 with the Pioneer Meadows drainage project which is a joint project with Grand Valley Drainage District and Mesa County for \$250,000 related to the reconstruction of E Road between 31 Road & 32 Road.

## Enterprise Funds

Each year, the City makes a significant capital investment in utility infrastructure in our water and sewer enterprise operations. The capital improvements and replacements to the treatment plant and collection systems are funded by user fees through the issuance of debt or funds accumulated into the

reserves over a period of time. The capital improvement plan for the utility funds is included in the utility funds long term financial plans that are developed with the assistance of outside industry consultants through a rate study every few years.

Over the next five years, \$26 million will be invested in the water system including service and flow line replacements, Water Treatment Plan modifications, Grand Mesa reservoir improvements, and the rehabilitation of the Carson Lake dam. In 2020, the Water Services Division has \$7.6 million planned and the largest project is the Carson Lake dam rehabilitation project. There are also major flow line replacements and water meter replacements.

The Ridges irrigation fund has one distribution system replacement project planned for 2020 at \$30,000 which will allow for the start of an incremental replacement plan of the distribution system at the Ridges Subdivision.

The joint sewer fund will be investing \$41.3 million over the next five years for interceptor and sewer line replacements as well as plant improvements. Major projects planned for 2020 include sewer line replacements, lift station elimination and rehabilitation, and design work for a parallel Tiara Rado force main under the Colorado River.

## Internal Service Funds

Internal service operations provide goods and services to support the operations of the City. An internal service fund serves as a long-term financial plan for ensuring that the resources are available to replace assets and provide internal support services according to the need of City departments serving the community. The City has an internal service fund to manage the replacement and improvement of capital assets including vehicles, information technology, and facilities. The City also manages the capital projects under the Regional Communication Center that are funded by E-911 surcharge funds.

For 2020, Information Technology will make a capital investment of over \$1.0 million. This includes phone system replacement, the purchase of Redlands Communications Tower, and virtual networking security software. It should be noted that in addition to this, information technology also replaces over \$1.2 million of information technology infrastructure each year including desktop and laptop computers, printers, and servers.

Fleet is responsible for the maintenance and replacement of the City's fleet vehicles. In 2020, Fleet has planned for \$3.7 million in replacements of utility trucks, patrol vehicles, an ambulance, and a fire truck. Of the 21 vehicles up for replacement in 2020, 12 are targeted as alternative fuel vehicles. These include electric vehicles for the Facilities, Water Services and Golf divisions, hybrids for the Forestry and Traffic divisions and Compressed Natural Gas for the Solid Waste, Streets, Parks and Code Enforcement divisions.

Long-term planning and prioritization for replacement of major facility systems is managed through a facility needs software system. The needs assessment is based on a facility condition index which evaluates the condition and need for improvements. Facilities will continue to accrue for these needs in 2020. The funds for the accrual are provided through the 0.75% sales tax revenues.

The Communications Center will complete \$435,000 in capital projects. These include microwave replacements at radio sites, Next Generation 911 development, and software upgrades. During the next five years, the Communication Center plans include \$2.8 million in capital investment including radio towers, additional software system upgrade, and battery replacement at radio sites. Key to capital planning for the Communication Center is the availability of funds to pay for the construction of three communication towers in the next ten years.

## Capital Investments

The continued investment in the City's public infrastructure is key to ensuring the high quality of life for our residents. These are the highlights of the \$47 million planned capital projects in the City for 2020. The City of Grand Junction will continue to ensure that existing infrastructure is adequately maintained, and that future infrastructure is constructed in a fiscally responsible manner.

Sincerely,

Greg Caton  
City Manager

## Commonly Used Acronyms

|              |                                       |
|--------------|---------------------------------------|
| <b>CDBG</b>  | Community Development Block Grant     |
| <b>CDOT</b>  | Colorado Department of Transportation |
| <b>CTF</b>   | Conservation Trust Fund               |
| <b>DOLA</b>  | Colorado Department of Local Affairs  |
| <b>FML</b>   | Federal Mineral Leasing               |
| <b>FRT</b>   | First Responder Tax                   |
| <b>GOCO</b>  | Great Outdoors Colorado               |
| <b>PCI</b>   | Pavement Condition Index              |
| <b>PIAB</b>  | Parks Improvement Advisory Board      |
| <b>TABOR</b> | Taxpayer Bill of Rights               |

**2020 Recommended Capital Projects**  
**City Council Workshop October 14, 2019**

| 10                                     | 2020       |                       |                                                         |                     |
|----------------------------------------|------------|-----------------------|---------------------------------------------------------|---------------------|
| Descr.                                 | Year       |                       |                                                         | Recommended         |
| Ref #                                  | Plan       | Department            | Project Title                                           | Budget              |
| <b>.75% Sales Tax Capital Projects</b> |            |                       |                                                         |                     |
|                                        |            |                       | Police Department Remodel for New Positions (First      |                     |
| <b>1</b>                               | <b>53</b>  | First Responder Tax   | Responder Tax \$350K)                                   | \$ 350,000          |
|                                        |            |                       | <b>Total First Responder</b>                            | <b>\$ 350,000</b>   |
| <b>2</b>                               | <b>57</b>  | Street Expansion      | Street Capacity Expansion                               | \$ 1,000,000        |
| <b>3</b>                               |            | a)                    | Contract Street Maintenance                             | 4,300,000           |
| <b>3</b>                               |            | b)                    | Chip Seal/Crack Fill                                    | 1,500,000           |
|                                        | <b>58</b>  |                       | <b>Total Street Maintenance</b>                         | <b>\$ 5,800,000</b> |
|                                        |            |                       | <b>Total Streets</b>                                    | <b>\$ 6,800,000</b> |
| <b>4</b>                               | <b>66</b>  | Community Development | Comprehensive Plan Update (DOLA Grant \$37.5K)          | \$ 62,500           |
| <b>5</b>                               | <b>67</b>  | Community Development | Development Code Re-write (DOLA Grant \$25K)            | 50,000              |
|                                        |            |                       | <b>Total Community Development</b>                      | <b>\$ 112,500</b>   |
|                                        |            |                       | Avalon Theater Improvements (Foundation Match           |                     |
| <b>6</b>                               | <b>69</b>  | General Services      | \$50K)                                                  | \$ 100,000          |
|                                        |            |                       | <b>Total General Services</b>                           | <b>\$ 100,000</b>   |
| <b>7</b>                               | <b>72</b>  | Public Safety         | Fire Training Facility Completion                       | \$ 275,000          |
|                                        |            |                       | Shooting Range Safety Improvements & Expansion          |                     |
| <b>8</b>                               | <b>73</b>  | Public Safety         | (First Responder Tax \$200K, FML Grant \$200K)          | \$ 600,000          |
|                                        |            |                       | <b>Total Public Safety</b>                              | <b>\$ 875,000</b>   |
|                                        |            |                       | Columbine & Kronkright Park Fence Replacement (CTF      |                     |
| <b>9</b>                               | <b>80</b>  | Parks and Recreation  | Funded \$30K)                                           | \$ 30,000           |
|                                        |            |                       | Crime Prevention through Environmental Design           |                     |
| <b>10</b>                              | <b>82</b>  | Parks and Recreation  | (CPTED) Park Safety Improvements                        | \$ 50,000           |
| <b>11</b>                              | <b>83</b>  | Parks and Recreation  | Horizon Park Master Plan (Parkland Funded \$50K)        | 50,000              |
| <b>12</b>                              | <b>85</b>  | Parks and Recreation  | Lincoln Park Marquee                                    | 55,000              |
|                                        |            |                       | Lincoln Park Pool Deck Furniture Replacement (CTF       |                     |
| <b>13</b>                              | <b>89</b>  | Parks and Recreation  | Funded \$25K)                                           | \$ 25,000           |
| <b>14</b>                              | <b>90</b>  | Parks and Recreation  | Lincoln Park Pool Diving Boards (CTF Funded \$27K)      | 27,000              |
|                                        |            |                       | Parks, Recreation and Open Space Master Plan (GOCO      |                     |
| <b>15</b>                              | <b>101</b> | Parks and Recreation  | Grant \$56.25k, Parkland Funded \$58.75K)               | \$ 115,000          |
| <b>16</b>                              | <b>102</b> | Parks and Recreation  | Playground Repairs (CTF Funded \$25K)                   | 25,000              |
|                                        |            |                       | Riverfront Trail Repairs (CTF Funded \$25K) (High       |                     |
| <b>17</b>                              | <b>104</b> | Parks and Recreation  | Country Court off of Riverside Parkway)                 | \$ 250,000          |
|                                        |            |                       | Stadium Master Plan Improvements - Track                |                     |
|                                        |            |                       | Replacement (CTF Funded \$75K, PIAB Funded \$90K,       |                     |
| <b>18</b>                              | <b>107</b> | Parks and Recreation  | SD51 Funded \$90K)                                      | \$ 350,000          |
|                                        |            |                       | Stadium Master Plan Improvements - Suplizio Stands      |                     |
| <b>19</b>                              | <b>108</b> | Parks and Recreation  | Temporary Repair (CTF Funded \$85K)                     | \$ 85,000           |
|                                        |            |                       | Stadium Master Plan Improvements - Suplizio             |                     |
| <b>20</b>                              | <b>109</b> | Parks and Recreation  | Temporary Outfield (CTF Funded \$25K)                   | \$ 25,000           |
|                                        |            |                       | <b>Total Parks and Recreation</b>                       | <b>\$ 1,087,000</b> |
|                                        |            |                       | ADA Accessibility Improvements (CDBG Funded \$24K)      | \$ 24,000           |
| <b>21</b>                              | <b>116</b> | Public Works          | Alley Improvement Districts - Alley south of Main, east |                     |
| <b>22</b>                              | <b>117</b> | Public Works          | of 7th St. (Assessment Revenue \$20K)                   | \$ 100,000          |
| <b>23</b>                              | <b>120</b> | Public Works          | City Entry Way Signs                                    | 150,000             |
| <b>24</b>                              | <b>121</b> | Public Works          | Curb, Gutter, Sidewalk Safety Repairs                   | 100,000             |
|                                        |            |                       | Monument Road Trail - Land Acquisition with Colorado    |                     |
|                                        |            |                       | West Land Trust (GOCO Grant \$159,920, CTF Funded       |                     |
| <b>25</b>                              | <b>132</b> | Public Works          | \$30K)                                                  | \$ 189,920          |

**2020 Recommended Capital Projects**  
**City Council Workshop October 14, 2019**

| 10<br>Descr. Year                            |      |              |                                                                                                                            | 2020<br>Recommended<br>Budget |
|----------------------------------------------|------|--------------|----------------------------------------------------------------------------------------------------------------------------|-------------------------------|
| Ref #                                        | Plan | Department   | Project Title                                                                                                              |                               |
| 26                                           | 133  | Public Works | Monument Road Trail - D Road to Lunch Loop Parking Lot (Parkland Funded \$75K, GOCO Grant \$200K, Mesa County Share \$75K) | \$ 350,000                    |
| 27                                           | 136  | Public Works | Riverfront at Dos Rios Infrastructure (DOLA Grant \$1M)                                                                    | \$ 1,000,000                  |
| 28                                           | 137  | Public Works | Riverfront at Dos Rios Pedestrian Bridge (Grants, Partners, \$3M)                                                          | \$ 3,500,000                  |
| 29                                           | 138  | Public Works | Riverside Parkway Borrow Project                                                                                           | 50,000                        |
| 30                                           | 139  | Public Works | B 1/2 Rd at 27 1/2 Rd Crossing Safe Routes to School (CDBG Funded \$40K)                                                   | \$ 40,000                     |
| 31                                           | 140  | Public Works | B Road 29 3/4 Rd to 29 7/8 Rd, Mesa View Elementary Safe Routes to School (CDBG Funded \$95K)                              | \$ 95,000                     |
| 32                                           | 141  | Public Works | Lorey Drive from Westlake Park to 1st St, West Middle School Safe Routes to School (CDBG Funded \$75K)                     | \$ 75,000                     |
| 33                                           | 142  | Public Works | Traffic Signal Controllers (CDOT \$25K)                                                                                    | 87,000                        |
| 34                                           | 143  | Public Works | Traffic Signal Equipment Upgrade (CDOT Funded \$25K)                                                                       | 200,000                       |
| <b>Total Public Works</b>                    |      |              |                                                                                                                            | <b>\$ 5,960,920</b>           |
| <b>Total .75% Sales Tax Capital Projects</b> |      |              |                                                                                                                            | <b>\$ 15,285,420</b>          |

**Storm Drainage Fund**

|                                |     |              |                                            |                   |
|--------------------------------|-----|--------------|--------------------------------------------|-------------------|
| 35                             | 159 | Public Works | Drainage System Improvements               | \$ 30,000         |
| 36                             | 160 | Public Works | Pioneer Meadows (Partner with Mesa County) | 250,000           |
| <b>Total Drainage Projects</b> |     |              |                                            | <b>\$ 280,000</b> |

**Transportation Capacity Fund**

|                                                       |     |              |                                                                                |                     |
|-------------------------------------------------------|-----|--------------|--------------------------------------------------------------------------------|---------------------|
| 37                                                    | 177 | Public Works | 25 Road Left Hand Turns North of Patterson                                     | \$ 646,000          |
| 38                                                    | 179 | Public Works | G Road & 24 Road Intersection Improvements                                     | 200,000             |
| 39                                                    | 183 | Public Works | I-70 Interchange 1601 and Environmental Assessment (City Share)                | 400,000             |
| 40                                                    | 184 | Public Works | Monument Road Left Turn Lane                                                   | 150,000             |
| 41                                                    | 185 | Public Works | Riverfront at Dos Rios - Left In Turn Lane                                     | 120,000             |
| 42                                                    | 187 | Public Works | Tour of Moon/S. Broadway Improvements (Mesa County matches with their project) | 100,000             |
| <b>Total Transportation Capacity Capital Projects</b> |     |              |                                                                                | <b>\$ 1,616,000</b> |

**Communication Center Fund**

|                                    |    |                      |                                                 |                   |
|------------------------------------|----|----------------------|-------------------------------------------------|-------------------|
| 43                                 | 2  | Communication Center | Next Generation 9-1-1                           | \$ 60,000         |
| 44                                 | 3  | Communication Center | 800MHz Capital Improvements                     | 70,000            |
| 45                                 | 12 | Communication Center | Microwave Replacement at Radio Sites            | 115,000           |
| 46                                 | 14 | Communication Center | Uncompahgre Radio Site Battery Replacements     | 80,000            |
| 47                                 | 18 | Communication Center | CAD System Upgrades                             | 20,000            |
| 48                                 | 19 | Communication Center | Priority Dispatch (EMD) Software Upgrade        | 60,000            |
| 49                                 | 24 | Communication Center | Fiber Project as Part of Raw Water Line Project | 30,000            |
| <b>Total Communications Center</b> |    |                      |                                                 | <b>\$ 435,000</b> |

**Water Fund**

**2020 Recommended Capital Projects**  
**City Council Workshop October 14, 2019**

| 10<br>Descr.                            | Year |                        |                                                                                | 2020<br>Recommended  |
|-----------------------------------------|------|------------------------|--------------------------------------------------------------------------------|----------------------|
| Ref #                                   | Plan | Department             | Project Title                                                                  | Budget               |
| 50                                      | 28   | Water                  | Water Line Replacements                                                        | \$ 1,250,000         |
| 51                                      | 29   | Water                  | Flow Line Replacements                                                         | 2,550,000            |
| 52                                      | 31   | Water                  | Water Treatment Plant Modifications                                            | 500,000              |
| 53                                      | 33   | Water                  | Grand Mesa Reservoir Improvements                                              | 50,000               |
| 54                                      | 34   | Water                  | Carson Lake Dam Rehabilitation                                                 | 2,500,000            |
| 55                                      | 35   | Water                  | Water Meter Replacement                                                        | 570,000              |
| 56                                      | 36   | Water                  | Somerville/Anderson Ranch Improvements                                         | 25,750               |
| 57                                      | 37   | Water                  | Historic Water Treatment Plant Structural Engineering                          | 50,000               |
| 58                                      | 38   | Water                  | Lead Water Line Replacements (CDBG Funded \$10K)                               | 85,000               |
| <b>Total Water Projects</b>             |      |                        |                                                                                | <b>\$ 7,580,750</b>  |
| <b>Ridges Irrigation Fund</b>           |      |                        |                                                                                |                      |
| 59                                      | 40   | Ridges Irrigation      | Distribution System Replacement                                                | \$ 30,000            |
| <b>Total Ridges Irrigation Projects</b> |      |                        |                                                                                | <b>\$ 30,000</b>     |
| <b>Sewer Fund</b>                       |      |                        |                                                                                |                      |
| 60                                      | 42   | Joint Sewer Operations | Sewer Line Replacements/Rehabilitation                                         | \$ 3,870,000         |
| 61                                      | 43   | Joint Sewer Operations | Sewer Improvement Districts                                                    | 60,000               |
| 62                                      | 44   | Joint Sewer Operations | Lift Station Elimination/Rehabilitation                                        | 3,000,000            |
| 63                                      | 45   | Joint Sewer Operations | Collection System Equipment                                                    | 160,000              |
| 64                                      | 47   | Joint Sewer Operations | Wastewater Treatment Plant Improvements and Asset Replacement                  | \$ 577,000           |
| 65                                      | 48   | Joint Sewer Operations | Plant Studies                                                                  | 50,000               |
| 66                                      | 49   | Joint Sewer Operations | Odor Control Improvements                                                      | 500,000              |
| 67                                      | 50   | Joint Sewer Operations | CNG Gas Storage/Enhanced Fueling Station (DOLA Grant \$520K)                   | \$ 1,080,000         |
| 68                                      | 51   | Joint Sewer Operations | Parallel Tiara Rado Force Main Under Colorado (Design 2019, Construction 2020) | \$ 2,500,000         |
| <b>Total Sewer</b>                      |      |                        |                                                                                | <b>\$ 11,797,000</b> |
| <b>Internal Service Funds</b>           |      |                        |                                                                                |                      |
| 69                                      | 53   | Information Technology | Phone System Replacement                                                       | \$ 464,000           |
| 70                                      | 54   | Information Technology | VMWare NSX Platform                                                            | 212,217              |
| 71                                      | 55   | Information Technology | Purchase Redlands Tower Communications Site                                    | 150,000              |
| <b>Total Information Technology</b>     |      |                        |                                                                                | <b>\$ 826,217</b>    |
| 72                                      | 57   | Fleet                  | Fleet Replacement                                                              | \$ 3,700,000         |
| 73                                      | 58   | Fleet                  | Mobile Column Lifts                                                            | 35,000               |
| <b>Total Fleet</b>                      |      |                        |                                                                                | <b>\$ 3,735,000</b>  |

## 2020 Recommended Capital Project Descriptions October 14, 2019

### .75% SALES TAX CAPITAL PROJECTS

#### FIRST RESPONDER TAX

1. **Police Department Remodel for New Positions, \$350,000 (First Responder Tax Funded \$350K)** – At the end of 2019 the GJPD contracted with Blythe Group project architects to redesign the GJPD police station on 544 Ute Avenue in Grand Junction, CO. The purpose of the redesign and renovation will be to maximize space and use of the current building. With the passage of the first responder tax, the GJPD will grow in authorized positions and the building will need to accommodate 31 new employees.

#### STREETS

2. **Street Capacity Expansion, \$1,000,000** – In an effort to begin dedicating resources towards street capacity expansion to be either combined with existing transportation capacity fees and/or debt service (should the November question be approved by voters), these funds are earmarked for street capacity expansion. Specific projects will be determined based on total available funds.
3. **Street Maintenance, \$5,800,000** – Street Maintenance requires an ongoing annual commitment to maintain the City's \$266 million worth of street assets. In 2017, this effort was increased with the passing of 2017 Measure 2B and those funds are part of the ongoing effort to upgrade our pavement condition index (PCI) beginning in 2018 through 2022 with a target PCI of 73. A pavement management system is used to evaluate pavement quality and prioritize street maintenance needs. Parameters used to determine the PCI for major streets include ride quality, structural adequacy and surface distress. These parameters are measured every five years by non-destructive testing methods. According to a Colorado Asphalt Paving Association 2016 study, most communities surveyed were trying to maintain a PCI of 73. The City is divided into 12 Street Maintenance Areas (SMAs) with an area scheduled to receive a chip seal each year. However, each of the streets in an SMA are analyzed for the proper treatment, whether that be a fog seal, chip seal, microsurface, overlay or total reconstruction. In 2020, the City's street maintenance efforts will focus on:
  - a) **Contract Street Maintenance, \$4,300,000** – The annual program includes contracting for street maintenance using treatments such as hot mix asphalt overlays, asphalt patching, micro surfacing, high density mineral bond (HA5) and minor street reconstructions.
  - b) **Chip Seal/Crackfill, \$1,500,000** – One of the most detrimental effects to the structure of a road is to let water migrate through the surface and get into the subgrade. Allowed to perpetuate, more moisture continues to weaken the subgrade causing more cracks which eventually leads to potholes and degradation of the road surface. The City's crackfill program aims to fill cracks in all of the road surfaces that are planned for chip seal, microsurface or other light maintenance activity. Chipseal enhances safety by providing good skid resistance. They provide an effective moisture barrier for the underlying pavement against water intrusion and prevent deterioration of the asphalt surface from the effects of aging and oxidation due to water and sun. This increased level of expenditure factors in the additional capacity of the Project Team that will be dedicated to street maintenance.

#### COMMUNITY DEVELOPMENT

4. **Comprehensive Plan Update, \$62,500 (DOLA Grant \$37.5K)** – In 2018, the City commenced the Comprehensive Plan update process with a statistically valid community survey followed by hiring the national known consultancy Houseal Lavigne Associates to assist in developing the plan. The plan work began in 2019 and was scoped as an approximate 16 to 18-month process and is targeted to be completed in Spring 2020. This update to the Comprehensive Plan will develop a community vision with specific goals and strategies related to implementing the plan. A significant part of the project will entail planning for future growth of the community but will also focus on other values that may include elements such as public safety, parks, trails and open space, sustainability, tourism, economic diversity and housing. Extensive public outreach has been ongoing in the process and will continue for the duration of the development and drafting of the plan.

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5. **Development Code Re-Write, \$50,000 (DOLA Grant \$25K) (\$50K planned for 2021, DOLA Grant \$25K)** – It is considered a best practice upon completion of a Comprehensive Plan for a City to review its development code to ensure that its regulatory requirements align with the vision and goals of the Community. Funding has been budgeted to complete an assessment of the Code in 2020 and to conduct targeted updates to the Code as may be appropriate.

### GENERAL SERVICES

6. **Avalon Theater Improvements, \$100,000 (Foundation Match \$50K)** – This will match donations raised by the Avalon Foundation Board's pipeline project which is focused on further improvements to the Theater that include shading sails for the rooftop terrace, blinds for the mezzanine and a wraparound marquee sign among other behind the scenes improvements.

### PUBLIC SAFETY

7. **Fire Training Facility Completion, \$275,000** – This is the continuation of the Fire Training Facility project that began in 2018 and continues through 2020. This phase of the project will complete additional training props for hazardous material and technical rescue training that will involve concrete structures and collection pools to allow for the simulation of leaking tanks. Additional asphalt driving surfaces will be added to facilitate driver training and improve ingress and egress to the live-fire building. This project started in 2014 with the award of a Mesa County Federal Mineral Lease (MCFML) grant that assisted in funding water and septic system infrastructure and the placement of two modular classroom buildings. Once this project is complete, the Fire Department will be able to regularly provide live fire training for all new fire recruits and current firefighters. These controlled fires will allow a safer and regular training opportunity without having to transport our firefighters to other parts of the State for required training.
8. **Shooting Range Safety Improvements & Expansion, \$600,000 (FML Grant \$200K, First Responder Tax \$200K)** – The firing range facility is managed by the Grand Junction Police Department and used by multiple agencies including the State Patrol, Sheriff's Department, and Fruita Police Department. It is heavily used and in need of safety improvements related to lead remediation in the soil and sanitary sewer requirements. In preparation for new police positions from First Responder Funding, the range will be expanded to meet additional training requirements and add a 5-lane rifle section, a non-ballistic shoot house (one that will use simunitions, as opposed to live rounds, to reduce wear and tear and potential structural damage), a range building and proper retaining barriers between ranges. Because of the regional use of the shooting range, staff will apply for an FML grant to help fund the improvements.

### PARKS & RECREATION

9. **Columbine and Kronkright Park Fence Replacement, \$30,000 (CTF Funded \$30K)** - The chain link fencing on first and third base lines around both the Columbine and Kronkright Softball Complexes is extremely old and showing wear from years of soft toss into the fence, the fence being hit or run into, and people climbing over the fence in a number of locations. Project would consist of removal of existing chain link fence and replace with black vinyl fence (preferred) or chain link (based on cost) as well as a new yellow safety topper.
10. **Crime Prevention Through Environmental Design (CPTED) Park Improvements, \$50,000 (\$25K planned for 2021)** – Criminal and destructive behaviors in our parks is increasing every year. Parks have experienced bent or broken picnic tables and benches; portions of playgrounds set on fire, cut, or broken; bathroom fixtures completely destroyed; graffiti; broken sprinkler heads; stolen backflow devices; and many other costly activities. Working in collaboration with the Police Department, many of our parks have had a CPTED audit performed. The most immediate needs are increased lighting and security cameras. Parks is in the process of converting existing pedestrian and shelter lights to LED lights for increased uniformity; however, many parks are in need of additional lighting around shelters and play areas. The highest priority park is Canyon View due to the lack of lights around the playground. Since installation in 2015, the play area has experienced extreme use and vandalism including shade sails being cut, picnic tables thrown into the pond, theft of playground parts, damage to rope components, and other devious activities. The extra light will

## 2020 Recommended Capital Project Descriptions October 14, 2019

prevent the hiding spots after hours and allow better observation from police. Staff is currently researching options to install LED Cobra head lights as well as solar lights.

11. **Horizon Park Master Plan, \$50,000 (Parkland Funded \$50K)** – The development of Fire Station 6 provides an opportunity to develop a small first phase of Horizon Park to include a small play area, landscaping, and parking. Joint design efforts will create a collaborative design for both projects. The area includes 1.7 acres, with total park space of 12.6 acres.
12. **Lincoln Park Marquee, \$55,000** – The current marquee was installed in 2006 by Platinum Signs. The current marquee's technology is outdated and some parts are no longer manufactured. A recent failure of the marquee resulted in a three-week outage while waiting on refurbished used parts from Daktronics. The new marquee will utilize cellular technology that will allow for easy updates from the web and will not need to be connected to a network. Estimate includes install.
13. **Lincoln Park Pool Deck Furniture Replacement, \$25,000 (CTF Funded \$25K)** – The existing deck furniture was replaced in 2003 and in 2006. Furniture includes sand chairs, lounge chairs, regular chairs, and some tables. The furniture was a minimum of 10 years old in 2016 and half of the inventory was replaced. The remaining inventory requires replacement.
14. **Lincoln Park Pool Diving Boards, \$27,000 (CTF Funded \$27K)** – The diving boards were last replaced in 2006 and typically last 10 - 15 years. When the boards become slick, they become a safety hazard. Cost to replace the three boards is \$27,000. Staff repainted the diving boards in 2018 to minimize slip hazards.
15. **Parks, Recreation and Open Space Master Plan, \$115,000 (GOCO Grant \$56.25K & Parkland Funded \$58.75k)** – The last park master plan was developed in 2001. This most recent plan also lacked a focus on recreation and open space. The plan will evaluate the full system including all levels of parks, outdoor and indoor recreation facilities, recreation programs and open space. It will provide guidance and policy direction for the Department's role in the community, and it will lay out the blueprint to help the department maximize the quality and quantity provided to the community. The plan will include an opportunity to survey the community, analyze the system's current condition and challenges, develop long-range goals, and high-level initiatives to build success over time. A \$56,250 grant was awarded from GOCO on September 27, 2019 to fund half of the cost of this master plan.
16. **Playground Repairs, \$25,000 (CTF Funded \$25K)** – Parks Operations is taking all precautions to ensure that every playground within the park system meets the highest of National Playground Safety Institute (NPSI) national standards for safety. The Department has three certified playground inspectors who have implemented a daily, weekly and monthly playground inspection program that will determine the long and short-term condition of every playground structure. The annual updating of our most needed play structures will meet the new safety and accessibility standards being implemented and recommended for public playgrounds. Typical play structures have a safe and useful life expectancy of between 10 and 15 years. Life is usage dependent. Funds will be used for playground equipment repair and replacement parts due to wear, tear, abuse, and vandalism. They will also be used to replace the rubber and artificial surfacing as needed. Staff will continue the inspections to update the condition of the play structures and surfacing as well as be proactive in maintenance practices to extend the life, safety and playability standards recommended for public playgrounds.

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- 17. Riverfront Trail Repair, \$250,000 (CTF Funded \$25K)** – Annually \$25,000 is allocated from Conservation Trust Funds (CTF) funds to address areas of concerns in the riverfront trail system and is used to correct safety concerns and hazardous situations and replace areas of asphalt with concrete. The increased amount for 2020 includes major repair to the trail behind High Country Court off the Riverside Parkway. This area has incurred 75 feet of bank erosion since the tamarisk were removed in 2008. The project will include bank stabilization to allow the trail to exist in its current location while withstanding annual flooding.

**Stadium Master Plan Improvements, \$460,000** – This project is made up of several components including:

- 18. Track Replacement, \$350,000 (CTF Funded \$50K, PIAB Funded \$90K, SD51 Funded \$90K)** – The Stocker Stadium Track infrastructure, sub-base asphalt base layer, and drains were originally installed over 40 years ago. Though the track was last repainted in 2012 the infrastructure has far surpassed its useful life expectancy. The drains are not functioning properly thus allowing water to sit on the track and penetrate between the asphalt and the rubber surfacing causing separation. Project would consist of a complete renovation of the track surfacing to include: repair/replacement of the asphalt base (if needed) and installation of new rubber surfacing and repainting.

- 19. Suplizio Stands Temporary Repair, \$85,000 (CTF Funded \$85K)** – This project was approved for \$100,000 in 2019. Of that amount \$15,000 was spent and remainder of \$85,000 is moved to 2020. The stands structure at Suplizio field is showing severe signs of failure. There are several sections of the stands that surface rust has completely eaten through steps and many sections that the surface rust has caused significant damage. Repairs will include stripping out all rust, repairing damaged sections, sealing cracks and repainting of the stands. This is only a temporary fix as the more permanent fix will be much more extensive and expensive.

- 20. Suplizio Temporary Outfield, \$25,000 (CTF Funded \$25K)** – This temporary solution to a much larger problem will improve the playability of the outfield. This will mitigate Poa, an invasive species of grass, that is spreading throughout the outfield. In 2021, the outfield will be considered for complete replacement including drainage improvements.

### PUBLIC WORKS

- 21. ADA Accessibility Improvements, \$24,000 (CDBG Funded \$24K)** – City Hall and other public spaces have accessible parking spots within the public right-of way that no longer meet current ADA regulations. This project upgrades a number of ramps to meet current codes.
- 22. Alley Improvement Districts – (Assessment Revenue Funded \$20K)** – This program has been on hold for 10 years. This will replace one alley at a yet to be determined location. This program is a partnership with adjacent property owners where residential properties pay 10% of the cost, multifamily 15%, and commercial 50%. Alleys will be reviewed and selected based on previous interest.
- 23. City Entry Way Signs, \$150,000** – This project was originally approved in 2019 but put on hold to coordinate with the results of branding study being completed by Visit Grand Junction. The existing signs are over 40 years old and are in need of an update to project a positive image representative of the largest community between Denver and Salt Lake City.

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- 24. Curb, Gutter, and Sidewalk Safety Repairs, \$100,000, (\$100K planned for 2021)** – This program includes the replacement or repair of deteriorated or hazardous curbs, gutters, and sidewalks on City streets. It also includes replacement of curbs and gutters that do not properly drain. Tripping hazards on sidewalks are given highest priority. Concrete replacement locations are determined from field surveys and citizen complaints. Each location is rated and prioritized according to the type of problem and degree of hazard. The benefits include keeping our curb, gutter, and sidewalks in a state of good repair providing a reliable surface for non-motorized users and conveyance of stormwater without standing water.
- 25. Monument Road Trail - Land Acquisition with Colorado West Land Trust, \$189,920 (GOCO Grant \$159,920, CTF Funded \$30K)** – The City and Colorado West Land Trust (CWLT) have applied for a grant to acquire a property/right-of-way necessary for Phase II of the Monument Road Trail that will connect the Lunch Loop Trailhead with South Camp Road. This portion is the City's participation for the grant match.
- 26. Monument Rd Trail-D Rd to Lunch Loop Parking Lot, \$350,000 (Open Space Funded \$75K, GOCO Grant \$200K, Mesa County Funded \$75K)** – The Monument Road Trail from D Road to Lunch Loop Trailhead came in significantly under budget allowing for additional scope to be considered. Planned improvements include paving the parking lot and extension of the parking lot to the west to add Trailer/Vendor parking.
- 27. Riverfront at Dos Rios Infrastructure, \$1,000,000 million (DOLA Grant \$1 million)** – By leveraging public investment already made in Dos Rios the City will apply for a grant for additional infrastructure (including pedestrian bridge listed next), potentially lower debt issuance and related mill levy on property owners.
- 28. Riverfront at Dos Rios Pedestrian Bridge, \$3,500,000 (Grants, Partners \$3M)** – Connectivity is one of five key goals in the Downtown Development Authority's Plan of Development. With the development of Dos Rios and the redevelopment of the 2nd Street and the Depot area, this signature bridge will provide a safe pathway for bikes and pedestrians between Downtown and the new Riverfront at Dos Rios development. Potential funding sources include CDOT's Multi-Modal Options Fund, GOCO Connect grant, and the Department of Local Affairs Energy Impact grant.
- 29. Riverside Parkway Borrow Project, \$50,000** – This project will help convert the Riverside Parkway Borrow area on the northwest side of the cemetery to outdoor storage to replace the City's storage area being developed for the Riverfront at Dos Rios. This is for materials only as most of the work will be conducted by City staff.
- 30. B 1/2 Rd at 27 1/2 Rd Crossing Orchard Mesa Middle School Safe Routes to School, \$40,000 (CDBG Funded \$40K)** – This project will construct a crossing of B ½ Road at 27 ½ Road to provide a safer crossing for kids to get to Orchard Mesa Middle School from south of Highway 50.
- 31. B Road 29 3/4 Rd to 29 7/8 Rd, Mesa View Elementary Safe Routes to School, \$95,000 (CDBG Funded \$95K)** – This project will construct 920 feet of sidewalk to connect Mesa View elementary to newer subdivisions east of the school.
- 32. Lorey Drive from Westlake Park to 1<sup>st</sup> Street, West Middle School Safe Routes to School, \$75,000 (CDBG Funded \$75K)** – This project will construct 450 feet of sidewalk along Lorey Drive from existing sidewalk north to Lilac Lane providing a safer connection from the Fruitvale neighborhood to Westlake Park as well as West Middle School.

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- 33. Traffic Signal Controllers, \$87,000 (CDOT Funded \$25K) (\$89K planned for 2021)** – The City currently owns 52 traffic signals with electronic controllers of varying age and functionality and operates the 46 state highway signals inside the City limits under a maintenance contract. This is an on-going replacement/upgrade program for traffic signal controllers. Maintaining a replacement cycle for signal controllers is necessary, primarily because of the limited service life of the controller which is exposed to in-the-field conditions. It is also necessary to keep pace with current technology supporting traffic signal coordination, vehicle detection, and emergency pre-emption systems; all of which contribute to safer and less congested roadways. With the renewal of the CDOT Maintenance Agreement for 2019-2023, an additional \$25,000 was added for purchase of signal controllers for CDOT signals.
- 34. Traffic Signal Equipment Upgrade, \$200,000 (CDOT Funded \$25K) (\$100K planned for 2021)** – Upgrades to signal equipment are required for safety and compliance with Federal requirements. It is also a cost-effective way to extend the life of the signal investment. Installation of this equipment provides safer and more efficient operation for aging signals and extends their service life. An ongoing maintenance program to replace these key signal components when they begin to fail is a more efficient way to preserve the signal infrastructure. This also adds a good deal of assistance to the aging, the physically challenged, and children. Pre-emption for fire department vehicle movement greatly enhances their efforts toward quicker and safer emergency runs. With the renewal of the CDOT Maintenance Agreement for 2019-2023, an additional \$25,000 was added for purchase of signal equipment for CDOT signals.

### STORM DRAINAGE CAPITAL PROJECTS

- 35. Drainage System Improvements, \$30,000** – Many small drainage improvements are constructed by City crews. This funding buys materials for Public Works Stormwater Division to install.
- 36. Pioneer Meadows Drainage Improvements, \$250,000 (Partnership Mesa County)** – Mesa County is proposing to reconstruct E Road between 31 and 32 Road in 2019 and requested the City to participate in the storm drainage infrastructure that will benefit not only the new road but also provide a stormwater outfall to the proposed Pioneer Meadows Subdivision which is within City limits.

### TRANSPORATION CAPACITY CAPITAL PROJECTS

- 37. 25 Road Left Turn Lanes North of Patterson, \$646,000** – 25 Rd. is classified as a principal arterial to F 1/2 Rd. and minor arterial north of F 1/2 on the City-County urban functional classification map and is designated as a bike route on the Urban Trails Master Plan. This project will widen 25 Rd. at Waite Street, F 1/4 Rd. and F 1/8 Rd. where left turn lanes are warranted. No curb, gutter, sidewalk or street lights are proposed as part of this project, however enough pavement width is proposed to stripe a bike lane. Widening of approximately 2,000 linear feet of 25 Rd. is included. Right of Way acquisition of approximately 10,000 sq. feet will be required from five properties.
- 38. G Rd & 24 Road Intersection Improvements, \$2.85 million (\$200k for 2020 and \$2.65M planned for 2021)** – With recent growth along both the 24 Road and G Road corridors, this intersection has started to experience long delays during peak hours of the day. These intersection improvements will add capacity to the intersection thereby minimizing motorist delays.
- 39. I-70 Interchange 1601 and Environmental Assessment (City Share), \$800,000 (\$400K in 2020 and 2021)** – In 2019 the City and County partnered with Mesa County on a Planning and Environmental Linkages (PEL) that is the first phase of environmental documentation for the construction of a new interchange on I-70 at 29 Road. The completion of the documentation for CDOT's policy directive 1601 and the

## 2020 Recommended Capital Project Descriptions October 14, 2019

accompanying environmental assessment will require an estimated \$1.6 million that will again be split evenly with Mesa County over 2020 and 2021.

- 40. Monument Road Left Turn Lane, \$150,000** – The Monument Rd Trail from D Road to Lunch Loop Trailhead came in significantly under budget allowing for additional scope to be considered. Planned improvements include paving the parking lot and extension of the parking lot to the west to add Trailer/Vendor parking. This project will add a center left turn lane into the new parking lot.
- 41. Riverfront at Dos Rios Left in Turn Lane, \$120,000** – In 2017, the City constructed a right turn lane into the southern access into the Riverfront at Dos Rios property. This project will add a left turn lane by removing a portion of the island to allow lefts into the development.
- 42. Tour of the Moon/S. Broadway Improvements, \$100,000** – Mesa County and City of Grand Junction staff have been working together on improving infrastructure as follow-up to citizen concerns for the popular Tour of the Moon bike route through much of the Redlands. Mesa County has agreed to match the City's investments in widening key segments of S. Broadway to improve safety for motorists and bicyclists.

### COMMUNICATIONS CENTER CAPITAL PROJECTS

- 43. Next Gen 9-1-1, \$60,000 (\$30K planned for 2021)** – As CenturyLink builds out the Emergency Services Network (ESINET), firewalls and routers will be needed in the Comm. Center to provide IP connectivity and security to the emergency network.
- 44. 800 MHz Capital Improvements, \$70,000 (\$70K planned for 2021)** – Capital improvements for the 800MHz radio infrastructure. This will cover those capital improvements or emergency repairs for the 800MHz radio infrastructure.
- 45. Microwave Replacement at Radio Sites, \$115,000 (\$115K planned for 2021)** – The microwave units at several radio sites are more than 10 years old and need to be replaced to remain compatible with the 800 MHz statewide network. It is also to provide new functionality and capacity in preparation for building a backup 911 network that will connect to other Communication Centers.
- 46. Uncompahgre Radio Site Battery Replacement, \$80,000** – The Uncompahgre Butte Site is a Solar powered site located along Divide Road on the Uncompahgre Butte, southeast of Gateway CO. The site consists of an array of 30 Solar panels, that feed into a battery bank of 40 batteries to provide power to the radio back hall equipment for the Digital Trunked Radio (DTR) Network. The Batteries have reached the end of their life cycle and this project will replace them.
- 47. CAD System Upgrades, \$20,000** – Rapid SOS integration with CAD. This product provides the dispatcher the capability to type in a 911 caller's phone number and retrieve the location within integration with CAD. This will also be used to provide CAD to CAD connectivity with Garfield County 911.
- 48. Priority Dispatch (EMD) Software Upgrade, \$60,000** - This software upgrade is for the Priority Dispatch Medical Transport Protocol Suite to handle calls from medical facilities (doctor's offices, assisted living centers, skilled nursing facilities, hospitals) needing patients transported to a higher level of care i.e. St. Mary's. This software will work in conjunction with our existing ProQA CAD software.

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- 49. Fiber Project as Part of Raw Water Line project, \$30,000** – The Communications Center maintains a (DTR) tower site at the Grand Junction Water Plant facility that is a critical link to the state DTR network. The Dispatch Center currently utilizes an aging microwave link from GJRCC to the Water Plant tower. The Public Works Fiber Project allows the Communications Center to cost share with other departments in the City in the installation of a long-term Fiber pathway to the Water Plant.

### ENTERPRISE FUNDS CAPITAL PROJECTS

#### WATER FUND

- 50. Water Line Replacements, \$1,250,000 (\$1.4M planned for 2021)** – Water Line Replacements in the Distribution System. The majority of the lines to be replaced are 4" to 12" cast iron lines that have been in service in excess of 50 years and have a recent history of breaks or are in areas targeted to increase flow capacity to meet fire protection requirements. All lines will be replaced with Poly Vinyl Chloride (PVC) pipe, thereby eliminating the possibility of external corrosion. The existing cast iron, ductile iron, and steel pipe materials are highly susceptible to external corrosion. Selection of project areas is based on pipe condition as well as street overlay and reconstruction schedule. Areas identified for replacement in 2020 include: 9th Street from D Road to Pitkin Ave., Elm to Orchard between 15th & 23rd St. and 9th to 12th St north of Orchard Ave. In addition, this project includes year 2 of a 5-year lead service line replacement program.
- 51. Flow Line Replacements, \$2,550,000 (\$6M planned for 2021)** – These funds will be used for water line and infrastructure replacements in the raw water supply system. The majority of the lines to be replaced are 20" to 24" cast iron, and ductile iron lines that have been in service in excess of 50 years and have a recent history of breaks. The project includes design of finishing the Purdy Mesa flowline replacement (6.5 miles), a pressure control tank above Sullivan Draw, and Kannah Creek Water Treatment Plant alternate water supply line.
- 52. Water Treatment Plant Modifications, \$500,000** – These funds are used for replacement of equipment and upgrades at the water treatment plant. In 2020, the third phase of the Supervisory Control and Data Acquisition (SCADA) system upgrade project will be initiated. The upgraded SCADA system will allow for a computer interface between all processes at the plant and also incorporate watershed and distribution system monitoring. Also included in this project is replacing the electrical motor control center (MCC) at the Water Treatment Plant, which is over 50 years old. Allows for the replacement of an old 20" cast iron waterline used to convey raw water to the Water Treatment Plant from the Reservoir #3 Pump house.
- 53. Grand Mesa Reservoir Improvements, \$50,000** – These funds will be utilized to address minor improvements at the City's reservoirs on the Grand Mesa recommended by the State Dam Safety Engineer as a result of annual inspections.
- 54. Carson Lake Dam Rehabilitation, \$2,500,000** – These funds are set aside for the rehabilitation of Hogchute Reservoir (aka Carson Lake). This reservoir was reclassified as a high hazard dam in 2015 due to increased development downstream. Although the reservoir has been deemed safe and does not have a capacity restriction placed on it, there are requisite modifications needed as a result of the new classification.
- 55. Water Meter Replacement, \$570,000 (\$530K planned for 2021)** – There are 9,300 water meters in the City's water system. The City began replacing the manual meters with radio read meters that allow the data on each meter to be transmitted to a data base through a radio frequency, which significantly reduces

## 2020 Recommended Capital Project Descriptions October 14, 2019

the labor required to obtain meter readings on a monthly basis. Requested funding of \$570,000 per year will enable accelerated replacement of remaining manual read meters in a span of 3 years.

- 56. Somerville/Anderson Ranch Improvements, \$25,750 (\$25,523 planned for 2021)** – Miscellaneous maintenance projects are budgeted at \$25,750 (plus 3% inflation) per year after completion of the National Resources Conservation Service project, 2018-2028.
- 57. Historic Water Treatment Plant Structural Engineering, \$50,000** – The City of Grand Junction's original water treatment plant has been designated an historic structure by the City of Grand Junction. An historical structural assessment (HSA) was completed in 2019 to assess structural improvements that would be required to preserve the structure for public use as a water history and education center. Structural engineering will be completed based on the recommendations of the HSA to complete initial structural improvements.
- 58. Lead Water Line Replacements, \$85,000 (CDBG Funded \$10K)** – Funding will be utilized to continue year 2 of a 5-year lead service line replacement program. This program includes replacement of the municipal service line as well private service lines for properties that qualify for Community Development Block Grant funding.

### **RIDGES IRRIGATION**

- 59. Distribution System Replacement, \$30,000** – This will allow for the start of an incremental replacement plan of the distribution system at the Ridges Subdivision.

### **JOINT SEWER OPERATIONS FUND**

- 60. Sewer Line Replacement/Rehabilitation, \$3,870,000 (\$4.5M planned for 2021)** – Funds are budgeted through 2029 to replace/rehabilitate existing sewer mains within the Persigo 201 service area collection system. The collection system is comprised of approximately 577 miles of pipe of which approximately 200 miles is scheduled for replacement over the next 30 years. This replacement schedule was recommended in the 2015 independent rate study and approved by the Persigo Board. The above requested funds are consistent with Board approval.
- 61. Sewer Improvement Districts, \$60,000 (\$100K planned for 2021)** – In 2000, the City and the County passed a joint resolution establishing the septic system elimination program to provide incentives to property owners to eliminate septic systems. There are still approximately 1,500 properties that remain on septic systems within the Persigo 201 sewer boundary. The program has not yet achieved the goal of eliminating septic systems and making available connection to the sewer system to all properties within the service area. The last sewer improvement district was completed in 2010. Recommended funding for 2020 is to revitalize the incentive program by targeting completion of existing and new sewer improvement districts over the next 10 years.
- 62. Lift Station Elimination/Rehabilitation, \$3,000,000** – The 2020 requested funds will be used to eliminate the River Bend Lift Station and replace the Ridges #1 Lift Station. Both lift stations have surpassed their design lives and it is recommended that these lift stations be replaced due to existing deficiencies regarding their condition, capacity, and long-term reliability. Funding planned for 2021 and beyond are focused on the continued implementation of predictive and preventative maintenance programs for the 27 lift stations in the collection system.

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- 63. Collection System Equipment, \$160,000** – These funds are recommended to purchase specialty equipment needed to efficiently operate and maintain the sewer collection system. Funds planned for 2020 will be used to purchase new camera equipment to remotely inspect manholes and sewer lines.
- 64. Wastewater Treatment Plant Improvements and Asset Replacement (previously called “Plant Backbone Improvements”), \$577,000 (\$606K planned for 2021)** – These expenditures are associated with plant backbone improvements and ongoing asset replacement needs at the wastewater treatment plant. The funds planned for 2020 will be used for asset replacement in the headworks, power supply redundancy in disinfection, automation of the septic and grease receiving stations, and several other smaller projects.
- 65. Plant Studies, \$50,000** – This expenditure is proposed for the completion of an Arc Flash and Electrical Safety study to be completed in 2020.
- 66. Odor Control Improvements, \$500,000 (\$500K planned for 2021)** – An odor control study for the wastewater treatment plant and the sewer collection system is currently underway and will be completed in 2019. The recommended funds for 2020 are to design and construct odor control improvements. A three-year phased construction approach was assumed at \$500,000 per year from 2020 through 2022.
- 67. CNG Gas Storage/Enhanced Fueling Station, \$1,080,000 (DOLA Grant \$520K)** – In 2015, the Persigo wastewater treatment plant commissioned a first-of-its-kind project that beneficially recaptures waste methane gas (biogas) produced as a byproduct of the treatment process and converts it into compressed natural gas (CNG) which is used as a vehicle fuel. Recommended funding would be used to design and construct improved biogas storage and upgraded instrumentation and automation on the fleet fueling system that will maximize the amount of methane biogas used as vehicle fuel, instead of flaring it to the atmosphere. Due to existing constraints with biogas storage and fueling automation approximately 21% or 25,500 gasoline gallon equivalents (GGE) of CNG are flared to the atmosphere per year. The improvements from this project will allow nearly 100% of the CNG produced to be used as vehicle fuel and will result in an additional reduction of over 500,000 lbs-CO<sub>2</sub>/year.
- 68. Parallel Tiara Rado Force Main, \$2,500,000** – A design of a new force main for the Tiara Rado Lift Station is funded and has been initiated in 2019. Recommended 2020 funds are to construct a parallel force main from the Tiara Rado lift station, across or under the Colorado River, to the River Road Interceptor east of the Persigo Wastewater Treatment Plant. The existing force main from the lift station is ductile iron and was installed during the 1980's. A section of this pipe has failed in the past and has been repaired. This parallel line will allow an alternative discharge option from the lift station. Once the new line is placed into service; the existing line can be inspected to determine if it can be rehabilitated to serve as a redundant pipeline or if the line should be taken out of service.

### INTERNAL SERVICE FUNDS CAPITAL PROJECTS

#### INFORMATION TECHNOLOGY FUND

- 69. Phone System Replacement, \$464,000** – The City's Phone system was originally purchased in the 1990s with Public Branch eXchange (PBX) switches updated in 2006 through 2011. The typical life expectancy of a PBX switch is typically 10 years. The current system uses digital technology and provides call center functionality that provides for highly customized call handling. The current configuration uses 12 switches

## 2020 Recommended Capital Project Descriptions October 14, 2019

located at each of the major City facilities that communicate with a central switch located at City Hall over fiber, microwave, or CenturyLink provided phone lines. A central voice mail system provides voice mail for all switches. The system requires a dedicated network with proprietary handsets located at each workstation. We currently have more than 800 handsets in use. While PBX technology is still used in some situations, more and more organizations are moving to Voice over Internet Protocol (VoIP) systems which take advantage of existing data networks and standard network switches. The replacement project will look at the newest voice technology options. We anticipate a Request for Information process to begin in 2019 with a contract signed in 2020. Existing equipment will be offered for sale to recoup some costs.

**70. VMWare NSX Platform, \$212,217** – VMware NSX is a virtual networking and security software product intended to secure the City's network infrastructure from malicious attempts to corrupt, compromise or steal data. NSX software-defined networking (SDN) offers cloud computing on virtualization technologies. NSX exposes logical firewalls, switches, routers, ports, and other networking elements to enable virtual networking among cloud management systems and associated network hardware. It also supports external networking and security services.

**71. Purchase of Redlands Communication Tower, \$150,000** - This is an existing, privately owned, tower that is currently being used by the Communications Center and City Information Technology for critical communications. The tower owner is no longer interested in continuing to provide services and has offered to sell the facility to the City. The site is a prime location and the tower has potential to generate revenue from private cellular companies. Loss of this site would cause the City and GJRCC to potentially relocate and replace the tower at a significant cost.

### FLEET FUND

**72. Fleet Replacements, \$3,700,000 (\$2.8M planned for 2021)** – This project represents scheduled vehicle & equipment replacements. The replacements are made from the equipment fund balance which is maintained by accrual charges for the equipment being used by the operating divisions. The accrual charges are included as part of the equipment rent and are an operating expense in the various division budgets. Future replacement needs are based on projected equipment life, replacement years, present replacement value and an annual inflation factor. In addition to tractors, mowers and other pieces of specialty equipment, there are 21 vehicles up for replacement in the 2020 budget. Of these 21 replacement vehicles, 12 are targeted as alternative fuel vehicles. These include electric vehicles for the Facilities, Water Services and Golf divisions, hybrids for the Forestry and Traffic divisions and Compressed Natural Gas for the Solid Waste, Streets, Parks and Code Enforcement divisions. There are also 5 Police patrol units a fire truck and an ambulance due to be replaced in 2020.

**73. Mobile Column Lifts, \$35,000** – These are vehicle lifts that can be moved from bay to bay in the fleet repair buildings as needed to raise equipment up in the air to work on the underside of the equipment. They are adjustable and will accommodate anything from a police car to a fire truck.



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Attachment E

|                       |                                                                      | Year 1         | Year 2         | Year 3         | Year 4         | Year 5         | Year 6         | Year 7         | Year 8         | Year 9         | Year 10         | Five Year TOTAL              | Ten Year TOTAL              |
|-----------------------|----------------------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|------------------------------|-----------------------------|
|                       |                                                                      | 2020           | 2021           | 2022           | 2023           | 2024           | 2025           | 2026           | 2027           | 2028           | 2029            | 2020-2024                    | 2020-2029                   |
| Line Ref #            | Sales Tax Growth Assumptions                                         | 2.0%           | 2.0%           | 2.0%           | 2.0%           | 2.0%           | 2.0%           | 2.0%           | 2.0%           | 2.0%           | 2.0%            |                              |                             |
| Fund 201 .75% Capital |                                                                      | Year 1<br>2020 | Year 2<br>2021 | Year 3<br>2022 | Year 4<br>2023 | Year 5<br>2024 | Year 6<br>2025 | Year 7<br>2026 | Year 8<br>2027 | Year 9<br>2028 | Year 10<br>2029 | Five Year TOTAL<br>2020-2024 | Ten Year TOTAL<br>2020-2029 |
| 1                     | REVENUE                                                              |                |                |                |                |                |                |                |                |                |                 |                              |                             |
| 2                     | 3/4% Sales Tax Revenue                                               | \$ 13,558,374  | \$ 13,829,541  | \$ 14,106,132  | \$ 14,388,255  | \$ 14,676,020  | \$ 14,969,540  | \$ 15,268,931  | \$ 15,574,310  | \$ 15,885,796  | \$ 16,203,512   | \$ 70,558,323                | \$ 148,460,413              |
| 3                     | 3/4% Use Tax Revenue                                                 | 381,818        | 381,818        | 381,818        | 381,818        | 381,818        | 381,818        | 381,818        | 381,818        | 381,818        | 381,818         | 1,909,090                    | 3,818,180                   |
| 4                     | 2019 First Responder Tax                                             | 550,000        | 4,500,000      | 2,105,517      | 5,000,000      | 1,272,501      | -              | -              | -              | -              | -               | 13,428,018                   | 13,428,018                  |
| 5                     | 2017 2B Funding for Streets                                          | 3,156,000      | 3,000,000      | 2,362,732      | -              | -              | -              | -              | -              | -              | -               | 8,518,732                    | 8,518,732                   |
| 6                     | CDBG Funded Projects                                                 | 234,000        | -              | -              | -              | -              | -              | -              | -              | -              | -               | 234,000                      | 234,000                     |
| 7                     | Charges For Services (Utility Construction Reimb)                    | 85,000         | 85,000         | 85,000         | 85,000         | 85,000         | 85,000         | 85,000         | 85,000         | 85,000         | 85,000          | 425,000                      | 850,000                     |
| 8                     | Alley Improvement District Assessments                               | 20,000         | 20,000         | 20,000         | 20,000         | 20,000         | 60,000         | 60,000         | 60,000         | 60,000         | -               | 100,000                      | 340,000                     |
| 9                     | Avalon Foundation Donation for Capital Improvements to Theater       | 50,000         | -              | -              | -              | -              | -              | -              | -              | -              | -               | 50,000                       | 50,000                      |
| 10                    | Conservation Trust Funded Projects                                   | 347,000        | 347,500        | 65,000         | 200,000        | 457,500        | 437,500        | 215,000        | 300,000        | 300,000        | 300,000         | 1,417,000                    | 2,969,500                   |
| 11                    | Parkland Funded Projects                                             | 383,750        | -              | 75,000         | -              | -              | -              | -              | -              | -              | -               | 458,750                      | 458,750                     |
| 12                    | Ongoing Revenues                                                     | \$ 18,765,942  | \$ 22,163,859  | \$ 19,201,199  | \$ 20,075,073  | \$ 16,892,839  | \$ 15,933,858  | \$ 16,010,749  | \$ 16,401,128  | \$ 16,712,614  | \$ 16,970,330   | \$ 97,098,913                | \$ 179,127,593              |
| 13                    | Canyon View Tennis Court Improvements (GOCO, Partners)               | -              | -              | -              | -              | -              | 1,250,000      | -              | -              | -              | -               | \$ -                         | \$ 1,250,000                |
| 14                    | Comprehensive Plan Update (DOLA)                                     | 37,500         | -              | -              | -              | -              | -              | -              | -              | -              | -               | 37,500                       | 37,500                      |
| 15                    | Development Code Re-write (DOLA)                                     | 25,000         | 25,000         | -              | -              | -              | -              | -              | -              | -              | -               | 50,000                       | 50,000                      |
| 16                    | GVWUA/BOR Trail-Visitors Way to 28 Road (GOCO)                       | -              | -              | -              | -              | -              | 250,000        | -              | -              | -              | -               | -                            | 250,000                     |
| 17                    | Horizon Drive BID-Pay Back (Through 2023)                            | 58,679         | 58,679         | 58,679         | 58,679         | -              | -              | -              | -              | -              | -               | 234,716                      | 234,716                     |
| 18                    | Las Colonias Park CTF Annual Contribution                            | 78,982         | 78,982         | 78,982         | 78,982         | 78,982         | 78,982         | 78,982         | 78,982         | -              | -               | 394,908                      | 631,852                     |
| 19                    | Las Colonias Park Parkland Annual Contribution                       | 59,792         | 59,792         | 59,792         | 59,792         | 59,792         | 59,792         | 59,792         | 59,792         | -              | -               | 298,961                      | 478,338                     |
| 20                    | Lincoln Park Pickleball Court Improvements (GOCO)                    | -              | -              | -              | -              | -              | 350,000        | -              | -              | -              | -               | -                            | 350,000                     |
| 21                    | Mill Tailing Repository Removal (DOLA)                               | -              | 100,000        | -              | -              | 100,000        | -              | -              | 100,000        | -              | -               | 200,000                      | 300,000                     |
| 22                    | Monument Rd Trail - Land Acquisition w/ Colo. West Land Trust (GOCO) | 159,920        | -              | -              | -              | -              | -              | -              | -              | -              | -               | 159,920                      | 159,920                     |
| 23                    | Monument Rd Trail-D Rd to Lunch Loop Pkg Lot ( Mesa County, Grants)  | 275,000        | -              | -              | -              | -              | -              | -              | -              | -              | -               | 275,000                      | 275,000                     |
| 24                    | Orchard Mesa Pool-County Funding 1/2 of Cost                         | -              | 17,500         | -              | -              | 42,500         | 62,500         | -              | -              | -              | -               | 60,000                       | 122,500                     |
| 25                    | Parks Master Plan (GOCO)                                             | 56,250         | -              | -              | -              | -              | -              | -              | -              | -              | -               | 56,250                       | 56,250                      |
| 26                    | Riverfront at Dos Rios (DOLA)                                        | 1,000,000      | -              | -              | -              | -              | -              | -              | -              | -              | -               | 1,000,000                    | 1,000,000                   |
| 27                    | Riverfront at Dos Rios Pedestrian Bridge (Grants, Partners)          | 3,000,000      | -              | -              | -              | -              | -              | -              | -              | -              | -               | 3,000,000                    | 3,000,000                   |
| 28                    | Sale of Riverfront Properties                                        | 350,000        | 350,000        | -              | -              | -              | -              | -              | -              | -              | -               | 700,000                      | 700,000                     |
| 29                    | Shooting Range Safety Improvements & Expansion (FML Grant)           | 200,000        | -              | -              | -              | -              | -              | -              | -              | -              | -               | 200,000                      | 200,000                     |
| 30                    | Stadium Master Plan Improv.-Track Repair (PIAB \$90K, SD#51 \$90K)   | 180,000        | -              | -              | -              | -              | 5,250          | 125,000        | 150,000        | 125,000        | -               | 180,000                      | 585,250                     |
| 31                    | Traffic Signal Upgrades (CDOT)                                       | 50,000         | 50,000         | 50,000         | 50,000         | -              | -              | -              | -              | -              | -               | 200,000                      | 200,000                     |
| 32                    | Turf Replacement Stocker-Partners                                    | -              | -              | -              | -              | -              | -              | -              | 333,334        | -              | -               | -                            | 333,334                     |
| 33                    | Specific Project Revenues                                            | \$ 5,531,123   | \$ 739,953     | \$ 247,453     | \$ 247,453     | \$ 281,274     | \$ 2,056,524   | \$ 263,774     | \$ 722,108     | \$ 125,000     | \$ -            | \$ 1,516,132                 | \$ 4,683,538                |
| 34                    | Total Revenue                                                        | \$ 24,297,065  | \$ 22,903,812  | \$ 19,448,652  | \$ 20,322,526  | \$ 17,174,113  | \$ 17,990,382  | \$ 16,274,523  | \$ 17,123,236  | \$ 16,837,614  | \$ 16,970,330   | \$ 104,146,168               | \$ 189,342,253              |
| 35                    | Debt and Reoccurring Expenses                                        |                |                |                |                |                |                |                |                |                |                 |                              |                             |
| 36                    | Economic Development Contribution                                    | \$ (1,540,369) | \$ (1,540,369) | \$ (1,540,369) | \$ (1,540,369) | \$ (1,540,369) | \$ (1,540,369) | \$ (1,540,369) | \$ (1,540,369) | \$ (1,040,369) | \$ (1,040,369)  | \$ (7,701,845)               | \$ (14,403,690)             |
|                       | Business Incubator                                                   | (53,600)       |                |                |                |                |                |                |                |                |                 |                              |                             |
|                       | CMU Classroom Building                                               | (500,000)      |                |                |                |                |                |                |                |                |                 |                              |                             |
|                       | CMU Scholarships                                                     | (400,000)      |                |                |                |                |                |                |                |                |                 |                              |                             |
|                       | Commercial Catalyst Pilot Program                                    | (30,000)       |                |                |                |                |                |                |                |                |                 |                              |                             |
|                       | Downtown Business Improvement District                               | (15,269)       |                |                |                |                |                |                |                |                |                 |                              |                             |
|                       | Grand Junction Economic Partnership                                  | (40,000)       |                |                |                |                |                |                |                |                |                 |                              |                             |
|                       | Grand Valley Transit                                                 | (450,000)      |                |                |                |                |                |                |                |                |                 |                              |                             |
|                       | Grand Valley Transit-Dash                                            | (51,500)       |                |                |                |                |                |                |                |                |                 |                              |                             |
| 37                    | Facilities Major Systems Repair and Replacement Accrual              | (300,000)      | (200,000)      | (200,000)      | (200,000)      | (200,000)      | (500,000)      | (500,000)      | (500,000)      | (500,000)      | (500,000)       | (1,100,000)                  | (3,600,000)                 |
| 38                    | Fire Station No. 7 (23 & H Road)(First Responder Tax)                | -              | (4,500,000)    | -              | -              | -              | -              | -              | -              | -              | -               | (4,500,000)                  | (4,500,000)                 |
| 39                    | Fire Staion No. 7 Aerial Truck (Ladder) (First Responder Tax)        | -              | -              | (1,300,000)    | -              | -              | -              | -              | -              | -              | -               | (1,300,000)                  | (1,300,000)                 |
| 40                    | Fire Station No. 7 Aerial Truck (Ladder) Equipment (FRT)             | -              | -              | (190,000)      | -              | -              | -              | -              | -              | -              | -               | (190,000)                    | (190,000)                   |
| 41                    | Fire Station No. 7 Ambulance (First Responder Tax)                   | -              | -              | (225,000)      | -              | -              | -              | -              | -              | -              | -               | (225,000)                    | (225,000)                   |
| 42                    | Fire Station No. 7 Ambulance Equipment (First Responder Tax)         | -              | -              | (140,517)      | -              | -              | -              | -              | -              | -              | -               | (140,517)                    | (140,517)                   |
| 43                    | Fire Station No. 8 Land Purchase (First Responder Tax)               | -              | -              | (250,000)      | -              | -              | -              | -              | -              | -              | -               | (250,000)                    | (250,000)                   |



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Attachment E

| Line<br>Ref # | Sales Tax Growth Assumptions                                                              | Year 1          | Year 2          | Year 3          | Year 4          | Year 5          | Year 6          | Year 7          | Year 8          | Year 9          | Year 10         | Five Year TOTAL | Ten Year TOTAL   |
|---------------|-------------------------------------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
|               |                                                                                           | 2020            | 2021            | 2022            | 2023            | 2024            | 2025            | 2026            | 2027            | 2028            | 2029            | 2020-2024       | 2020-2029        |
|               |                                                                                           | 2.0%            | 2.0%            | 2.0%            | 2.0%            | 2.0%            | 2.0%            | 2.0%            | 2.0%            | 2.0%            | 2.0%            |                 |                  |
| 44            | Fire Station No. 8 (Southeast) (First Responder Tax)                                      | -               | -               | -               | (5,000,000)     | -               | -               | -               | -               | -               | -               | (5,000,000)     | (5,000,000)      |
| 45            | Fire Station No. 8 Pumper Engine (First Responder Tax)                                    | -               | -               | -               | -               | (700,000)       | -               | -               | -               | -               | -               | (700,000)       | (700,000)        |
| 46            | Fire Station No. 8 Pumper Engine Equipment, (FRT)                                         | -               | -               | -               | -               | (180,000)       | -               | -               | -               | -               | -               | (180,000)       | (180,000)        |
| 47            | Fire Station No. 8 Ambulance (First Responder Tax)                                        | -               | -               | -               | -               | (236,000)       | -               | -               | -               | -               | -               | (236,000)       | (236,000)        |
| 48            | Fire Station No. 8 Ambulance Equipment (First Responder Tax)                              | -               | -               | -               | -               | (156,501)       | -               | -               | -               | -               | -               | (156,501)       | (156,501)        |
| 49            | Las Colonias Business Park Annual Contribution to DDA                                     | (696,834)       | (696,834)       | (696,834)       | (696,834)       | (696,834)       | (696,834)       | (696,834)       | (696,834)       | (696,834)       | (696,834)       | (3,484,170)     | (6,968,340)      |
| 50            | Las Colonias Raw Water Project (Parkland \$200K)                                          | (750,000)       | -               | -               | -               | -               | -               | -               | -               | -               | -               | (750,000)       | (750,000)        |
| 51            | Operating Capital Equipment                                                               | (400,000)       | -               | -               | -               | -               | -               | -               | -               | -               | -               | (400,000)       | (400,000)        |
| 52            | Parkway Debt Payment                                                                      | (3,856,875)     | (3,853,500)     | (3,854,875)     | (3,852,875)     | (3,854,500)     | -               | -               | -               | -               | -               | (19,272,625)    | (19,272,625)     |
| 53            | Police Department Remodel for New Positions (FRT)                                         | (350,000)       | -               | -               | -               | -               | -               | -               | -               | -               | -               | (350,000)       | (350,000)        |
| 54            | Public Safety Debt Payment                                                                | (1,508,324)     | (1,493,850)     | (1,497,600)     | (1,495,450)     | (1,522,550)     | (1,494,500)     | (1,495,000)     | (1,498,000)     | (1,498,500)     | (1,496,250)     | (7,517,774)     | (15,000,024)     |
| 55            | Spring Clean Up                                                                           | (180,000)       | (180,000)       | (180,000)       | (180,000)       | (180,000)       | (180,000)       | (180,000)       | (180,000)       | (150,000)       | (150,000)       | (900,000)       | (1,740,000)      |
| 56            | Storm Drainage                                                                            | (250,000)       | -               | -               | -               | -               | -               | -               | -               | -               | -               | (250,000)       | (250,000)        |
| 57            | Street Capacity Expansion                                                                 | (1,000,000)     | (1,000,000)     | (1,000,000)     | (1,000,000)     | (1,000,000)     | (4,800,000)     | (4,800,000)     | (4,800,000)     | (4,800,000)     | (4,800,000)     | (5,000,000)     | (29,000,000)     |
| 58            | Street Maintenance                                                                        | (5,800,000)     | (5,800,000)     | (5,162,732)     | (3,000,000)     | (3,000,000)     | (3,000,000)     | (3,000,000)     | (3,000,000)     | (3,000,000)     | (3,000,000)     | (22,762,732)    | (37,762,732)     |
| 59            | Street Maintenance Equipment for Special Projects Team                                    | (156,000)       | -               | -               | -               | -               | -               | -               | -               | -               | -               | (156,000)       | (156,000)        |
| 60            | TABOR Excess                                                                              | (823,499)       | (1,466,113)     | (1,232,013)     | (1,075,545)     | (820,737)       | (652,666)       | (2,119,961)     | (196,004)       | -               | -               | (5,417,908)     | (8,386,539)      |
| 61            | TRCC Improvements Annual Contribution to DDA                                              | (258,087)       | (258,087)       | (258,087)       | (258,087)       | (258,087)       | (258,087)       | (258,087)       | (258,087)       | (258,087)       | (258,087)       | (1,290,435)     | (2,580,870)      |
| 62            | Total Debt and Reccourring Expenses                                                       | \$ (17,869,988) | \$ (20,988,753) | \$ (17,728,027) | \$ (18,299,160) | \$ (14,345,578) | \$ (13,122,456) | \$ (14,590,251) | \$ (12,669,294) | \$ (11,943,790) | \$ (11,941,540) | \$ (89,231,507) | \$ (153,498,838) |
| 63            | Remaining Revenues Available                                                              | \$ 6,427,077    | \$ 1,915,059    | \$ 1,720,625    | \$ 2,023,365    | \$ 2,828,535    | \$ 4,867,926    | \$ 1,684,272    | \$ 4,453,941    | \$ 4,893,824    | \$ 5,028,790    | \$ 14,914,661   | \$ 35,843,415    |
| 64            | MAJOR PROJECTS                                                                            |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                  |
| 65            | COMMUNITY DEVELOPMENT                                                                     | \$ (112,500)    | \$ (50,000)     | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ (162,500)    | \$ (162,500)     |
| 66            | Comprehensive Plan Update (DOLA \$37.5K)                                                  | (62,500)        | -               | -               | -               | -               | -               | -               | -               | -               | -               | (62,500)        | (62,500)         |
| 67            | Development Code Re-write (DOLA \$25K)                                                    | (50,000)        | (50,000)        | -               | -               | -               | -               | -               | -               | -               | -               | (100,000)       | (100,000)        |
| 68            | GENERAL SERVICES                                                                          | \$ (100,000)    | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ (100,000)    | \$ (100,000)     |
| 69            | Avalon Theater Improvements (Foundation Match \$50K)                                      | (100,000)       | -               | -               | -               | -               | -               | -               | -               | -               | -               | (100,000)       | (100,000)        |
| 70            | PUBLIC SAFETY                                                                             | \$ (875,000)    | \$ -            | \$ (1,200,000)  | \$ (2,900,000)  | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ (4,975,000)  | \$ (4,975,000)   |
| 71            | Fire Station No. 3 (Pomona) Replacement/Remodel                                           | -               | -               | (1,200,000)     | (2,900,000)     | -               | -               | -               | -               | -               | -               | (4,100,000)     | (4,100,000)      |
| 72            | Fire Training Facility                                                                    | (275,000)       | -               | -               | -               | -               | -               | -               | -               | -               | -               | (275,000)       | (275,000)        |
| 73            | Shooting Range Safety Improvements & Expansion (FML Grant \$200K, First Responder \$200K) | (600,000)       | -               | -               | -               | -               | -               | -               | -               | -               | -               | (600,000)       | (600,000)        |
| 74            | PARKS AND RECREATION                                                                      | \$ (1,087,000)  | \$ (390,000)    | \$ (165,000)    | \$ (280,000)    | \$ (570,000)    | \$ (4,836,000)  | \$ (1,195,000)  | \$ (925,000)    | \$ (2,325,000)  | \$ (200,000)    | \$ (2,492,000)  | \$ (11,973,000)  |
| 75            | Boat Ramp Improvements Blue Heron                                                         | -               | -               | -               | -               | -               | \$ (300,000)    | -               | -               | -               | -               | \$ -            | \$ (300,000)     |
| 76            | Canyon View Baseball Field Lighting                                                       | -               | -               | -               | -               | -               | (400,000)       | -               | -               | -               | -               | -               | (400,000)        |
| 77            | Canyon View Park Parking Lot Renovations                                                  | -               | -               | -               | -               | -               | -               | (400,000)       | -               | -               | -               | -               | (400,000)        |
| 78            | Canyon View Park Baseball Field Uplift                                                    | -               | -               | -               | -               | -               | -               | -               | -               | (500,000)       | -               | -               | (500,000)        |
| 79            | Canyon View Tennis Court Improvements                                                     | -               | -               | -               | -               | -               | (2,700,000)     | -               | -               | -               | -               | -               | (2,700,000)      |
| 80            | Columbine & Kronkright Fence Replacement (CTF Fully Funded)                               | (30,000)        | -               | -               | -               | -               | -               | -               | -               | -               | -               | (30,000)        | (30,000)         |
| 81            | Cemetery Improvements                                                                     | -               | -               | -               | -               | (45,000)        | -               | -               | -               | -               | -               | (45,000)        | (45,000)         |
| 82            | Crime Prevention Through Environmental Design (CPTED) Safety Improvements                 | (50,000)        | (25,000)        | (25,000)        | (25,000)        | (25,000)        | (25,000)        | (25,000)        | (25,000)        | (25,000)        | (25,000)        | (150,000)       | (275,000)        |
| 83            | Horizon Park Master Plan (Parkland \$50K)                                                 | (50,000)        | -               | -               | -               | -               | -               | -               | -               | -               | -               | (50,000)        | (50,000)         |
| 84            | Kronkright Batting Cage/Pitching Lanes                                                    | -               | -               | -               | -               | -               | (65,000)        | -               | -               | -               | -               | -               | (65,000)         |
| 85            | Lincoln Park Marquee                                                                      | (55,000)        | -               | -               | -               | -               | -               | -               | -               | -               | -               | (55,000)        | (55,000)         |
| 86            | Lincoln Park Pickleball Court Improvements (GOCO \$350K, CTF \$150K)                      | -               | -               | -               | -               | -               | (500,000)       | -               | -               | -               | -               | -               | (500,000)        |
| 87            | LP Pool Boiler (CTF Fully Funded)                                                         | -               | -               | -               | -               | (50,000)        | -               | -               | -               | -               | -               | (50,000)        | (50,000)         |
| 88            | LP Pool Circulation Pump (CTF Fully Funded)                                               | -               | (25,000)        | -               | -               | -               | -               | -               | -               | -               | -               | (25,000)        | (25,000)         |
| 89            | LP Pool Deck Furniture Replacement (CTF Fully Funded)                                     | (25,000)        | -               | -               | -               | -               | -               | -               | -               | -               | -               | (25,000)        | (25,000)         |
| 90            | LP Pool Diving Boards (CTF Fully Funded)                                                  | (27,000)        | -               | -               | -               | -               | -               | -               | -               | -               | -               | (27,000)        | (27,000)         |
| 91            | LP Pool Replaster (CTF Fully Funded)                                                      | -               | -               | -               | -               | (300,000)       | -               | -               | -               | -               | -               | (300,000)       | (300,000)        |
| 92            | Matchett Park Infrastructure                                                              | -               | -               | -               | -               | -               | -               | -               | -               | (1,000,000)     | -               | -               | (1,000,000)      |
| 93            | OM Pool Boiler (1/2 County, 1/2 CTF)                                                      | -               | -               | -               | -               | -               | (50,000)        | -               | -               | -               | -               | -               | (50,000)         |
| 94            | OM Pool Circulation Pump (1/2 County, 1/2 CTF)                                            | -               | -               | -               | -               | (25,000)        | -               | -               | -               | -               | -               | (25,000)        | (25,000)         |
| 95            | OM Pool Door/Garage Door Replacement (1/2 County, 1/2 CTF)                                | -               | -               | -               | -               | (30,000)        | -               | -               | -               | -               | -               | (30,000)        | (30,000)         |



General Government Capital  
.75% Sales Tax, Drainage, Transportation Capacity Capital Funds  
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| Line<br>Ref # | Sales Tax Growth Assumptions                                                                   | Year 1                | Year 2              | Year 3              | Year 4              | Year 5              | Year 6                | Year 7                 | Year 8                | Year 9                | Year 10                | Five Year TOTAL       | Ten Year TOTAL         |
|---------------|------------------------------------------------------------------------------------------------|-----------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|------------------------|-----------------------|-----------------------|------------------------|-----------------------|------------------------|
|               |                                                                                                | 2020                  | 2021                | 2022                | 2023                | 2024                | 2025                  | 2026                   | 2027                  | 2028                  | 2029                   | 2020-2024             | 2020-2029              |
|               |                                                                                                | 2.0%                  | 2.0%                | 2.0%                | 2.0%                | 2.0%                | 2.0%                  | 2.0%                   | 2.0%                  | 2.0%                  | 2.0%                   |                       |                        |
| 96            | OM Pool Exhaust Fan Replacement (1/2 County, 1/2 CTF)                                          | -                     | -                   | -                   | -                   | (30,000)            | -                     | -                      | -                     | -                     | -                      | (30,000)              | (30,000)               |
| 97            | OM Pool Filter System Rebuild (1/2 County, 1/2 CTF)                                            | -                     | (15,000)            | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (15,000)              | (15,000)               |
| 98            | OM Pool Plaster Replacement (1/2 County, 1/2 CTF)                                              | -                     | -                   | -                   | -                   | -                   | (125,000)             | -                      | -                     | -                     | -                      | -                     | (125,000)              |
| 99            | OM Pool Solar Maintenance (1/2 County, 1/2 CTF)                                                | -                     | (20,000)            | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (20,000)              | (20,000)               |
| 100           | Orchard Mesa Cemetery Columbarium                                                              | -                     | -                   | -                   | (55,000)            | -                   | -                     | (55,000)               | -                     | -                     | -                      | (55,000)              | (110,000)              |
| 101           | Parks, Recreation and Open Space Master Plan (GOCO \$56.25K, Parkland \$58.75K)                | (115,000)             | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (115,000)             | (115,000)              |
| 102           | Playground Repair (CTF Fully Funded)                                                           | (25,000)              | (100,000)           | (25,000)            | (25,000)            | (25,000)            | (25,000)              | (175,000)              | (125,000)             | (275,000)             | -                      | (200,000)             | (800,000)              |
| 103           | Playground Replacement (CTF Fully Funded)                                                      | -                     | (150,000)           | -                   | (150,000)           | -                   | (150,000)             | -                      | (150,000)             | -                     | (150,000)              | (300,000)             | (750,000)              |
| 104           | Riverfront Trail Repair, High Country Ct off Riverside Pkwy (CTF \$25K)                        | (250,000)             | (25,000)            | (25,000)            | (25,000)            | (25,000)            | (25,000)              | (25,000)               | (25,000)              | (25,000)              | (25,000)               | (350,000)             | (475,000)              |
| 105           | Skate Park Improvements-Eagle Rim (CTF Fully Funded)                                           | -                     | (30,000)            | (15,000)            | -                   | (15,000)            | -                     | (15,000)               | -                     | -                     | -                      | (60,000)              | (75,000)               |
| 106           | Stadium Master Plan Improvements                                                               | -                     | -                   | -                   | -                   | -                   | (21,000)              | (500,000)              | (600,000)             | (500,000)             | -                      | -                     | (1,621,000)            |
| 107           | Stadium Master Plan Improvements-Track Replacement (PIAB \$90K, SD#51 \$90K, CTF \$75K)        | (350,000)             | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (350,000)             | (350,000)              |
| 108           | Stadium Master Plan Improvements-Suplizio Stands Temporary Repair (CTF \$85K)                  | (85,000)              | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (85,000)              | (85,000)               |
| 109           | Stadium Master Plan Improvements-Suplizio Outfield Temporary Repair (CTF \$25K)                | (25,000)              | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (25,000)              | (25,000)               |
| 110           | Water Conservation Projects-Turf to Native (Parkland)                                          | -                     | -                   | (75,000)            | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (75,000)              | (75,000)               |
| 111           | Whitman Park Improvements                                                                      | -                     | -                   | -                   | -                   | -                   | (750,000)             | -                      | -                     | -                     | -                      | -                     | (750,000)              |
| 112           | <b>PUBLIC WORKS</b>                                                                            | <b>\$ (5,960,920)</b> | <b>\$ (489,000)</b> | <b>\$ (391,000)</b> | <b>\$ (393,000)</b> | <b>\$ (790,000)</b> | <b>\$ (8,991,000)</b> | <b>\$ (10,158,000)</b> | <b>\$ (6,753,000)</b> | <b>\$ (2,937,000)</b> | <b>\$ (21,900,000)</b> | <b>\$ (8,023,920)</b> | <b>\$ (58,762,920)</b> |
| 113           | 24 Rd Trail - Riverfront to Patterson                                                          | -                     | -                   | -                   | -                   | -                   | -                     | (120,000)              | (3,040,000)           | -                     | -                      | -                     | (3,160,000)            |
| 114           | 25 1/2 Road Reconstruction F to G                                                              | -                     | -                   | -                   | -                   | (95,000)            | (900,000)             | -                      | -                     | -                     | -                      | (95,000)              | (995,000)              |
| 115           | 2nd Street Improvements Colorado to South Avenue                                               | -                     | -                   | -                   | -                   | -                   | (2,000,000)           | -                      | -                     | -                     | -                      | -                     | (2,000,000)            |
| 116           | ADA Accessibility Improvements (CDBG \$24k)                                                    | (24,000)              | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (24,000)              | (24,000)               |
| 117           | Alley Improvement Districts (Assessment Revenue 20% of Cost)                                   | (100,000)             | (100,000)           | (100,000)           | (100,000)           | (100,000)           | (300,000)             | (300,000)              | (300,000)             | (300,000)             | -                      | (500,000)             | (1,700,000)            |
| 118           | Bridge Repl. Horizon Dr. GRJ-F.4-26.7                                                          | -                     | -                   | -                   | -                   | -                   | (116,000)             | (2,009,000)            | -                     | -                     | -                      | -                     | (2,125,000)            |
| 119           | Bridge Repair (guardrails, lightening, paint, etc.)                                            | -                     | -                   | -                   | -                   | (225,000)           | -                     | (250,000)              | -                     | -                     | -                      | (225,000)             | (475,000)              |
| 120           | City Entry Way Signs                                                                           | (150,000)             | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (150,000)             | (150,000)              |
| 121           | Curb, Gutter, Sidewalk Safety Repairs                                                          | (100,000)             | (100,000)           | (100,000)           | (100,000)           | (100,000)           | (100,000)             | (100,000)              | (100,000)             | (100,000)             | (100,000)              | (500,000)             | (1,000,000)            |
| 122           | D Road Bridge at Lewis Wash                                                                    | -                     | -                   | -                   | -                   | -                   | (1,840,000)           | -                      | -                     | -                     | -                      | -                     | (1,840,000)            |
| 123           | Downtown to Riverfront Connection - 9th Street Reconstruction                                  | -                     | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | (3,000,000)            | -                     | (3,000,000)            |
| 124           | Downtown to Riverfront Connection - 12th St Bike/Ped Path                                      | -                     | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | (3,000,000)            | -                     | (3,000,000)            |
| 125           | Downtown - Main to Trains Connector - 2nd Street Promenade                                     | -                     | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | (2,000,000)            | -                     | (2,000,000)            |
| 126           | Downtown - Spruce to 1st reconstruction / roundabout                                           | -                     | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | (2,300,000)            | -                     | (2,300,000)            |
| 127           | Horizon Drive Improvements G Rd to I-70 Phase II                                               | -                     | -                   | -                   | -                   | -                   | (300,000)             | (3,000,000)            | (1,000,000)           | -                     | -                      | -                     | (4,300,000)            |
| 128           | Horizon Drive Improvements Phase III                                                           | -                     | -                   | -                   | -                   | -                   | -                     | -                      | -                     | (200,000)             | (7,000,000)            | -                     | (7,200,000)            |
| 129           | Horizon Drive Trail-G Rd to I-70                                                               | -                     | -                   | -                   | -                   | -                   | (1,500,000)           | -                      | -                     | -                     | -                      | -                     | (1,500,000)            |
| 130           | Horizon Trail-South                                                                            | -                     | -                   | -                   | -                   | -                   | (1,000,000)           | -                      | -                     | -                     | -                      | -                     | (1,000,000)            |
| 131           | Mill Tailing Repository Removal (DOLA Funded)                                                  | -                     | (100,000)           | -                   | -                   | (100,000)           | -                     | -                      | (100,000)             | -                     | -                      | (200,000)             | (300,000)              |
| 132           | Monument Rd Trail - Land Acquisition with Colorado West Land Trust (GOCO \$159,920, CTF \$30k) | (189,920)             | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (189,920)             | (189,920)              |
| 133           | Monument Rd Trail - D Rd to Lunch Loop Pkg Lot (Parkland \$75K, GOCO \$200K, County \$75K)     | (350,000)             | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (350,000)             | (350,000)              |
| 134           | Monument Rd Trail - Lunch Loop to South Camp                                                   | -                     | -                   | -                   | -                   | -                   | (80,000)              | (2,300,000)            | -                     | -                     | -                      | -                     | (2,380,000)            |
| 135           | North Avenue Streetscape Improve (Assume Donated ROW)                                          | -                     | -                   | -                   | -                   | -                   | (100,000)             | (1,820,000)            | (1,950,000)           | (2,070,000)           | (4,500,000)            | -                     | (10,440,000)           |
| 136           | Riverfront at Dos Rios Infrastructure (DOLA \$1M)                                              | (1,000,000)           | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (1,000,000)           | (1,000,000)            |
| 137           | Riverfront at Dos Rios Pedestrian Bridge (Grants,Partners \$3M)                                | (3,500,000)           | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (3,500,000)           | (3,500,000)            |
| 138           | Riverside Parkway Borrow Project                                                               | (50,000)              | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (50,000)              | (50,000)               |
| 139           | SRTS - B 1/2 Rd @ 27 1/2 Rd Crossing (CDBG \$40K)                                              | (40,000)              | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (40,000)              | (40,000)               |
| 140           | SRTS-B Road, 29 3/4 Road to 29 7/8 Road Mesa View Elementary (CDBG \$95k)                      | (95,000)              | -                   | -                   | -                   | -                   | -                     | -                      | -                     | -                     | -                      | (95,000)              | (95,000)               |



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|            |                                                                                             | Year 1          | Year 2          | Year 3          | Year 4          | Year 5          | Year 6          | Year 7          | Year 8          | Year 9          | Year 10         | Five Year TOTAL | Ten Year TOTAL  |
|------------|---------------------------------------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|            |                                                                                             | 2020            | 2021            | 2022            | 2023            | 2024            | 2025            | 2026            | 2027            | 2028            | 2029            | 2020-2024       | 2020-2029       |
| Line Ref # | Sales Tax Growth Assumptions                                                                | 2.0%            | 2.0%            | 2.0%            | 2.0%            | 2.0%            | 2.0%            | 2.0%            | 2.0%            | 2.0%            | 2.0%            |                 |                 |
| 141        | SRTS - Lorey Drive from Westlake Park to 1st Street, West Middle School (CDBG Fully Funded) | (75,000)        | -               | -               | -               | -               | -               | -               | -               | -               | -               | (75,000)        | (75,000)        |
| 142        | Traffic Signal Controllers (CDOT \$25k each year)                                           | (87,000)        | (89,000)        | (91,000)        | (93,000)        | (70,000)        | (72,000)        | (74,000)        | (76,000)        | (78,000)        | -               | (430,000)       | (730,000)       |
| 143        | Traffic Signal Equipment Upgrade (CDOT \$25k each year)                                     | (200,000)       | (100,000)       | (100,000)       | (100,000)       | (100,000)       | (183,000)       | (185,000)       | (187,000)       | (189,000)       | -               | (600,000)       | (1,344,000)     |
| 144        | GVWUA/BOR Trail-Visitors Way to 28 Road (GOCO \$250k)                                       | -               | -               | -               | -               | -               | (500,000)       | -               | -               | -               | -               | -               | (500,000)       |
| 145        | Major Capital Projects                                                                      | \$ (8,135,420)  | \$ (929,000)    | \$ (1,756,000)  | \$ (3,573,000)  | \$ (1,360,000)  | \$ (13,827,000) | \$ (11,353,000) | \$ (7,678,000)  | \$ (5,262,000)  | \$ (22,100,000) | \$ (15,753,420) | \$ (75,973,420) |
| 146        | TOTAL EXPENSES                                                                              | \$ (26,005,408) | \$ (21,917,753) | \$ (19,484,027) | \$ (21,872,160) | \$ (15,705,578) | \$ (26,949,456) | \$ (25,943,251) | \$ (20,347,294) | \$ (17,205,790) | \$ (34,041,540) | (104,984,927)   | (229,472,258)   |
| 147        | NET REVENUE (EXPENSE)                                                                       | \$ (1,708,343)  | \$ 986,059      | \$ (35,375)     | \$ (1,549,635)  | \$ 1,468,535    | \$ (8,959,074)  | \$ (9,668,728)  | \$ (3,224,059)  | \$ (368,176)    | \$ (17,071,210) | (838,759)       | (40,130,005)    |
| 148        | BEGINNING FUND BALANCE                                                                      | \$ 2,414,816    | \$ 706,473      | \$ 1,692,532    | \$ 1,657,157    | \$ 107,522      | \$ 1,576,057    | \$ (7,383,017)  | \$ (17,051,744) | \$ (20,275,803) | \$ (20,643,979) | \$ 2,414,816    | \$ 2,414,816    |
| 149        | ENDING FUND BALANCE                                                                         | \$ 706,473      | \$ 1,692,532    | \$ 1,657,157    | \$ 107,522      | \$ 1,576,057    | \$ (7,383,017)  | \$ (17,051,744) | \$ (20,275,803) | \$ (20,643,979) | (37,715,189)    | \$ 1,576,057    | \$ (37,715,189) |

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|                                                | Year 1       | Year 2      | Year 3      | Year 4      | Year 5      | Year 6       | Year 7       | Year 8       | Year 9       | Year 10      | Five Year TOTAL | 10 Year TOTAL |
|------------------------------------------------|--------------|-------------|-------------|-------------|-------------|--------------|--------------|--------------|--------------|--------------|-----------------|---------------|
|                                                | 2020         | 2021        | 2022        | 2023        | 2024        | 2025         | 2026         | 2027         | 2028         | 2029         | 2019-2023       | 2019-2028     |
| Fund 202 Storm Drainage                        |              |             |             |             |             |              |              |              |              |              |                 |               |
| REVENUE                                        |              |             |             |             |             |              |              |              |              |              |                 |               |
| Development Fees                               | \$ 30,000    | \$ 30,000   | \$ 30,000   | \$ 30,000   | \$ 30,000   | \$ 30,000    | \$ 30,000    | \$ 30,000    | \$ 30,000    | \$ 30,000    | \$ 150,000      | \$ 300,000    |
| From .75% Capital Fund for Pioneer Meadows     | 250,000      | -           | -           | -           | -           | -            | -            | -            | -            | -            | 250,000         | 250,000       |
| TOTAL REVENUE                                  | \$ 280,000   | \$ 30,000   | \$ 30,000   | \$ 30,000   | \$ 30,000   | \$ 30,000    | \$ 30,000    | \$ 30,000    | \$ 30,000    | \$ 30,000    | \$ 400,000      | \$ 550,000    |
| EXPENSES                                       |              |             |             |             |             |              |              |              |              |              |                 |               |
| Drainage System Improvements                   | \$ (30,000)  | \$ (30,000) | \$ (30,000) | \$ (20,000) | \$ (30,000) | \$ (30,000)  | \$ (30,000)  | \$ (30,000)  | (30,000)     | (30,000)     | \$ (140,000)    | \$ (290,000)  |
| Pioneer Meadows (Partner w/GVDD & Mesa County) | (250,000)    | -           | -           | -           | -           | -            | -            | -            | -            | -            | (250,000)       | (250,000)     |
| Sherwood Park Storm Drain                      | -            | -           | -           | -           | -           | \$ (200,000) | \$ -         | \$ -         | \$ -         | \$ -         | -               | (200,000)     |
| TOTAL EXPENSES                                 | \$ (280,000) | \$ (30,000) | \$ (30,000) | \$ (20,000) | \$ (30,000) | \$ (230,000) | \$ (30,000)  | \$ (30,000)  | \$ (30,000)  | \$ (30,000)  | \$ (390,000)    | \$ (740,000)  |
| NET REVENUE (EXPENSE)                          | \$ -         | \$ -        | \$ -        | \$ 10,000   | \$ -        | \$ (200,000) | \$ -         | \$ -         | \$ -         | \$ -         | \$ 10,000       | \$ (190,000)  |
| BEGINNING FUND BALANCE                         | \$ 32,866    | \$ 32,866   | \$ 32,866   | \$ 32,866   | \$ 42,866   | \$ 42,866    | \$ (157,134) | \$ (157,134) | \$ (157,134) | \$ (157,134) | \$ 32,866       | \$ 32,866     |
| ENDING FUND BALANCE                            | \$ 32,866    | \$ 32,866   | \$ 32,866   | \$ 42,866   | \$ 42,866   | \$ (157,134) | \$ (157,134) | \$ (157,134) | \$ (157,134) | \$ (157,134) | \$ 42,866       | \$ (157,134)  |

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167

|                                                                                | Year 1       | Year 2       | Year 3       | Year 4       | Year 5       | Year 6       | Year 7        | Year 8       | Year 9       | Year 10      | Five Year TOTAL | 10 Year TOTAL |
|--------------------------------------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|--------------|--------------|-----------------|---------------|
|                                                                                | 2020         | 2021         | 2022         | 2023         | 2024         | 2025         | 2026          | 2027         | 2028         | 2029         | 2019-2023       | 2019-2028     |
| Fund 207 Transportation Capacity (TCP)                                         |              |              |              |              |              |              |               |              |              |              |                 |               |
| REVENUE                                                                        |              |              |              |              |              |              |               |              |              |              |                 |               |
| Development Fees (no fee increase assumed)                                     | \$ 1,600,000 | \$ 1,700,000 | \$ 1,700,000 | \$ 1,700,000 | \$ 1,700,000 | \$ 1,700,000 | \$ 1,700,000  | \$ 1,700,000 | \$ 1,700,000 | \$ 1,700,000 | \$ 8,400,000    | \$ 16,900,000 |
| Interest Income                                                                | 14,500       |              |              |              |              | -            | -             | -            | -            | -            | 14,500          | 14,500        |
| I-70 Interchange at 29 Rd (Mesa County)                                        | -            | -            | -            | -            | -            | -            | 15,000,000    | -            | -            | -            | -               | 15,000,000    |
| Westside Industrial - 22 Road RR Xing                                          | -            | -            | -            | -            | -            | -            | -             | -            | 2,000,000    | -            | -               | 2,000,000     |
| TOTAL REVENUE                                                                  | \$ 1,614,500 | \$ 1,700,000 | \$ 1,700,000 | \$ 1,700,000 | \$ 1,700,000 | \$ 1,700,000 | \$ 16,700,000 | \$ 1,700,000 | \$ 3,700,000 | \$ 1,700,000 | \$ 8,414,500    | \$ 33,914,500 |
| EXPENSES                                                                       |              |              |              |              |              |              |               |              |              |              |                 |               |
| 25 Road Left Hand Turns North of Patterson                                     | (646,000)    | -            | -            | -            | -            | -            | -             | -            | -            | -            | \$ (646,000)    | \$ (646,000)  |
| 28 1/4 Road (Patterson to Hawthorne)                                           | -            | (390,000)    | -            | -            | -            | -            | -             | -            | -            | -            | (390,000)       | (390,000)     |
| G Rd & 24 Road Intersection Improvements                                       | (200,000)    | (2,650,000)  | -            | -            | -            | -            | -             | -            | -            | -            | (2,850,000)     | (2,850,000)   |
| G Road at 26 Rd Intersection Improvements (Roundabout)                         | -            | -            | (70,000)     | (320,000)    | (1,623,000)  | -            | -             | -            | -            | -            | (2,013,000)     | (2,013,000)   |
| G Road & 26 1/2 Rd Intersection improvements                                   | -            | (100,000)    | (1,400,000)  | -            | -            | -            | -             | -            | -            | -            | (1,500,000)     | (1,500,000)   |
| Heritage Estates                                                               | -            | -            | -            | (600,000)    | -            | -            | -             | -            | -            | -            | (600,000)       | (600,000)     |
| I-70 Interchange @ 29 Road 1601 and Environmental Assessment (City Share)      | (400,000)    | (400,000)    | -            | -            | -            | -            | -             | -            | -            | -            | (800,000)       | (800,000)     |
| Monument Road (left turn lane)                                                 | (150,000)    | -            | -            | -            | -            | -            | -             | -            | -            | -            | (150,000)       | (150,000)     |
| Riverfront at Dos Rios - Left In Turn Lane                                     | (120,000)    | -            | -            | -            | -            | -            | -             | -            | -            | -            | (120,000)       | (120,000)     |
| Sugar Beet Right turn lanes (total of 2 - one each phase)                      | -            | -            | (120,000)    | (120,000)    | -            | -            | -             | -            | -            | -            | (240,000)       | (240,000)     |
| Tour of Moon/S. Broadway Improvements (Mesa County matches with their project) | (100,000)    | -            | -            | -            | -            | -            | -             | -            | -            | -            | (100,000)       | (100,000)     |



General Government Capital  
.75% Sales Tax, Drainage, Transportation Capacity Capital Funds  
2020 Ten Year Capital Plan  
October 14, 2019

Attachment E

| Line<br>Ref # | Sales Tax Growth Assumptions                                                      | Year 1      | Year 2      | Year 3      | Year 4      | Year 5      | Year 6       | Year 7        | Year 8        | Year 9        | Year 10       | Five Year TOTAL | Ten Year TOTAL   |
|---------------|-----------------------------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|---------------|---------------|---------------|---------------|-----------------|------------------|
|               |                                                                                   | 2020        | 2021        | 2022        | 2023        | 2024        | 2025         | 2026          | 2027          | 2028          | 2029          | 2020-2024       | 2020-2029        |
|               |                                                                                   | 2.0%        | 2.0%        | 2.0%        | 2.0%        | 2.0%        | 2.0%         | 2.0%          | 2.0%          | 2.0%          | 2.0%          |                 |                  |
| 188           | Roadway Expansion Projects Funded By Bond Proceeds If November 2019 Ballot Passes |             |             |             |             |             |              |               |               |               |               |                 |                  |
| 189           | 24 Rd and Riverside Parkway Interchange                                           | -           | -           | -           | -           | -           | (6,500,000)  | -             | -             | -             | -             | -               | (6,500,000)      |
| 190           | 24 Rd Widening                                                                    | -           | -           | -           | -           | -           | (8,000,000)  | -             | -             | -             | -             | -               | (8,000,000)      |
| 191           | 24 1/2 Road, Patterson to G 1/4 Road                                              | -           | -           | -           | -           | -           | (6,000,000)  | -             | -             | -             | -             | -               | (6,000,000)      |
| 192           | 26 1/2 Road and I-70 Pedestrian Bridge                                            | -           | -           | -           | -           | -           | (13,100,000) | -             | -             | -             | -             | -               | (13,100,000)     |
| 193           | B 1/2 Road, 29 Road to 29 1/2 Road                                                | -           | -           | -           | -           | -           | (3,200,000)  | -             | -             | -             | -             | -               | (3,200,000)      |
| 194           | D 1/2 Road, 29 to 30 Road                                                         | -           | -           | -           | -           | -           | (3,500,000)  | -             | -             | -             | -             | -               | (3,500,000)      |
| 195           | F 1/2 Parkway, Market to Patterson                                                | -           | -           | -           | -           | -           | (17,000,000) | -             | -             | -             | -             | -               | (17,000,000)     |
| 196           | F 1/2 Road, 30 Road to Persigo Boundary                                           | -           | -           | -           | -           | -           | (3,500,000)  | -             | -             | -             | -             | -               | (3,500,000)      |
| 197           | G Road, 23 1/2 to 24 1/2 Road                                                     | -           | -           | -           | -           | -           | (4,200,000)  | -             | -             | -             | -             | -               | (4,200,000)      |
| 198           | Horizon at G Road and 27 1/2                                                      | -           | -           | -           | -           | -           | (4,000,000)  | -             | -             | -             | -             | -               | (4,000,000)      |
| 199           | Patterson Capacity Improvements (5 intersections)                                 | -           | -           | -           | -           | -           | (1,000,000)  | -             | -             | -             | -             | -               | (1,000,000)      |
| 200           | Roadway Expansion Projects Unfunded                                               |             |             |             |             |             |              |               |               |               |               |                 |                  |
| 201           | 23 Road                                                                           | -           | -           | -           | -           | -           | -            | (4,771,000)   | -             | -             | -             | -               | (4,771,000)      |
| 202           | 23 Rd I-70 Bike/Pedestrian Bridge                                                 | -           | -           | -           | -           | -           | -            | (3,000,000)   | -             | -             | -             | -               | (3,000,000)      |
| 203           | 24 Rd I-70 Bike/Pedestrian Bridge                                                 | -           | -           | -           | -           | -           | -            | (3,000,000)   | -             | -             | -             | -               | (3,000,000)      |
| 204           | 25 Rd F 1/2 to G 3/8                                                              | -           | -           | -           | -           | -           | -            | (3,115,000)   | -             | -             | -             | -               | (3,115,000)      |
| 205           | 25 Rd Widening I-70 B to Patterson                                                | -           | -           | -           | -           | -           | -            | (10,000,000)  | -             | -             | -             | -               | (10,000,000)     |
| 206           | 26 Road from Patterson to H Road                                                  | -           | -           | -           | -           | -           | -            | (8,366,000)   | -             | -             | -             | -               | (8,366,000)      |
| 207           | 27 Rd, Horizon to H Road                                                          | -           | -           | -           | -           | -           | -            | (4,720,000)   | -             | -             | -             | -               | (4,720,000)      |
| 208           | 27 Rd I-70 Bike/Pedestrian Bridge                                                 | -           | -           | -           | -           | -           | -            | (3,000,000)   | -             | -             | -             | -               | (3,000,000)      |
| 209           | 27 1/2 Road, Hwy 50 to UnawEEP                                                    | -           | -           | -           | -           | -           | -            | (1,807,000)   | -             | -             | -             | -               | (1,807,000)      |
| 210           | 27 1/2, B 1/2, UnawEEP Intersections                                              | -           | -           | -           | -           | -           | -            | (900,000)     | -             | -             | -             | -               | (900,000)        |
| 211           | B 1/2 Rd, Hwy 50 to 29 1/4 Road                                                   | -           | -           | -           | -           | -           | -            | (3,920,000)   | -             | -             | -             | -               | (3,920,000)      |
| 212           | D Rd, 29 Road to 32 Road                                                          | -           | -           | -           | -           | -           | -            | (9,589,000)   | -             | -             | -             | -               | (9,589,000)      |
| 213           | D Rd & 30 Road Intersection                                                       | -           | -           | -           | -           | -           | -            | (760,000)     | -             | -             | -             | -               | (760,000)        |
| 214           | D Rd & 31 Road Intersection                                                       | -           | -           | -           | -           | -           | -            | (760,000)     | -             | -             | -             | -               | (760,000)        |
| 215           | D 1/2 Road and 30 Road Intersection                                               | -           | -           | -           | -           | -           | -            | (760,000)     | -             | -             | -             | -               | (760,000)        |
| 216           | E Rd. 29 Road to 30 Road                                                          | -           | -           | -           | -           | -           | -            | (2,560,000)   | -             | -             | -             | -               | (2,560,000)      |
| 217           | F 1/2 Road Matchett                                                               | -           | -           | -           | -           | -           | -            | (4,383,000)   | -             | -             | -             | -               | (4,383,000)      |
| 218           | F 1/2 Road and 30 Road Intersection                                               | -           | -           | -           | -           | -           | -            | (450,000)     | -             | -             | -             | -               | (450,000)        |
| 219           | F 1/4 Road 24 1/2 to 25 Road                                                      | -           | -           | -           | -           | -           | -            | (1,300,000)   | -             | -             | -             | -               | (1,300,000)      |
| 220           | G Road and 27 Road Intersection                                                   | -           | -           | -           | -           | -           | -            | (1,400,000)   | -             | -             | -             | -               | (1,400,000)      |
| 221           | G Road Improvements 23 to 23 1/2; 24 1/2 to Horizon Drive                         | -           | -           | -           | -           | -           | -            | (11,464,000)  | -             | -             | -             | -               | (11,464,000)     |
| 222           | I-70 Interchange at 29 Rd, 29 Road Widening (1/2 County)                          | -           | -           | -           | -           | -           | -            | (30,000,000)  | -             | -             | -             | -               | (30,000,000)     |
| 223           | South Broadway                                                                    | -           | -           | -           | -           | -           | -            | (3,975,000)   | -             | -             | -             | -               | (3,975,000)      |
| 224           | TOTAL EXPENSES                                                                    | (1,616,000) | (3,540,000) | (1,590,000) | (1,040,000) | (1,623,000) | (70,000,000) | (114,000,000) | -             | -             | -             | \$ (9,409,000)  | \$ (193,409,000) |
| 225           | NET REVENUE (EXPENSE)                                                             | (1,500)     | (1,840,000) | 110,000     | 660,000     | 77,000      | (68,300,000) | (97,300,000)  | 1,700,000     | 3,700,000     | 1,700,000     | (994,500)       | (159,494,500)    |
| 226           | BEGINNING FUND BALANCE                                                            | 1,899,135   | 1,897,635   | 57,635      | 167,635     | 827,635     | 904,635      | (67,395,365)  | (164,695,365) | (162,995,365) | (159,295,365) | \$ 1,899,135    | \$ 1,899,135     |
| 227           | ENDING FUND BALANCE                                                               | 1,897,635   | 57,635      | 167,635     | 827,635     | 904,635     | (67,395,365) | (164,695,365) | (162,995,365) | (159,295,365) | (157,595,365) | \$ 904,635      | \$ (157,595,365) |
| 228           |                                                                                   |             |             |             |             |             |              |               |               |               |               |                 |                  |



2020 Ten Year Capital Plans  
Enterprise and Internal Service Funds  
As of 10/14/2019

Attachment F

| Ref<br>Line #             | Fund                            | Title                                                               | Year 1<br>2020 | Year 2<br>2021 | Year 3<br>2022 | Year 4<br>2023 | Year 5<br>2024 | Year 6<br>2025 | Year 7<br>2026 | Year 8<br>2027 | Year 9<br>2028 | Year 10<br>2029 | Five Year TOTAL<br>2020-2024 | Ten Year TOTAL<br>2020-2029 |
|---------------------------|---------------------------------|---------------------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|------------------------------|-----------------------------|
| Communication Center Fund |                                 |                                                                     |                |                |                |                |                |                |                |                |                |                 |                              |                             |
| 1                         | Comm Ctr                        | Logging Recorder                                                    | \$ -           | \$ 350,000     | \$ -           | \$ -           | \$ -           | \$ -           | \$ 350,000     | \$ -           | \$ -           | \$ -            | \$ 350,000                   | \$ 700,000                  |
| 2                         | Comm Ctr                        | Next Generation 9-1-1                                               | 60,000         | 30,000         | -              | -              | -              | -              | -              | -              | -              | -               | 90,000                       | 90,000                      |
| 3                         | Comm Ctr                        | 800MHz Capital Improvements                                         | 70,000         | 70,000         | 70,000         | 70,000         | 70,000         | 70,000         | 70,000         | 70,000         | 70,000         | 70,000          | 350,000                      | 700,000                     |
| 4                         | Comm Ctr                        | Radio Site - Motorola equip replacement- gateways, switches routers | -              | 50,000         | -              | -              | -              | -              | -              | -              | -              | -               | 50,000                       | 50,000                      |
| 5                         | Comm Ctr                        | 9-1-1 Telephone Upgrade                                             | -              | -              | -              | -              | 600,000        | -              | -              | -              | -              | -               | 600,000                      | 600,000                     |
| 9                         | Comm Ctr                        | Plateau Creek Tower                                                 | -              | -              | -              | -              | -              | -              | -              | -              | 1,000,000      | -               | -                            | 1,000,000                   |
| 10                        | Comm Ctr                        | Far Pond Radio Tower                                                | -              | -              | -              | -              | -              | 1,100,000      | -              | -              | -              | -               | -                            | 1,100,000                   |
| 11                        | Comm Ctr                        | Lenna Peak Radio Tower                                              | -              | -              | -              | -              | -              | -              | -              | -              | -              | 1,000,000       | -                            | 1,000,000                   |
| 12                        | Comm Ctr                        | Microwave Replacement at radio sites                                | 115,000        | 115,000        | 115,000        | 115,000        | 115,000        | 115,000        | 115,000        | -              | -              | -               | 575,000                      | 805,000                     |
| 13                        | Comm Ctr                        | Black Ridge Building replacement/site wo                            | -              | -              | -              | -              | -              | -              | -              | 80,000         | -              | -               | -                            | 80,000                      |
| 14                        | Comm Ctr                        | Uncompahgre radio site battery replacement                          | 80,000         | -              | -              | -              | -              | -              | -              | -              | -              | -               | 80,000                       | 80,000                      |
| 15                        | Comm Ctr                        | Uncompahgre radio site solar panel replacement                      | -              | -              | -              | -              | 200,000        | -              | -              | -              | -              | -               | 200,000                      | 200,000                     |
| 16                        | Comm Ctr                        | Command Unit for IDT                                                | -              | -              | -              | -              | -              | -              | -              | 100,000        | -              | -               | -                            | 100,000                     |
| 17                        | Comm Ctr                        | Large Mobile Comm. Veh. overhaul, update, replace                   | -              | 100,000        | -              | -              | -              | -              | -              | -              | -              | -               | 100,000                      | 100,000                     |
| 18                        | Comm Ctr                        | CAD system upgrade                                                  | 20,000         | -              | 20,000         | -              | -              | -              | -              | 250,000        | -              | -               | 40,000                       | 290,000                     |
| 19                        | Comm Ctr                        | Priority Dispatch (EMD) Software Upgrade                            | 60,000         | -              | -              | -              | -              | -              | -              | -              | -              | -               | 60,000                       | 60,000                      |
| 20                        | Comm Ctr                        | Planned Radio Site Upgrade (gateway, switches, etc.)                | -              | 100,000        | -              | -              | -              | -              | -              | -              | -              | -               | 100,000                      | 100,000                     |
| 21                        | Comm Ctr                        | Comm Center Remodel - add call taker stations                       | -              | 100,000        | -              | -              | -              | -              | -              | -              | -              | -               | 100,000                      | 100,000                     |
| 22                        | Comm Ctr                        | Comm. Center workstation replacement                                | -              | -              | -              | -              | -              | -              | -              | -              | -              | 500,000         | -                            | 500,000                     |
| 23                        | Comm Ctr                        | Back Up Comm Center / Training Center                               | -              | -              | -              | -              | -              | -              | -              | -              | 1,000,000      | -               | -                            | 1,000,000                   |
| 24                        | Comm Ctr                        | Fiber Project as Part of Raw Water Line Project                     | 30,000         | -              | -              | -              | -              | -              | -              | -              | -              | -               | 30,000                       | 30,000                      |
| 25                        | Comm Ctr                        | Radio Console PC Upgrades/Replacement (non-capital)                 | -              | -              | -              | -              | 100,000        | -              | -              | -              | -              | 100,000         | 100,000                      | 200,000                     |
| 26                        | Communication Center Fund Total |                                                                     | \$ 435,000     | \$ 915,000     | \$ 205,000     | \$ 185,000     | \$ 1,085,000   | \$ 1,285,000   | \$ 535,000     | \$ 500,000     | \$ 2,070,000   | \$ 1,670,000    | \$ 2,825,000                 | \$ 8,885,000                |
| Water Fund                |                                 |                                                                     |                |                |                |                |                |                |                |                |                |                 |                              |                             |
| 28                        | Water                           | Water Line Replacements                                             | \$ 1,250,000   | \$ 1,388,000   | \$ 1,428,000   | \$ 1,468,000   | \$ 1,435,000   | \$ 500,000     | \$ 1,523,000   | \$ 500,000     | \$ 1,615,000   | \$ -            | \$ 6,969,000                 | \$ 11,107,000               |
| 29                        | Water                           | Flow Line Replacements                                              | 2,550,000      | 6,000,000      | 400,000        | -              | 500,000        | 7,500,000      | 500,000        | 7,500,000      | -              | -               | 9,450,000                    | 24,950,000                  |
| 30                        | Water                           | Kannah Creek Water system improvements                              | -              | -              | 1,460,000      | 1,500,000      | -              | -              | -              | -              | -              | -               | 2,960,000                    | 2,960,000                   |
| 31                        | Water                           | Water Treatment Plant Modifications                                 | 500,000        | 40,000         | 40,000         | 340,000        | 1,040,000      | 202,000        | 958,000        | 150,000        | 2,320,000      | -               | 1,960,000                    | 5,590,000                   |
| 32                        | Water                           | New Water Division Garage                                           | -              | -              | 400,000        | -              | -              | -              | -              | -              | -              | -               | 400,000                      | 400,000                     |
| 33                        | Water                           | Grand Mesa Reservoir Improvements                                   | 50,000         | 50,000         | 50,000         | 50,000         | 50,000         | 50,000         | 50,000         | 50,000         | 50,000         | 50,000          | 250,000                      | 500,000                     |
| 34                        | Water                           | Carson Lake Dam Rehabilitation                                      | 2,500,000      | -              | -              | -              | -              | -              | -              | -              | -              | -               | 2,500,000                    | 2,500,000                   |
| 35                        | Water                           | Water Meter Replacement                                             | 570,000        | 530,000        | 50,000         | 50,000         | 50,000         | 50,000         | 50,000         | 50,000         | 50,000         | 50,000          | 1,250,000                    | 1,500,000                   |
| 36                        | Water                           | Somerville/Anderson Ranch Improvements                              | 25,750         | 26,523         | 27,318         | 28,138         | 28,982         | 29,851         | 30,747         | 31,669         | 32,619         | 34,000          | 136,711                      | 295,597                     |
| 37                        | Water                           | Historic Water Treatment Plant Structural Eng                       | 50,000         |                |                |                |                |                |                |                |                |                 | 50,000                       | 50,000                      |
| 38                        | Water                           | Lead Water Line Replacements                                        | 85,000         | -              | -              | -              | -              | -              | -              | -              | -              | -               | 85,000                       | 85,000                      |
| 39                        | Water Fund Total                |                                                                     | \$ 7,580,750   | \$ 8,034,523   | \$ 3,855,318   | \$ 3,436,138   | \$ 3,103,982   | \$ 8,331,851   | \$ 3,111,747   | \$ 8,281,669   | \$ 4,067,619   | \$ 134,000      | \$ 26,010,711                | \$ 49,937,597               |
| Ridges Irrigation Fund    |                                 |                                                                     |                |                |                |                |                |                |                |                |                |                 |                              |                             |
| 40                        | Ridges Irrigation               | Capital Improvements                                                | \$ 30,000      |                |                |                |                |                |                |                |                |                 | \$ 30,000                    | \$ 30,000                   |
| 41                        | Ridges Irrigation Fund          |                                                                     | \$ 30,000      | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -            | \$ 30,000                    | \$ 30,000                   |
|                           |                                 |                                                                     |                |                |                |                |                |                |                |                |                |                 |                              |                             |



2020 Ten Year Capital Plans  
Enterprise and Internal Service Funds  
As of 10/14/2019

Attachment F

| Ref<br>Line #          | Fund                              | Title                                                                          | Year 1<br>2020 | Year 2<br>2021 | Year 3<br>2022 | Year 4<br>2023 | Year 5<br>2024 | Year 6<br>2025 | Year 7<br>2026 | Year 8<br>2027 | Year 9<br>2028 | Year 10<br>2029 | Five Year TOTAL<br>2020-2024 | Ten Year TOTAL<br>2020-2029 |
|------------------------|-----------------------------------|--------------------------------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|------------------------------|-----------------------------|
| Sewer Fund             |                                   |                                                                                |                |                |                |                |                |                |                |                |                |                 |                              |                             |
| 42                     | Joint Sewer                       | Sewer Line Replacements/Rehabilitation                                         | \$ 3,870,000   | \$ 4,470,000   | \$ 4,570,000   | \$ 4,670,000   | \$ 4,770,000   | \$ 4,870,000   | \$ 4,970,000   | \$ 5,070,000   | \$ 5,170,000   | \$ 5,270,000    | \$ 22,350,000                | \$ 47,700,000               |
| 43                     | Joint Sewer                       | Sewer Improvement Districts                                                    | 60,000         | 1,000,000      | 1,000,000      | 1,000,000      | 1,000,000      | 1,000,000      | 1,000,000      | 1,000,000      | 1,000,000      | 1,000,000       | 4,060,000                    | 9,060,000                   |
| 44                     | Joint Sewer                       | Lift Station Elimination/Rehabilitation                                        | 3,000,000      | 50,000         | 51,000         | 52,000         | 53,000         | 54,000         | 55,000         | 56,000         | 57,000         | 58,000          | 3,206,000                    | 3,486,000                   |
| 45                     | Joint Sewer                       | Collection System Equipment                                                    | 160,000        | 50,000         | 51,000         | 52,000         | 53,000         | 54,000         | 55,000         | 56,000         | 57,000         | 58,000          | 366,000                      | 646,000                     |
| 46                     | Joint Sewer                       | Primary Clarifier Design & Construction                                        | -              | 75,000         | 2,600,000      | -              | -              | -              | -              | -              | -              | -               | 2,675,000                    | 2,675,000                   |
| 47                     | Joint Sewer                       | Wastewater Treatment Plant Improvements and Asset Replacements                 | 577,000        | 606,000        | 636,000        | 668,000        | 701,000        | 736,000        | 773,000        | 812,000        | 852,000        | 895,000         | 3,188,000                    | 7,256,000                   |
| 48                     | Joint Sewer                       | Plant Studies                                                                  | 50,000         | -              | 50,000         | -              | 250,000        | -              | -              | -              | 175,000        | 250,000         | 350,000                      | 775,000                     |
| 49                     | Joint Sewer                       | Odor Control Improvements                                                      | 500,000        | 500,000        | 500,000        | -              | -              | -              | -              | -              | -              | -               | 1,500,000                    | 1,500,000                   |
| 50                     | Joint Sewer                       | CNG Gas Storage/Enhanced Fueling Station (DOLA \$520K)                         | 1,080,000      | -              | -              | -              | -              | -              | -              | -              | -              | -               | 1,080,000                    | 1,080,000                   |
| 51                     | Joint Sewer                       | Parallel Tiara Rado Force Main Under Colorado (Design 2019, Construction 2020) | 2,500,000      | -              | -              | -              | -              | -              | -              | -              | -              | -               | 2,500,000                    | 2,500,000                   |
| 52                     | Sewer Fund Total                  |                                                                                | \$ 11,797,000  | \$ 6,751,000   | \$ 9,458,000   | \$ 6,442,000   | \$ 6,827,000   | \$ 6,714,000   | \$ 6,853,000   | \$ 6,994,000   | \$ 7,311,000   | \$ 7,531,000    | \$ 41,275,000                | \$ 76,678,000               |
|                        |                                   |                                                                                |                |                |                |                |                |                |                |                |                |                 |                              |                             |
| Internal Service Funds |                                   |                                                                                |                |                |                |                |                |                |                |                |                |                 |                              |                             |
| 53                     | Info. Tech.                       | Phone System Replacement                                                       | \$ 464,000     | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -            | \$ 464,000                   | \$ 464,000                  |
| 54                     | Info. Tech.                       | VMWare NSX Platform                                                            | 212,217        | 212,217        | -              | -              | -              | -              | -              | -              | -              | -               | 424,434                      | 424,434                     |
| 55                     | Info. Tech.                       | Purchas Redlands Tower Communications Site                                     | 150,000        | -              | -              | -              | -              | 200,000        | 200,000        | 200,000        | -              | -               | 150,000                      | 750,000                     |
| 56                     | Information Technology Fund Total |                                                                                | \$ 826,217     | \$ 212,217     | \$ -           | \$ -           | \$ -           | \$ 200,000     | \$ 200,000     | \$ 200,000     | \$ -           | \$ -            | \$ 1,038,434                 | \$ 1,638,434                |
|                        |                                   |                                                                                |                |                |                |                |                |                |                |                |                |                 |                              |                             |
| 57                     | Fleet                             | Fleet Replacement                                                              | \$ 3,700,000   | \$ 2,800,000   | \$ 2,800,000   | \$ 2,940,000   | \$ 2,940,000   | \$ 3,087,000   | \$ 3,087,000   | \$ 3,241,350   | \$ 3,241,350   | \$ 3,403,418    | \$ 15,180,000                | \$ 31,240,118               |
| 58                     | Fleet                             | Mobile Column Lifts                                                            | 35,000         | -              | -              | -              | -              | -              | -              | -              | -              | -               | 35,000                       | 35,000                      |
| 59                     | Fleet                             | CNG Compressors                                                                | -              | -              | -              | 225,000        | -              | -              | -              | -              | -              | -               | 225,000                      | 225,000                     |
| 60                     | Fleet Fund Total                  |                                                                                | \$ 3,735,000   | \$ 2,800,000   | \$ 2,800,000   | \$ 3,165,000   | \$ 2,940,000   | \$ 3,087,000   | \$ 3,087,000   | \$ 3,241,350   | \$ 3,241,350   | \$ 3,403,418    | \$ 15,440,000                | \$ 31,500,118               |

# City Manager's Recommended Budget 2020

City Council Workshop October 14, 2019

# Agenda

- Visit Grand Junction Presentation
- Non-Profit Funding Budget
- Economic Development Budget
- Capital Budget
- Next Workshop October 28, 2019
  - Downtown Development Authority Budget
  - Downtown Grand Junction Business Improvement District Budget
  - Horizon Drive Business Improvement District Budget

# Visit Grand Junction



# The Destination Marketing Industry



Brand U.S.A.

Attracts visitation to the U.S.



Colorado Tourism Office

Attracts visitation to Colorado



Visit Grand Junction

Attracts visitation to Grand Junction



Local Business

Local businesses



# How are we helping the City?

## Police

Assisted with creating a recruitment strategy

## Community Development

Block Party Trailer Wrap Design

## Public Works

Real-time online polling survey

## Projects

Flyers, slogans, design, logos

## Calendar

750 full-rights photography assets

## Parks & Recreation

Strategic direction for events, data collection and sharing, progressive marketing

# How are we helping the community?

## GJEP

Outdoor Retailer Show in Denver, BLM, Brand, Data

## Downtown

Events, Dash Bus, Surveys, Data, Events, Photos, etc.

## CMU

Video Strategy, Admissions: Strategy, data and marketing, intern program, teach

## Events & Sports

Coordinating permits & applications, strategic direction, data collection and sharing, progressive marketing

## Air Alliance

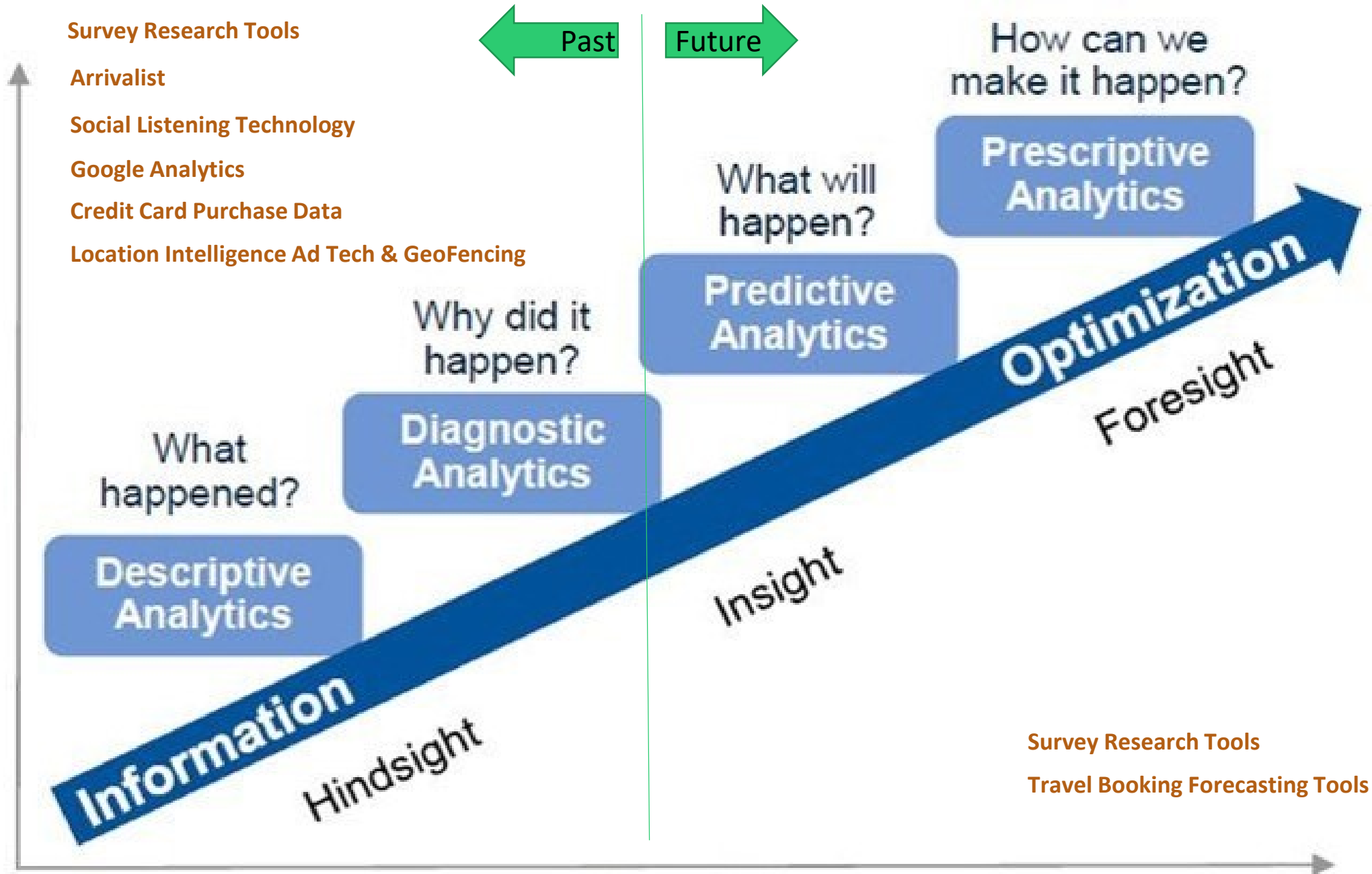
Marketing in all direct flight destinations and San Francisco, New York, Florida and more...

## Hotels, Restaurants, Retail, Activities, Arts & Culture

GovCon Scholarships, Knowland – Conference & Event lead generation tool, Social Media, Press Articles, advertising co-ops

How It All  
Fits  
Together

Marketing  
is now  
more of a  
science.

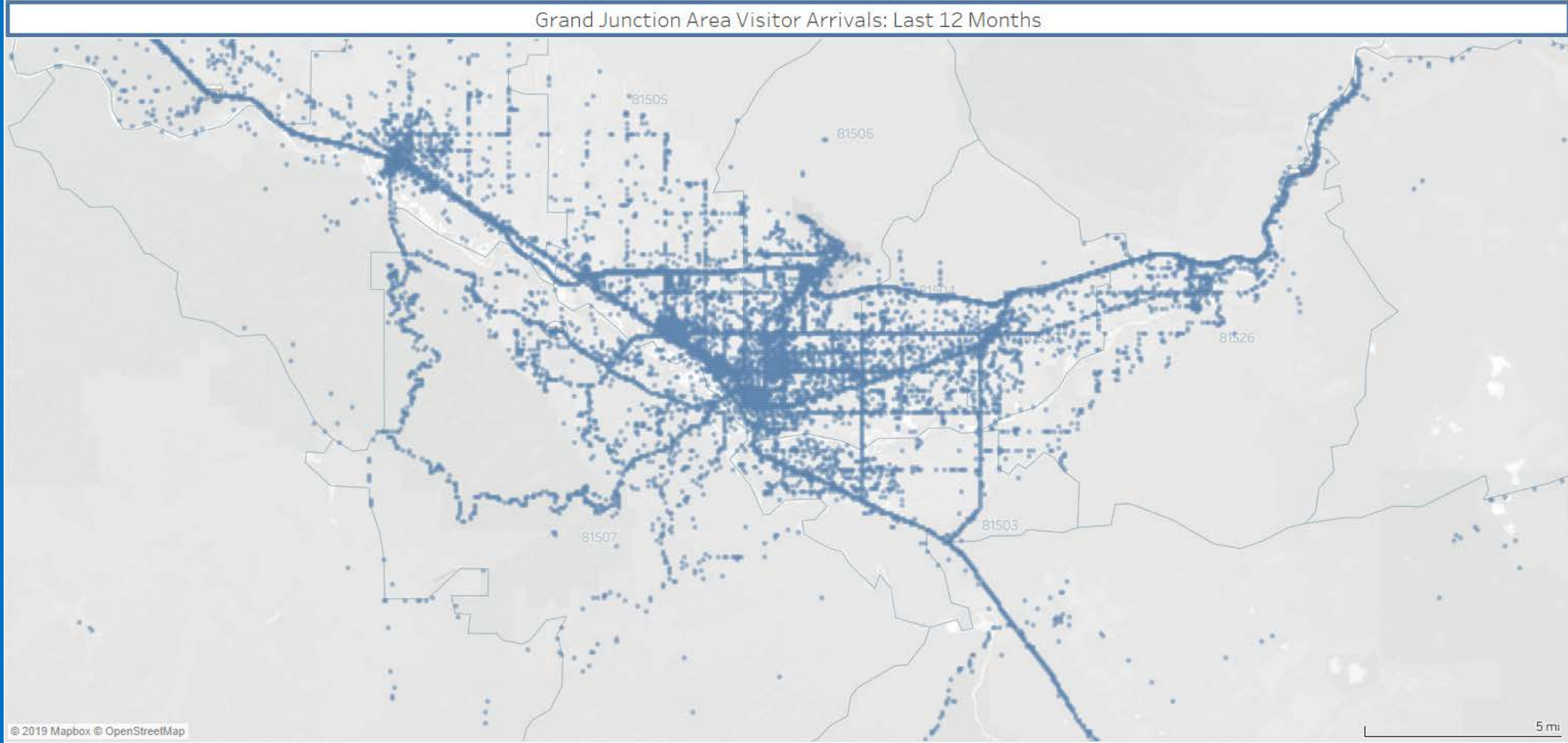


**Tableau Data Platform**



A visitor must travel at least 50 miles from home. And stay for at least four hours.

**Overnight visitors outnumber day trippers by more than 2 to 1.**



- Visit GJ can visualize where out-of-town visitors have arrived in the destination.
- We can see tourist patterns within the destination.
- We can present destination marketing data to external audiences visually and in an easily understood format.



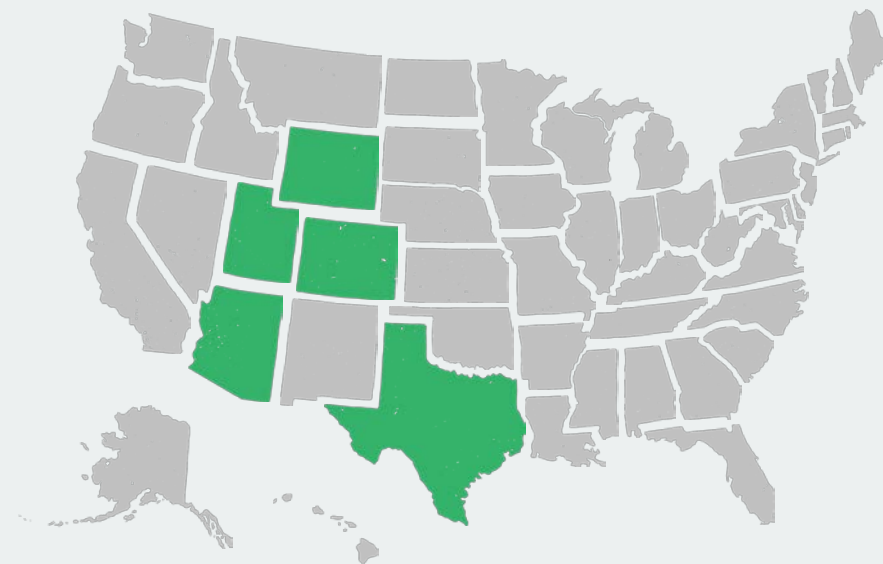


# Mesa County Arrivals by Length of Stay (days) and % of Total by State, Last 12 Mos.

A visitor must travel at least  
50 miles from home and  
stay for at least four hours.

- **Two-thirds in-state**
- **One-third out-of-state**



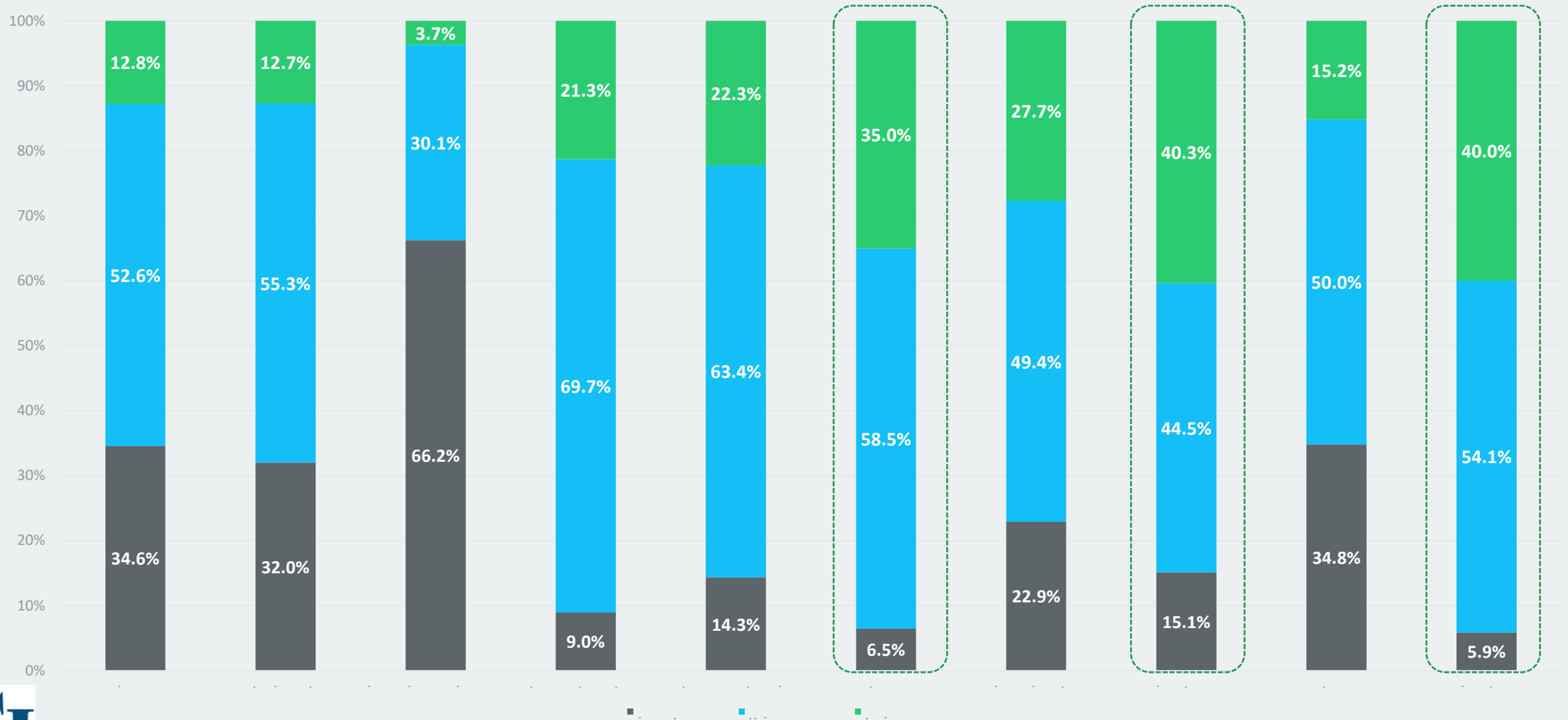


COMBINED:

Last 12 months

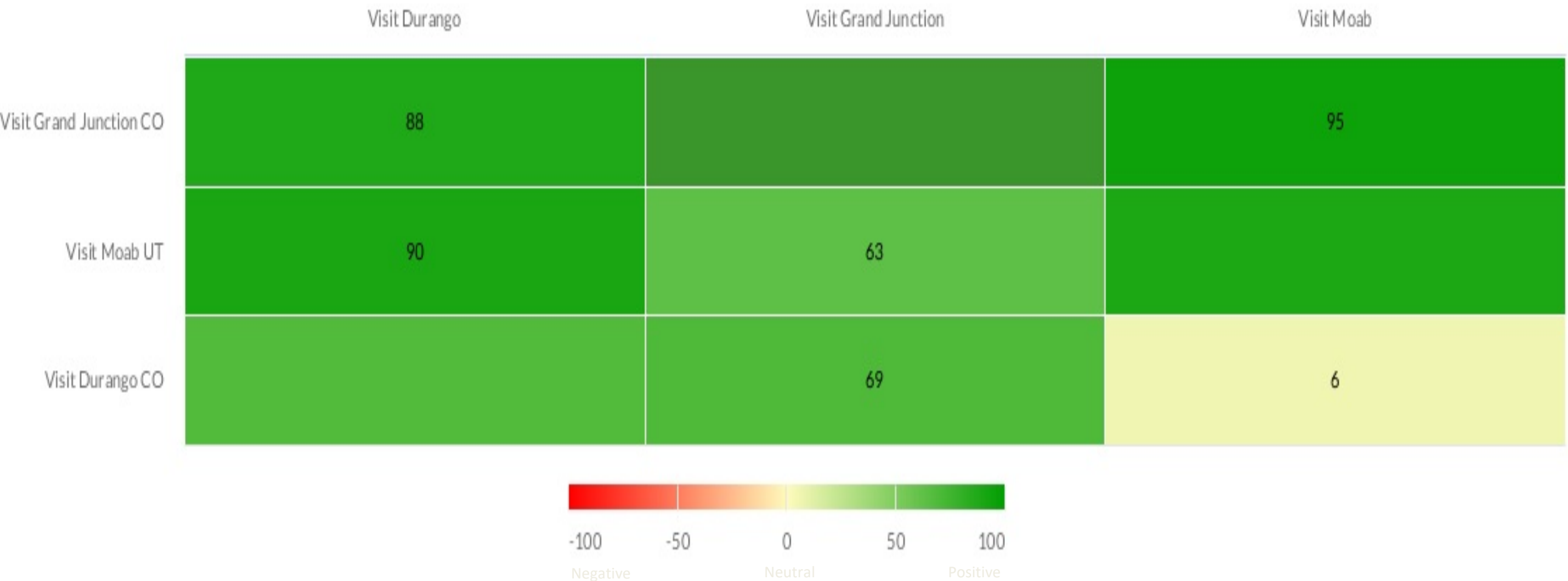


Composition by Length of Stay Category (Top 10 Origin DMAs for Volume)

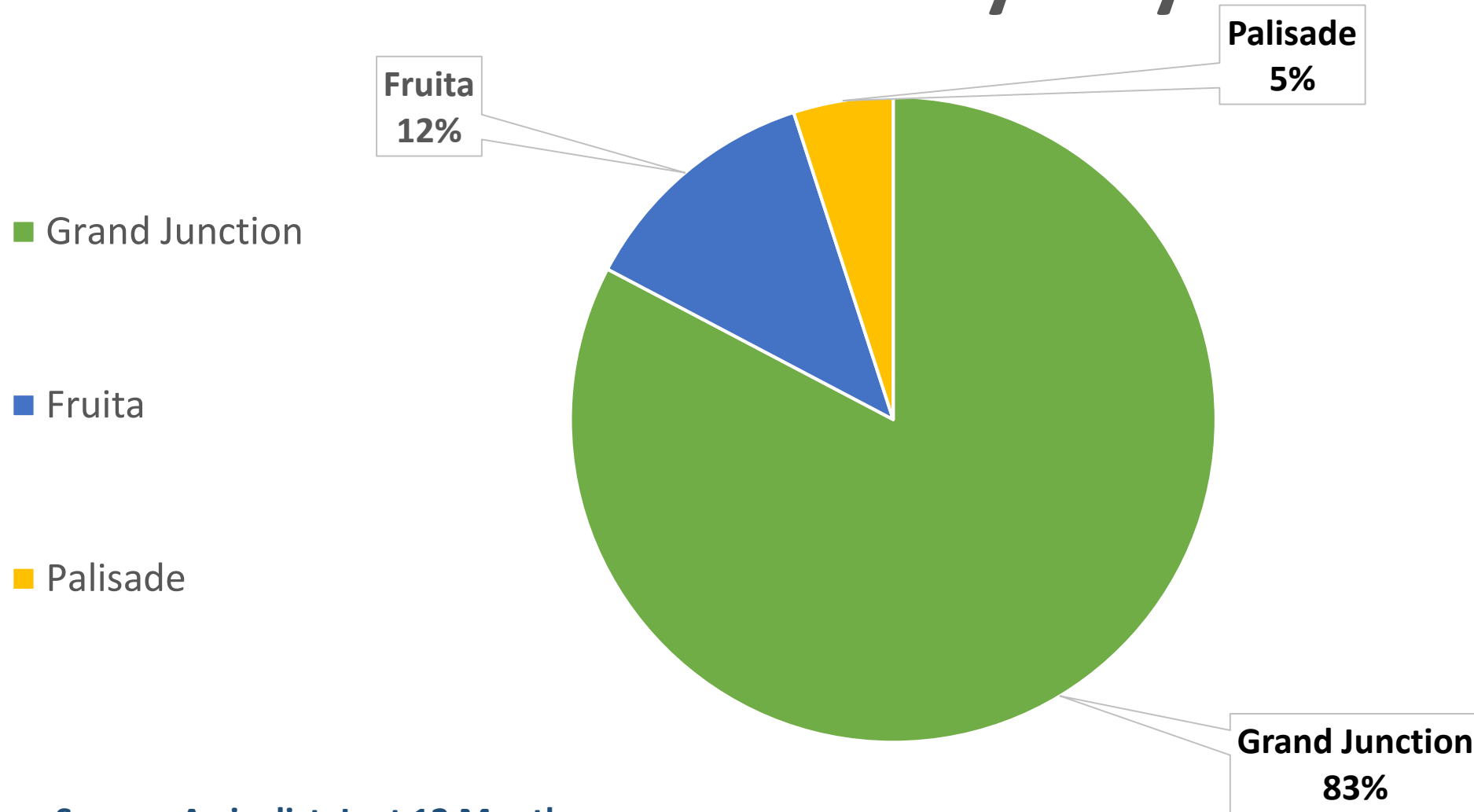


economic report about #MontroseCounty  
Colorado Mesa University alumna  
beat @WrestlingTbird 36  
disabuse ignorance great addition worst loss of season  
football player  
resident  
tuition  
pain by staff  
Maverick Stampede  
#Snows Perfect State  
Colorado's crown jewel  
new location student  
rock in thing  
visit stigma survey damage  
season  
great visit  
great camp  
tour cheer team  
6,000-foot descent  
arduous process  
not offer study  
die from gunshot wound  
nerve-racking telling  
learn horrific event  
ravage  
struggle hard  
softball team  
offer class  
student  
not pan out  
suffer worst loss  
lose head coach  
Saturday  
trip  
tour  
kill  
great addition  
worst loss of season  
football player  
resident  
tuition  
pain by staff  
Maverick Stampede  
disabuse ignorance  
economic report about #MontroseCounty  
Colorado Mesa University alumna  
beat @WrestlingTbird 36

# Sentiment Rating:

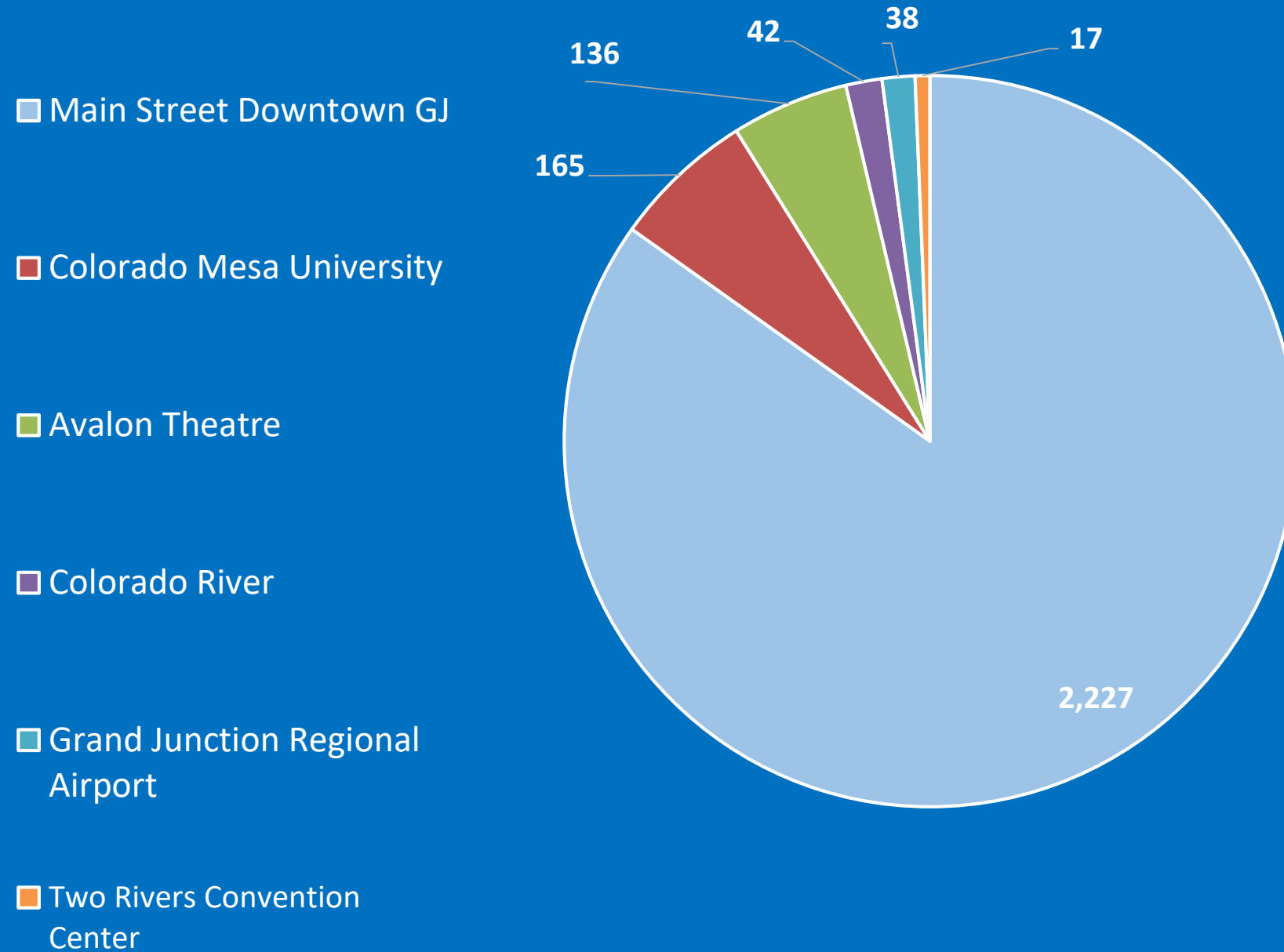


# Arrivals by City

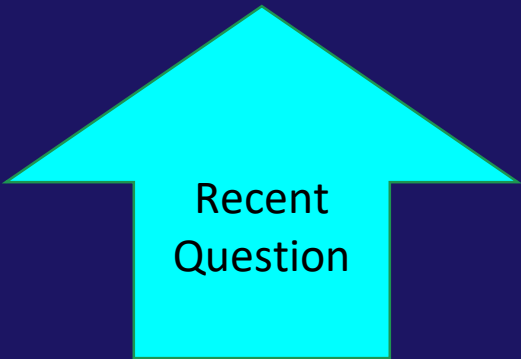


Source: Arrivalist, Last 12 Months

Location Intelligence: Verified Arrivals by Point of Interest via Geo Fencing  
After Exposure to 2018-19 Winter Ad Campaign (Pilot Project)



Have you ever visited Grand Junction, Colorado?



Recent  
Question

Demographics



81% Female  
19% Male

Total Participants  
102

Avg. Age  
37

Elapsed duration: 4 minutes

Completed

View Details

Choices



DOWNLOAD DATA

SAVE GRAPH

Have you ever visited Grand Junction, Colorado?

Total Participants: 102

Words

Amount

Percentage

SORT ORDER

SET BASE COLOR

No, I've never been to Grand Junction, CO & do not have any plans to visit.

60

59%



CUSTOMIZE

No, I've never been to Grand Junction, CO - but have plans to visit.

27

26%



CUSTOMIZE

Yes, I've been to Grand Junction, CO before.

15

15%



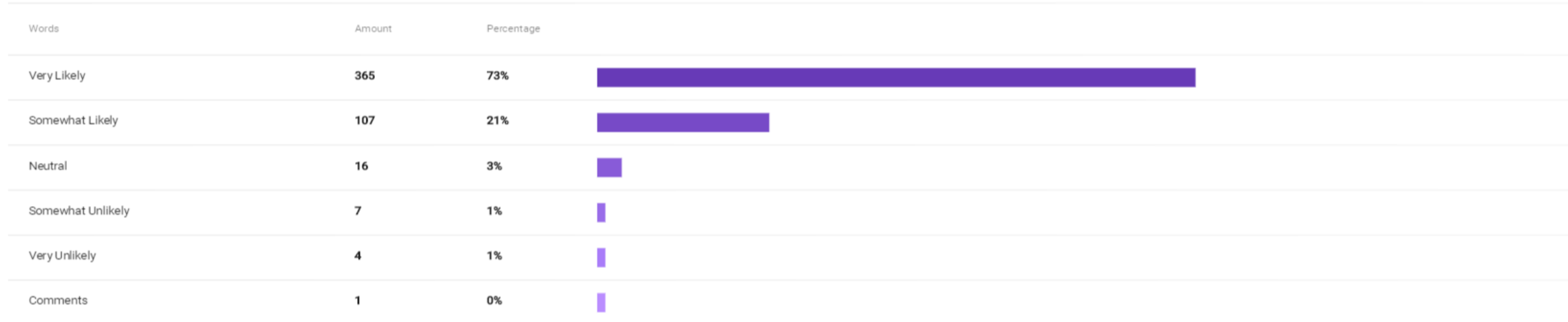
CUSTOMIZE

Can drill down further – What did you enjoy most?

# Visitor Brand-Loyalty Questions

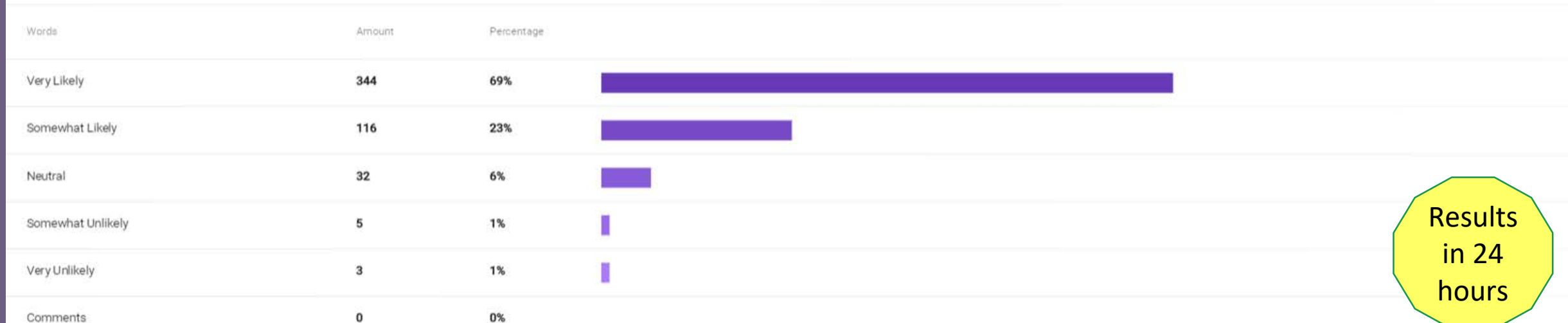
You mentioned you visited Grand Junction CO in the past two years. How likely are you to visit Grand Junction again?

Total Participants: 500



You mentioned you visited Boulder CO in the past two years. How likely would you be to visit Boulder again?

Total Participants: 500



Results  
in 24  
hours

# Net Promoter Score (NPS): Correlated to Revenue Growth

You mentioned you visited Grand Junction in the past 2 years, on a scale from 0-10, how likely are you to recommend visiting Grand Junction to a friend or colleague?

Total Participants: 500

| Words                  | Amount | Percentage |             |
|------------------------|--------|------------|-------------|
| 10 - Extremely Likely  | 210    | 42%        | <div></div> |
| 9 - Very Likely        | 151    | 30%        | <div></div> |
| 8 - Likely             | 66     | 13%        | <div></div> |
| 7 - Likely             | 35     | 7%         | <div></div> |
| 6 - Neutral            | 17     | 3%         | <div></div> |
| 5 - Neutral            | 9      | 2%         | <div></div> |
| 4 - Neutral            | 5      | 1%         | <div></div> |
| 1 - Very Unlikely      | 3      | 1%         | <div></div> |
| 2 - Unlikely           | 2      | 0%         | <div></div> |
| 0 - Extremely Unlikely | 1      | 0%         | <div></div> |
| 3 - Unlikely           | 1      | 0%         | <div></div> |

## NPS Leaders in North America

| Company   | NPS |
|-----------|-----|
| USAA      | 80  |
| Costco    | 78  |
| Nordstrom | 75  |
| Apple     | 70  |
| Amazon    | 69  |
| Southwest | 66  |

Grand Junction Visitor NPS = 65

# MARKETING DIS RUP TED



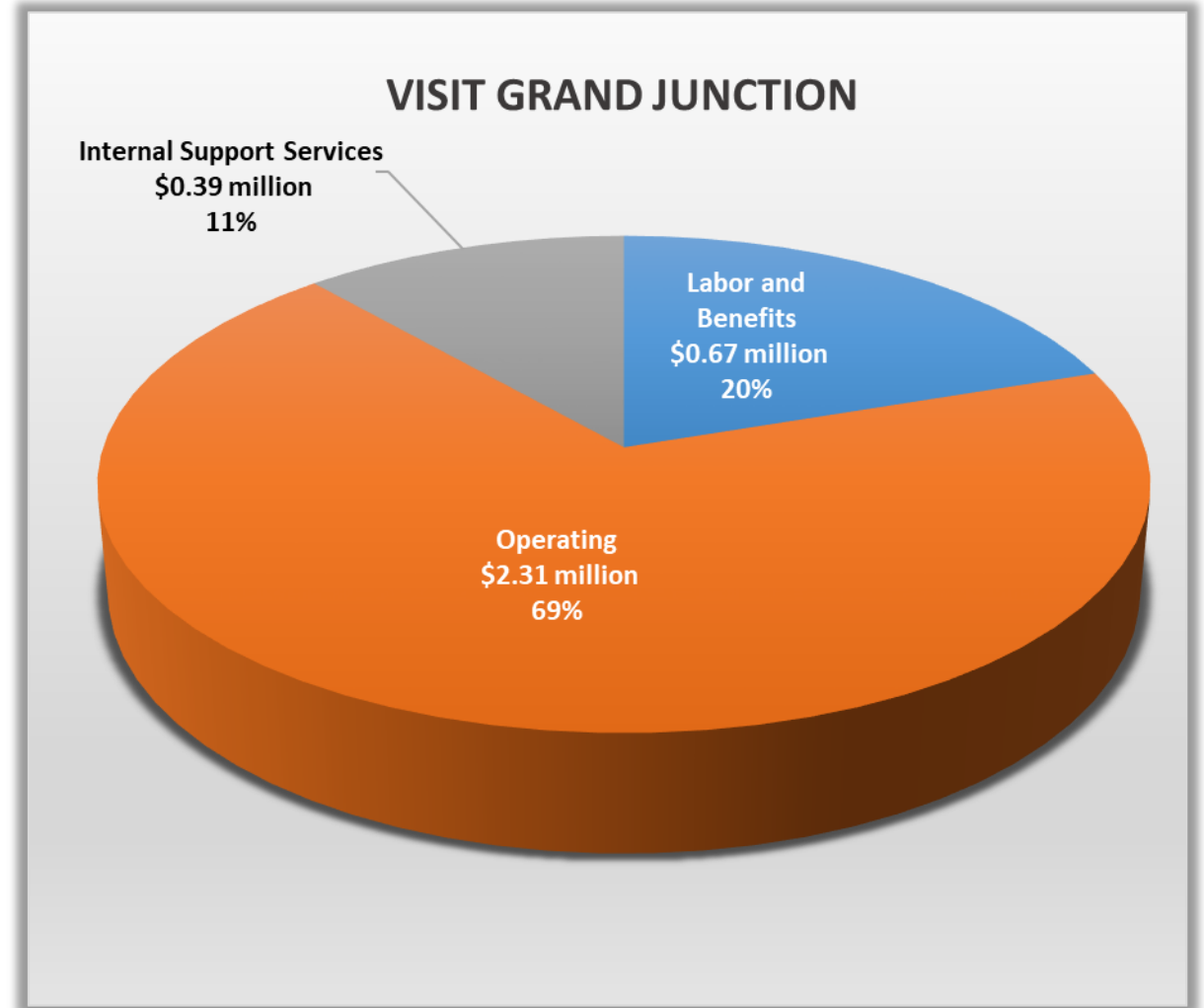
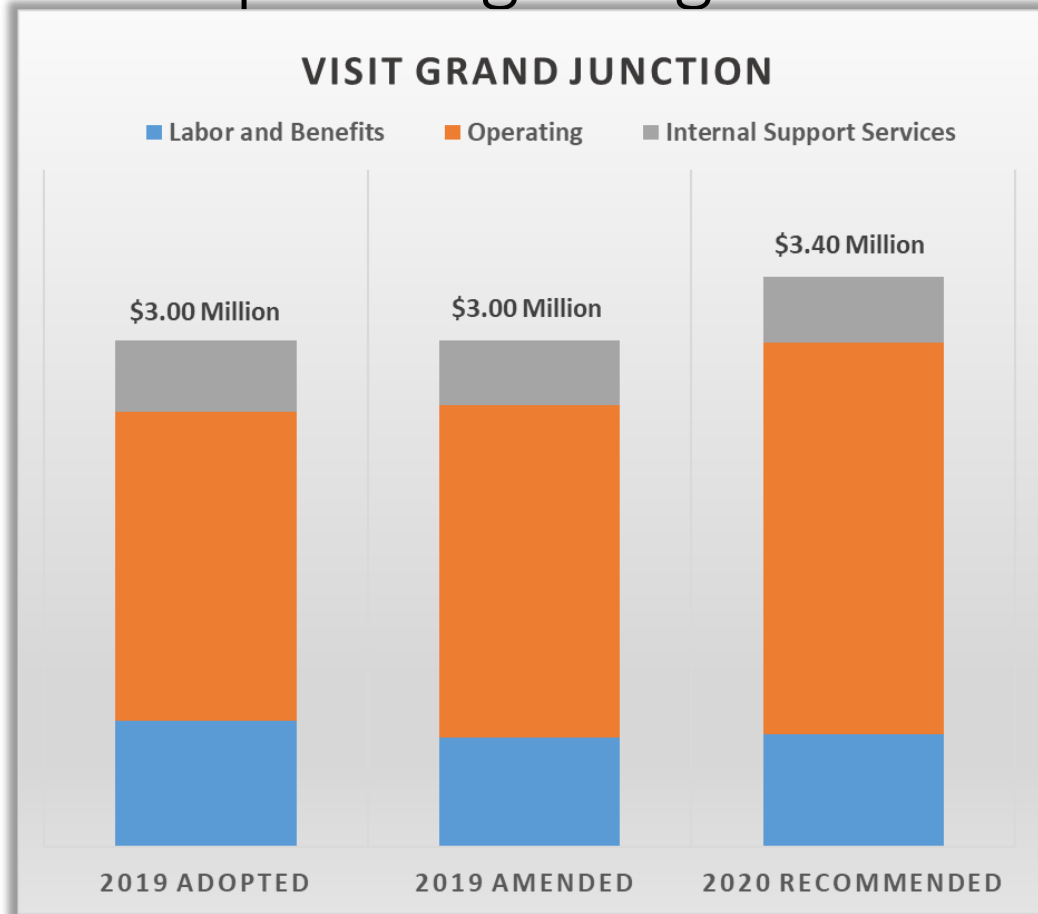


# REBRAND

**Begins November 2019**

# Visit Grand Junction Department \$3.4 million

## VGJ Operating Budget



# 2020 Recommended Non-Profit Funding

- Annual request process as part of budget development
- Funded by General Fund 2% Sales Tax
- Program/Event Sponsorship/Capital Grants \$434,448
  - 20 Different organizations funded
  - Recommended is at least minimum request or last year's funding
- Dues and Memberships \$119,843
- **Attachment A** provides application and supporting document from organizations requesting funds



Attachment A

2020 Recommended Non-Profit Funding Budget  
Funded By General Fund  
As of October 14, 2019

| ITEM REF # | Support Doc Page # | PARTNER/AGENCY                                  | USE OF FUNDS                                                 | 2019 AWARD | 2020 PREFERRED REQUEST | 2020 MINIMUM REQUEST | 2020 RECOMMENDED |
|------------|--------------------|-------------------------------------------------|--------------------------------------------------------------|------------|------------------------|----------------------|------------------|
| 1          |                    | DUES and MEMBERSHIPS                            |                                                              |            |                        |                      |                  |
| 2          | NA                 | Associated Governments of Northwest Colorado    | Dues                                                         | \$ 8,200   | \$ 8,200               | \$ 8,200             | \$ 8,200         |
| 3          | NA                 | Club 30                                         | Dues                                                         | 4,100      | 4,100                  | 4,100                | 4,100            |
| 4          | NA                 | Colorado Municipal League                       | Dues                                                         | 46,411     | 47,835                 | 47,835               | 47,835           |
| 5          | NA                 | Colorado Water Congress                         | Dues                                                         | 5,970      | 5,970                  | 5,970                | 5,970            |
| 6          | NA                 | Grand Junction Area Chamber of Commerce         | Dues                                                         | 6,675      | 6,675                  | 6,675                | 6,675            |
| 7          | NA                 | Western Colorado Latino Chamber of Commerce     | Dues                                                         | 65         | 65                     | 65                   | 65               |
| 8          | NA                 | Metropolitan Planning Organization              | Dues                                                         | 28,397     | 28,397                 | 28,397               | 28,397           |
| 9          | NA                 | National League of Cities                       | Membership Fee                                               | 4,601      | 4,601                  | 4,601                | 4,601            |
| 10         | NA                 | Parks Improvement Advisory Board (PIAB)         | PIAB                                                         | 14,000     | 14,000                 | 14,000               | 14,000           |
|            |                    | Total Dues and Membership                       |                                                              | \$ 119,819 | \$ 119,843             | \$ 119,843           | \$ 119,843       |
| 11         |                    | PROGRAM/EVENT SPONSORSHIP                       |                                                              |            |                        |                      |                  |
| 12         | 2                  | Arts Commission                                 | Art Grant Program Funding                                    | \$ 40,000  | \$ 50,000              | \$ 50,000            | \$ 40,000        |
| 13         | 6                  | Colorado West Land Trust                        | Support the development for Monument Corridor (Lunch Loop)   | 10,000     | 20,000                 | 10,000               | 10,000           |
| 14         | NA                 | COPACBA (CO Plateau Mountain Bike Trail Assoc.) | Capital towards Palisade Plunge                              | 50,000     | 5,000                  | 5,000                | 5,000            |
| 15         | 8                  | FRA Colorado West Branch 244                    | Event Sponsorship-Memorial Day Wreath Float                  | 150        | 250                    | 250                  | 250              |
| 16         | NA                 | GJEP Job Incentive Program                      | Program Sponsorship                                          | 3,400      | 3,400                  | 3,400                | 3,400            |
| 17         | 9                  | Grand Junction Area Chamber of Commerce (YEA)   | Program Sponsorship-Young Entrepreneurs Academy (YEA)        | 4,000      | 4,500                  | 4,000                | 4,000            |
| 18         | 11                 | Grand Junction Centennial Band                  | Offset performance facility expenses/marketing expenses      | 2,500      | 5,000                  | 2,500                | 2,500            |
| 19         | 12                 | Grand Junction Firefighters Association         | Event Sponsorship-GJ Turkey Trot 5K                          | 2,000      | 2,000                  | 1,500                | 2,000            |
| 20         | 14                 | Grant-a-Wish                                    | Tuition Grants for sports, arts, camps, etc.                 | 500        | 2,500                  | 500                  | 500              |
| 21         | NA                 | Hilltop Gala                                    | Event Sponsorship for the Hilltop Gala                       | 1,000      | 1,000                  | 1,000                | 1,000            |
| 22         | 15                 | HopeWest                                        | Event Sponsorship-2019 HopeWest Gala, supports operations    | 5,000      | 5,000                  | 5,000                | 5,000            |
| 23         | 15                 | HopeWest                                        | Event Sponsorship-2019 Holiday Show, supports HopeWest kids  | 2,500      | 2,500                  | 2,500                | 2,500            |
| 24         | 16                 | Museums of Western Colorado                     | Promotion and marketing program to attract visitors to GJ    | 20,000     | 5,000                  | 4,000                | 5,000            |
| 25         | 17                 | One Riverfront (Riverfront Commission)          | Operations - Continued Development of the Riverfront Trails  | 17,121     | 17,121                 | 17,121               | 17,121           |
| 26         | 20                 | Special Olympics                                | Event Sponsorship-Costs of Stocker Stadium & LP Pool         | 6,251      | 6,000                  | 6,000                | 6,000            |
| 27         | 22                 | Western Slope Center for Children               | SANE (Sexual Assault Nurse Examiner) program support         | 7,500      | 7,500                  | 2,500                | 7,500            |
| 28         | 22                 | Western Slope Center for Children               | General Operating Support                                    | 30,000     | 40,000                 | 40,000               | 40,000           |
|            |                    | GRANT REQUESTS                                  |                                                              |            |                        |                      |                  |
| 29         | 27                 | Grand Junction Housing Authority                | Capital - Ratskin Tower Amenity Space                        | 105,000    | 154,000                | 154,000              | 0                |
| 30         | 29                 | Habitat for Humanity                            | Capital - Hoffman Country Estates                            | 0          | 50,000                 | 5,000                | 50,000           |
| 31         | 30                 | Hilltop Community Resources                     | Operational Funding for Latimer House Domestic Violence Serv | 50,000     | 45,000                 | 45,000               | 45,000           |
| 32         | 33                 | HomewardBound of the Grand Valley               | Operational Funding for two homeless shelters                | -          | 52,000                 | 0                    | 0                |
| 33         | 34                 | HomewardBound of the Grand Valley               | Capital-Outdoor Dayspace at North Avenue Shelter             | 50,000     | 25,845                 | 25,845               | 25,845           |
| 34         | 35                 | HopeWest                                        | Capital - The Center for Living Your Best                    | 0          | 150,000                | 75,000               | 75,000           |
| 35         | 38                 | Mesa Developmental Services (dba STRIVE)        | Capital-Outdoor Childrens Space/Playground                   | 102,500    | 50,000                 | 50,000               | 50,000           |
| 36         | 40                 | The House (Karis, Inc.)                         | Capital-Tap Fees for apartment style bldg for homeless youth | 59,000     | 36,832                 | 36,832               | 36,832           |
|            |                    | Total Program, Event Sponsorship, and Grants    |                                                              | \$71,422   | \$40,448               | \$46,948             | \$44,448         |
| 37         |                    | Total Non-Profit Funding Budget                 |                                                              | \$89,841   | \$60,291               | \$66,791             | \$54,291         |

# 2020 Recommended Economic Development Funding

- Funded by .75% Sales Tax
- \$1,540,000 Economic Development Funding-5 Agencies
- \$400,000 from Vendors Fee Cap for Economic Development Partners
  - Business Expansion and Retention
  - Job Creation
  - New Business Development
  - Foreign Trade Zone
- **Attachment B** provides supporting documentation

Recommended 2020 Economic Development  
Funded by .75% Sales Tax Fund  
As of October 14, 2019

| ITEM REF# | Support Doc Page # | PARTNER/AGENCY                                    | USE OF FUNDS                                             | 2019 AWARD AMOUNT | 2020 PREFERRED REQUEST | 2020 MINIMUM REQUEST | 2020 RECOMMENDED |
|-----------|--------------------|---------------------------------------------------|----------------------------------------------------------|-------------------|------------------------|----------------------|------------------|
| 1         |                    | ECONOMIC DEVELOPMENT                              |                                                          |                   |                        |                      |                  |
| 2         | NA                 | Business Incubator                                | Sponsorship for incubator program/SBDC grant match funds | 53,600            | 53,600                 | 53,600               | 53,600           |
| 3         | NA                 | CMU - Classroom Building (15 Yrs. ending in 2027) | Building Commitment                                      | 500,000           | 500,000                | 500,000              | 500,000          |
| 4         | NA                 | CMU - Scholarships                                | Scholarship for local D51 youth                          | 400,000           | 550,000                | n/a                  | 400,000          |
| 5         | NA                 | Commercial Catalyst Pilot Program                 | Commercial Catalyst                                      | 30,000            | 30,000                 | 30,000               | 30,000           |
| 6         | 2                  | Downtown Business Improvement District            | Marketing Downtown GJ                                    | 15,269            | 15,269                 | 15,269               | 15,269           |
| 7         | NA                 | GJEP - Grand Junction Economic Partnership        | Operational funding                                      | 40,000            | 40,000                 | 40,000               | 40,000           |
| 8         | 4                  | Grand Valley Transit                              | Operations                                               | 450,000           | 450,000                | 450,000              | 450,000          |
| 9         | 4                  | Grand Valley Transit                              | Dash Bus Route                                           | 65,000            | 51,500                 | 51,500               | 51,500           |
| 10        |                    | ECONOMIC DEVELOPMENT (3/4% Sales Tax) FUNDING     |                                                          | 1,553,869         | 1,690,369              | 1,140,369            | 1,540,369        |

Recommended 2020 Economic Development Partnership Funding  
Funded by Revenue From the Vendors Fee Cap  
As of October 14, 2019

| ITEM REF# | Support Doc Page # | PARTNER/AGENCY                             | USE OF FUNDS                                           | 2019 AWARD AMOUNT | 2020 PREFERRED REQUEST | 2020 MINIMUM REQUEST | 2020 RECOMMENDED |
|-----------|--------------------|--------------------------------------------|--------------------------------------------------------|-------------------|------------------------|----------------------|------------------|
| 11        |                    | ED PARTNERSHIP (Chamber, BIC, GJEP)        |                                                        |                   |                        |                      |                  |
| 12        | 6                  | Business Incubator                         | Maker Space/Incubator Kitchen                          | 60,000            | 65,000                 | 65,000               | 65,000           |
| 13        | 6                  | GJ Chamber                                 | Business Expansion/Job Creation                        | 40,000            | 40,000                 | 40,000               | 40,000           |
| 14        | 6                  | Grand Junction Economic Partnership (GJEP) | Prospect Visit/Trade show/Trade Visits/Industry Lists/ | 150,000           | 150,000                | 150,000              | 150,000          |
| 15        | 6                  | GJEP/Industrial Developments, Inc (IDI)    | Incentives for Job Creation                            | 26,200            | 70,000                 | 70,000               | 70,000           |
| 16        | 6                  | GJEP                                       | Las Colonias Development Corp.                         |                   | 25,000                 | 25,000               | 25,000           |
| 17        | 6                  | GJEP/Chamber of Commerce                   | Foreign Trade Zone                                     | 93,500            | 50,000                 | 50,000               | 50,000           |
| 18        |                    | ECONOMIC PARTNERSHIP FUNDING               |                                                        | 369,700           | 400,000                | 400,000              | 400,000          |

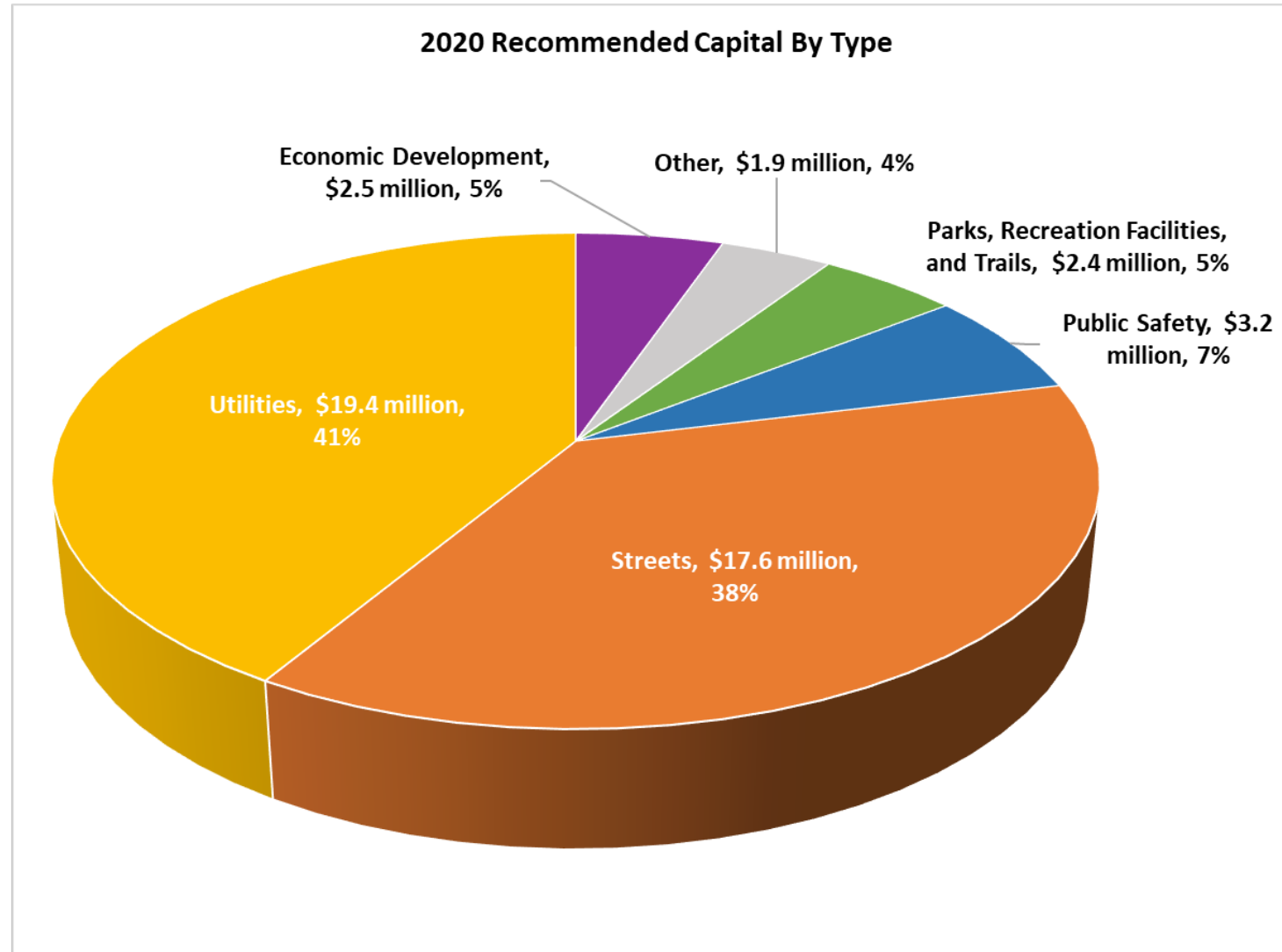
# 2020 Recommended Capital Budget

- Recommended Total = \$47 million
  - 2019 Amended Plan = \$54 million
  - Total \$101 million in 2019 & 2020
- Documents:
  - Capital Letter
  - 2020 Recommended Capital Projects - [Attachment C](#)
  - 2020 Recommended Capital Descriptions - [Attachment D](#)
  - Capital Funds Ten Year Plan – [Attachment E](#)
  - Enterprise and Internal Service Funds – [Attachment F](#)

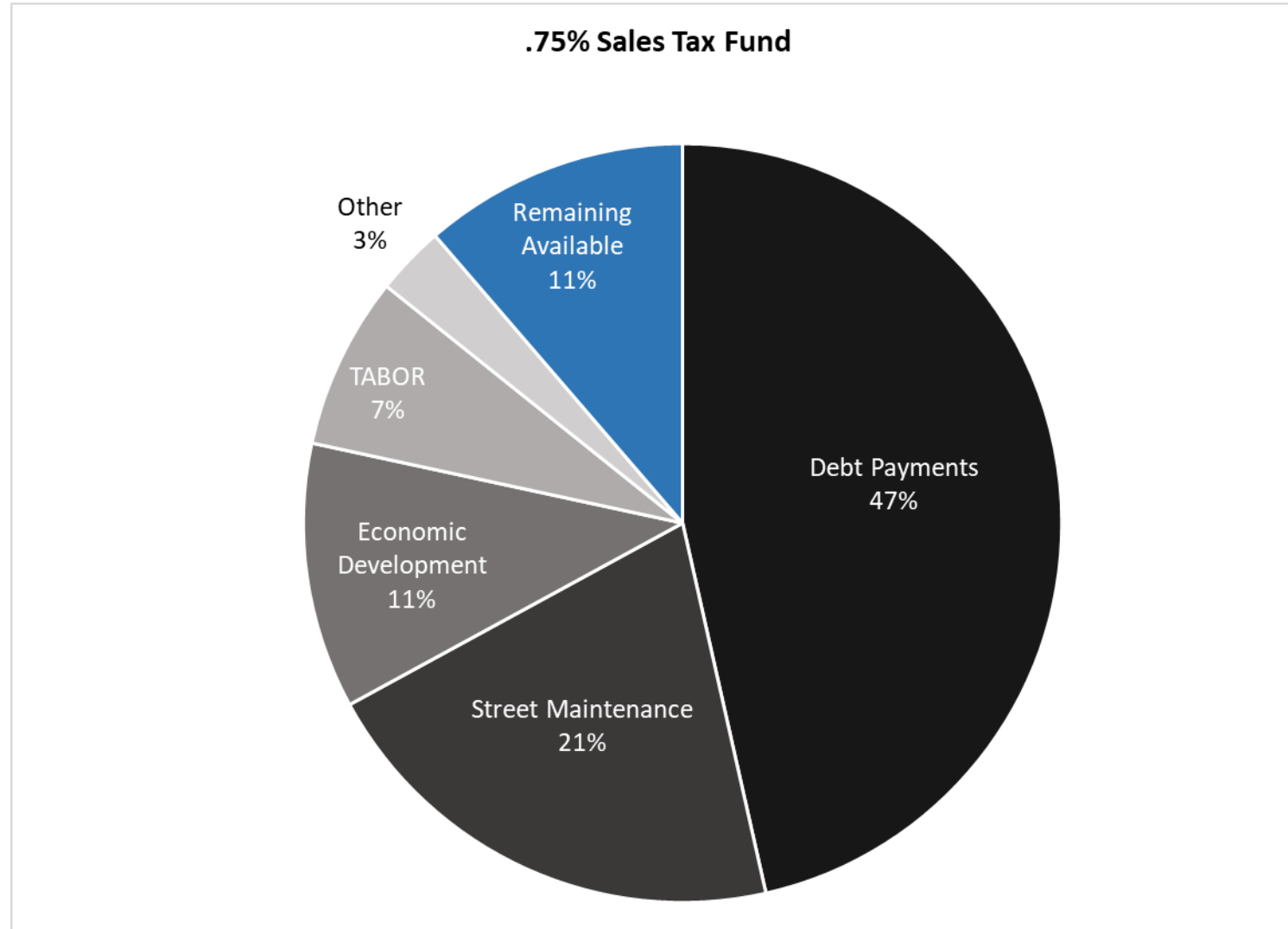
# 2020 Recommended Capital Budget

- Ten Year Capital Plans
  - Council Adopts Year 1 with the annual adoption of the budget
  - Five Year is Balanced 2020-2024
    - Saving for renovation or replacement of Fire Station #3
  - Years six through ten identifies unfunded projects
    - Total unfunded \$195 million (.75% and Transportation Capacity)
      - Includes Canyon View Tennis Courts and Lincoln Park Pickleball Courts, Matchett Park Infrastructure, Major Stadium Improvements
      - Roadway expansion projects \$184 million

# 2020 Recommended Capital By Type



# .75% Sales Tax Fund



# .75% Sales Tax Fund

- Annual Revenue of \$13.6 million from .75% of 2.75% sales tax
- Annual Debt Service & Reoccurring Expenses
  - Riverside Parkway Debt Payment \$3,856,875
  - Street Maintenance \$2,800,000 (maintenance of effort before TABOR funds)
  - Economic Development \$1,540,369 million
  - Public Safety (Police Dept., Communication Center, Fire Administration, Fire Station #1, Fire Station #2) \$1,508,324 million
  - Contribution to DDA for debt service on Las Colonias Business Park & Grand Junction Convention Center \$954,921
  - TABOR \$.5 million to \$1.5 million per year
  - Other \$400,000 to \$600,000 per year; Major Facility System Replacement Accrual, Storm Drainage, Spring Clean Up
  - Leaves Approximately \$1.5 million to \$2 million for all other projects

# 3/4% Sales Tax Fund Highlights

- \$5,800,000 – Street Maintenance
- \$3,500,000 – Riverfront at Dos Rios Pedestrian Bridge (grant funded)
- \$600,000 – Safety, Expansion Shooting Range (FML, First Responder Tax)
- \$460,000 – Stadium Master Plan Improvements (Track replacement)
- \$350,000 – Police Department Remodel for New Positions (First Responder Tax)
- \$350,000 – Monument Trail Road Parking Lot Improvements
- \$275,000 – Fire Training Facility Completion
- \$250,000 – Riverfront Trail Repairs
- \$210,000 – Safe Routes to School projects

# Transportation Capacity Fund Highlights

- \$646,000 – 25 Road Left Hand Turns North of Patterson Road
- \$400,000 – I-70 Interchange @ 29 Road 1601 and Environmental Assessment (\$800K total project, \$400k planned in 2021)
- \$200,000 – G Road & 26 ½ Road Intersection Improvements (\$2.85M total project, \$2.65M planned for 2021)
- \$150,000 – Monument Road Left Turn Lane
- \$120,000 – Riverfront @ Dos Rios Left In Turn Lane

# Water Fund Highlights

- \$2,550,000 – Purdy Mesa Flowline Replacement, Pressure Control Tank
- \$2,500,000 – Carson Lake Dam Rehabilitation
- \$1,250,000 – Waterline Replacements
- \$570,000 – Meter Replacements (manual to radio read)
- \$85,000 – Lead Service Line Replacements

# Next Steps

- Workshop October 28th
  - Downtown Development Authority, Downtown Business Improvement District, Horizon Drive Improvement District
- Budget Reconciliation November 4<sup>th</sup>
- Presentation and Public Input November 20<sup>th</sup>
- Public Hearing and Final Budget Adoption December 4<sup>th</sup>
  - Utilities Rates Resolution
  - Mill Levy Certification
  - TIF Allocation (sales and property tax) to the DDA